Form	990
Form	990

** PUBLIC DISCLOSURE COPY ** Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.



		of the Treasury nue Service	Go to www.irs.gov/Form990 for instructions and t	•	Open to Public Inspection	
			ar year, or tax year beginning and	ending		
	Check if applicab	e: C Name o	forganization		D Employer identificat	ion number
Г	Addre	NATION	AL AQUARIUM, INC.			
F	Name	52-1121163				
F	Initial		usiness as and street (or P.O. box if mail is not delivered to street address)	Room/suite		
F	Final	501 EA	ST PRATT STREET	noom/suite	(410) 576-3800	
_	lreturn termir ated	1-	own, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	55,652,248.
Г	Amen	ded DAT TTM	IORE, MD 21202		H(a) Is this a group retu	
Г	Applic		nd address of principal officer: JOHN C. RACANELLI		for subordinates?	
	pendi		C ABOVE		H(b) Are all subordinates inclue	
ī	Tax-ex	empt status:	X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) (or 🗌 527		
	Websi		UA.ORG		H(c) Group exemption r	
к	Form o	f organization:	X Corporation Trust Association Other	L Year	of formation: 1976 M S	tate of legal domicile: MD
	art I	Summary				
	1	Briefly describ	e the organization's mission or most significant activities: TO CON	NECT PEOF	PLE WITH NATURE TO	
Governance			MPASSION AND CARE FOR OUR OCEAN PLANET			
	2	Check this bo	x if the organization discontinued its operations or dispos	sed of more	than 25% of its net assets	5.
	3	Number of vot	ting members of the governing body (Part VI, line 1a)		3	19
		Number of inc		18		
a a	2 5	Total number		442		
Activitiae &	6	Total number	6	2156		
i+c/	5 7a	Total unrelate	d business revenue from Part VIII, column (C), line 12		451,731.	
_	<u>b</u>	Net unrelated	business taxable income from Form 990-T, Part I, line 11	<u></u>		2,222.
					Prior Year	Current Year
d	8		and grants (Part VIII, line 1h)		19,586,701.	16,175,128.
	9		ce revenue (Part VIII, line 2g)		31,885,796.	34,859,573.
Revenue	10		come (Part VIII, column (A), lines 3, 4, and 7d)	231,370.	1,049,783.	
-	111		e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		3,112,982.	3,557,189.
			- add lines 8 through 11 (must equal Part VIII, column (A), line 12)		54,816,849.	55,641,673.
			nilar amounts paid (Part IX, column (A), lines 1-3)		51,125.	39,080.
	14		to or for members (Part IX, column (A), line 4)			0.
ğ	15		r compensation, employee benefits (Part IX, column (A), lines 5-10)		21,723,455.	22,897,649.
Evnancae	2 16a		undraising fees (Part IX, column (A), line 11e)		681,371.	661,739.
Š			•		28,976,797.	30,485,459.
-	1 17		es (Part IX, column (A), lines 11a-11d, 11f-24e)		51,432,748.	54,083,927.
			s. Add lines 13-17 (must equal Part IX, column (A), line 25) expenses. Subtract line 18 from line 12	3,384,101.	1,557,746.	
5	<u>19</u>	nevenue less			ginning of Current Year	End of Year
Net Assets or	20 ance	Total assets (F	Part X line 16)		108,550,637.	108,867,004.
Asse	20 1 21		Part X, line 16) ; (Part X, line 26)		45,385,894.	44,435,304.
Vet /			fund balances. Subtract line 21 from line 20		63,164,743.	64,431,700.
	art II	Signature	e Block		, · · - / · - · •	, = , = , = = •

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign	Signature of off	icer	Date							
Here VIRGINIA Y. NEWTON, SVP, COFO										
	Type or print na	me and title								
	Print/Type prepa	arer's name	Preparer's signature		Date	Che	ck	PTIN		
Paid	JULIA FLANN	ERY	JULIA FLANNERY	ULIA FLANNERY 09/19/24				P00928918		
Preparer	Firm's name	RSM US LLP				Firm's EIN	42-	0714325		
Use Only	Firm's address	100 INTERNATIONAL DRIVE,	SUITE 1400							
BALTIMORE, MD 21202								46-9300		
May the IF	May the IRS discuss this return with the preparer shown above? See instructions									
LHA For	LHA For Paperwork Reduction Act Notice, see the separate instructions. 332001 12-21-23 Form 990 (2023)									

Form	1990 (2023) NATIONAL AQUARIUM, INC.	52-1121163	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		X
1	Briefly describe the organization's mission:		
	TO CONNECT PEOPLE WITH NATURE TO INSPIRE COMPASSION AND CARE FOR OUR		
	OCEAN PLANET		
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?	Ye	s X No
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Ye	s X No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as me	easured by expenses	s.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,	the total expenses,	and
	revenue, if any, for each program service reported.		
4a		\$34,8	12,210.)
	AQUARIUM EXPERIENCE: THE NATIONAL AQUARIUM IS LOCATED IN THE HEART OF		
	THE INNER HARBOR IN BALTIMORE, MARYLAND. SITUATED ON TWO CITY PIERS		
	WITH THE CHESAPEAKE BAY ON EITHER SIDE, THE AQUARIUM FEATURES THREE		
	PAVILIONS AND A LIVING COLLECTION THAT INCLUDES MORE THAN 20,000		
	ANIMALS FROM MORE THAN 800 SPECIES OF FISH, BIRDS, AMPHIBIANS, REPTILES		
	AND MAMMALS IN AWARD-WINNING HABITATS. THE NATIONAL AQUARIUM IS		
	MARYLAND'S LARGEST PAID TOURIST ATTRACTION, WELCOMING MORE THAN 1.2		
	MILLION VISITORS ANNUALLY. MORE THAN 50 MILLION GUESTS HAVE VISITED THE		
	AQUARIUM SINCE IT OPENED IN 1981, AND AQUARIUM STAFF MEMBERS ARE		
	COMMITTED TO GOING TO EXTRAORDINARY LENGTHS TO DELIGHT GUESTS AND		
	INSPIRE THEM TO ACT TO CONSERVE THE WORLD'S AQUATIC TREASURES. AS AN		
	ORGANIZATION ACCREDITED BY THE ASSOCIATION OF ZOOS AND AQUARIUMS (AZA),		
4b	(Code:) (Expenses \$7, 303, 736. including grants of \$39, 080.) (Revenue)	\$)
	CONSERVATION & EDUCATION: THE NATIONAL AQUARIUM IS A NONPROFIT		
	ORGANIZATION FOCUSED ON CHANGING THE WAY HUMANITY CARES FOR THE OCEAN.		
	WHAT BEGAN OVER 35 YEARS AGO AS A VISITOR ATTRACTION HAS EVOLVED INTO A		
	CONSERVATION ORGANIZATION THAT OPERATES A WORLD-CLASS AQUARIUM. THROUGH		
	UNPARALLELED EXHIBITS, SCIENCE-BASED EDUCATION PROGRAMS AND HANDS-ON		
	FIELD INITIATIVES, WE ARE CREATING A GLOBAL COMMUNITY OF HOPEFUL		
	CONSERVATIONISTS, UNITED TO RESTORE OUR PLANET, DRIVEN BY OUR MISSION		
	TO CONNECT PEOPLE WITH NATURE TO INSPIRE COMPASSION AND CARE FOR OUR		
	OCEAN PLANET. WE ARE AT THE FOREFRONT OF EFFORTS TO INCREASE PUBLIC		
	AWARENESS OF THE CHALLENGES FACING OUR COASTS AND OCEANS AND TO LEAD		
	DIRECT ACTION TO IMPROVE THE HEALTH OF THE BALTIMORE HARBOR, THE		
	CHESAPEAKE BAY AND OCEANS AROUND THE WORLD. THE NATIONAL AQUARIUM IS		
4c	(Code:) (Expenses \$) (Revenue	\$)
4d	Other program services (Describe on Schedule O.)		
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses 38,831,953.		
		Form	990 (2023)

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Form	990	(2023)	ł

Form 990 (2023) NATIONAL AQUARIUM, INC.
Part IV Checklist of Required Schedules

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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
с	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	44.		x
A	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		
u	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	11d	x	
•	Part X, line 16? <i>If</i> "Yes," <i>complete Schedule D, Part IX</i> Did the organization report an amount for other liabilities in Part X, line 25? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	<u> </u>		
	Schedule D, Parts XI and XII	12a		x
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D. Parts XI and XII is optional	12b	х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If</i> "Yes," <i>complete Schedule E</i>	13		х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,		v	
40	column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions	17	X	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	10		x
10	1c and 8a? If "Yes," complete Schedule G, Part II	18		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If</i> "Yes,"	10		x
20-	complete Schedule G, Part III Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	19 20a		X
20a b		20a 20b		<u> </u>
21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200		
~ '	domestic government on Part IX, column (A), line 1? <i>If "Yes." complete Schedule I, Parts I and II</i>	21		x
			000	

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NATIONAL AQUARIUM, INC.

Pa	rt IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes." complete			
	Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	,		
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?			X
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		x
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?			X
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			\square
-	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L. Part I	25b		x
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			\square
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% control	led		
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III.			x
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а				
	"Yes," complete Schedule L, Part IV	28a		x
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV			x
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			<u> </u>
•	"Yes," complete Schedule L, Part IV	28c	х	
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M		х	<u> </u>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I			x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			<u> </u>
02	Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			<u> </u>
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		1	1
	Part V, line 1	34	х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?		Х	1
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			1
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization			
	If "Yes," complete Schedule R, Part V, line 2			x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			1
00		38	х	
Pa		00	1	<u> </u>
	Charly if Schoolule O contains a reconcise ar note to any line in this Bart V			
	Check in Schedule O contains a response or note to any line in this Part V	<u></u>	Yes	No
12	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	125	103	
1 d b	Enter the number of Forma W 2C included on line 1.6. Enter 0 if not applicable	0		

b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

1c

Form	990 (2023) NATIONAL AQUARIUM, INC. 52-112116	3	P	age 5			
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)						
			Yes	No			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,						
	filed for the calendar year ending with or within the year covered by this return 2a 442						
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X				
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	X				
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			v			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X			
D	If "Yes," enter the name of the foreign country						
Fo	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	5a		х			
5a b	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b		x			
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	50 50					
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	50					
u	ann an this time that were not too deductible on about the sector is time of	6a		х			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	ou					
~	were not tax deductible?	6b					
7	Organizations that may receive deductible contributions under section 170(c).						
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	х				
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х				
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required						
	to file Form 8282?	7c		х			
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d						
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		х			
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х			
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g					
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h					
8	8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the						
	sponsoring organization have excess business holdings at any time during the year?	8					
9	Sponsoring organizations maintaining donor advised funds.						
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a					
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b					
10	Section 501(c)(7) organizations. Enter:						
а	Initiation fees and capital contributions included on Part VIII, line 12 10a						
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b						
11	Section 501(c)(12) organizations. Enter:						
а	Gross income from members or shareholders						
b	Gross income from other sources. (Do not net amounts due or paid to other sources against						
	amounts due or received from them.)						
-	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a					
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.						
а	Is the organization licensed to issue qualified health plans in more than one state?	13a					
	Note: See the instructions for additional information the organization must report on Schedule O.						
b	Enter the amount of reserves the organization is required to maintain by the states in which the						
	organization is licensed to issue qualified health plans						
C	Enter the amount of reserves on hand	44-		x			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14b					
b 15	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	140		<u> </u>			
15		15		х			
	excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	15					
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		х			
	If "Yes," complete Form 4720, Schedule O.	.0					
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities						
••	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17					
	If "Yes." complete Form 6069.						

Form	990 (2023) NATIONAL AQUARIUM, INC.		52-112116			age 6
Pa	t VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 th	rough	7b below, and for a	"No" r	respon	se
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.					
	Check if Schedule O contains a response or note to any line in this Part VI					X
Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	19			
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.					
b	Enter the number of voting members included on line 1a, above, who are independent	1b	18			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with a	any other			
	officer, director, trustee, or key employee?			2		X
3	Did the organization delegate control over management duties customarily performed by or under the	direct	supervision			
	of officers, directors, trustees, or key employees to a management company or other person?			3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 99	90 wa	s filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's asse	ets?		5		Х
6	Did the organization have members or stockholders?			6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap	point (one or			
	more members of the governing body?			7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, sto	ockho	lders, or			
	persons other than the governing body?			7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	-	-			
а	The governing body?			<u>8a</u>	X	
b	Each committee with authority to act on behalf of the governing body?			8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read					
<u></u>	organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Rev	/enue	Code.)			
					Yes	No X
	Did the organization have local chapters, branches, or affiliates?			10a		
b	If "Yes," did the organization have written policies and procedures governing the activities of such cha	apters	, affiliates,	101		
44.	and branches to ensure their operations are consistent with the organization's exempt purposes?	bofor	o filing the form?	10b	х	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body	Delor	e ming the form?	<u>11a</u>	Λ	
b 10-	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			12a	х	
iza b	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>			12a 12b	x	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? $If "\gamma$			120		
С		,		12c	х	
13	on Schedule O how this was done Did the organization have a written whistleblower policy?			13	x	
14	Did the organization have a written document retention and destruction policy?			14	х	
15	Did the process for determining compensation of the following persons include a review and approval					
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	Sy int				
а	The organization's CEO, Executive Director, or top management official			15a	х	
b	Other officers or key employees of the organization			15b	х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem	ient w	ith a			
	taxable entity during the year?			16a		х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi	zation	's			
	exempt status with respect to such arrangements?			16b		
Sec	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filedSEE_SCHEDULE_0					
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and	d 990	-T (section 501(c)(3)s	only)	availal	ole
	for public inspection. Indicate how you made these available. Check all that apply.					
	X Own website X Upon request Other (explain	on Sc	hedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, con	nflict c	f interest policy, and	finan	cial	
	statements available to the public during the tax year.					
20	State the name, address, and telephone number of the person who possesses the organization's boo	ks and	d records			
	LAUREN NGUYEN - 410-576-2296					
	111 MARKET PLACE, SUITE 800, BALTIMORE, MD 21202					

Form 990 (2		52-1121163	Page 7							
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Comper	nsated								
	Employees, and Independent Contractors									
	Check if Schedule O contains a response or note to any line in this Part VII		X							
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees									

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

____ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per	box	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of			
	week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC/ 1099-NEC)	from related organizations (W-2/1099-MISC/ 1099-NEC)	other compensation from the organization and related organizations
(1) JOHN C. RACANELLI	34.00									
PRESIDENT/CHIEF EXECUTIVE OFFICER	6.00			X				509,633.	0.	113,251.
(2) VIRGINIA Y. NEWTON	39.00									
SVP/COFO	1.00			X				355,404.	0.	31,155.
(3) JENNIFER DRIBAN	40.00									
SVP/CHIEF MISSION OFFICER					Х			266,378.	0.	42,162.
(4) MARGOT AMELIA	39.00									
SVP/CHIEF STRATEGY OFFICER	1.00				х			284,087.	0.	20,585.
(5) SCOTT MELTON	40.00									
SVP/CHIEF PHILANTHROPY OFFICER					х			270,285.	0.	13,276.
(6) STEPHANIE ALLARD	40.00									
SVP/CHIEF ANIMAL WELFARE OFFICER					х			212,602.	0.	19,357.
(7) SAMUEL TAWIAH	40.00									
VP OF OPERATIONS AND IT						X		192,192.	0.	37,872.
(8) JACQUELINE BERSHAD	40.00									
VP OF PLANNING AND DESIGN						X		168,576.	0.	37,845.
(9) ALISON DINGER	40.00									
VP OF HR AND ADMINISTRATION						X		157,737.	0.	31,903.
(10) SEAN BEATTIE	40.00									
VP OF PHILANTHROPY						X		146,239.	0.	15,716.
(11) LAURA BANKEY	40.00									
VP OF CONSERVATION PROGRAMS						X		135,479.	0.	23,509.
(12) VICTOR ABIAMIRI	1.00									_
DIRECTOR (BEG 9/2023)		Х						0.	0.	0.
(13) ADAM BORDEN	1.00									_
DIRECTOR		Х						0.	0.	0.
(14) KEITH CAMPBELL	1.00									_
DIRECTOR (THROUGH 3/2023)		Х						0.	0.	0.
(15) TODD CHESTER	1.00									_
DIRECTOR	1.00	х						0.	0.	0.
(16) DAVID CHURCHILL	1.00								_	
DIRECTOR (THROUGH 3/2023)	2.00	х						0.	0.	0.
(17) CELINE COUSTEAU	1.00								_	<u>,</u>
DIRECTOR		X						0.	0.	0.

	Form 990 (2023) NATIONAL AQUARIUM, INC. 52-1121163 Page 8										
Part VII Section A. Officers, Directors, Trust	tees, Key Emp	oloy	ees,	anc	l Hig	ghes	t C	ompensated Employee	s (continued)		
(A)	(B)			(0	C)			(D)	(E)		(F)
Name and title	Average	(do		Pos		l than o	ne	Reportable	Reportable		Estimated
	hours per	box	, unles	ss per	son i	s both	an				amount of
	week		cer an	id a d	recto	r/trust	ee)				other
	(list any hours for	recto						the	organizations		compensation
	related	or di	ee			sated		organization (W-2/1099-MISC/	(W-2/1099-MIS	C/	from the
	organizations	rustee	l trus		ee	npen		1099-NEC)	1099-NEC)		organization and related
	below	dual ti	ıtiona		nploy	st cor yee	-	1000 NEO)			organizations
	line)	Individual trustee or director	In stitutional trustee	Officer	Key employee	Highest compensated employee	Former				er gamzationie
(18) JOE CRUMBLING	1.50				-						
TREASURER (THROUGH 3/2023)		х		х				0.		٥.	0.
(19) DAVID DARDIS	1.00										
DIRECTOR (BEG 3/2023)		х						0.		٥.	0.
(20) COLLEEN DILENSCHNEIDER	1.00										
CHAIR ELECT		х						0.		٥.	0.
(21) JACK DWYER	1.00										
DIRECTOR		х						0.		٥.	0.
(22) CHRISTOPHER GRIFFITH	1.00										
TREASURER (BEG 12/2023)/DIRECTOR		х		х				0.		٥.	0.
(23) MOHANNAD JISHI	1.00										
DIRECTOR	1.00	Х						0.		٥.	0.
(24) KATHRYN MATTHEWS	1.00										
DIRECTOR (BEG 9/2023)	1.00	х						0.		0.	0.
(25) MAGGIE MCINTOSH	1.00	77						0			0
DIRECTOR (BEG 3/2023)	1 00	X						0.		٥.	0.
(26) ROY PRATHER, III DIRECTOR	1.00	x						0.		٥.	0.
								2,698,612.		0.	386,631.
1b Subtotal								0.		0.	0.
c Total from continuation sheets to Part VII <u>d</u> Total (add lines 1b and 1c)								2,698,612.		0.	386,631.
2 Total number of individuals (including but no								, ,	000 of reportable		
compensation from the organization		000	noto	u un	.010	, , , , , , , , , , , , , , , , , , , ,					19
											Yes No
3 Did the organization list any former officer,	director, truste	ee, k	key e	empl	oyee	e, or	hig	hest compensated emp	loyee on		
line 1a? If "Yes," complete Schedule J for su											3 X
4 For any individual listed on line 1a, is the su											
and related organizations greater than \$150											4 X
5 Did any person listed on line 1a receive or a											
rendered to the organization? If "Yes," com	plete Schedule	e J fo	or sı	ich i	bers	on .					5 X
Section B. Independent Contractors											
1 Complete this table for your five highest con	npensated ind	ере	nder	nt co	ontra	actor	s tł	nat received more than \$	100,000 of comp	ensat	ion from
the organization. Report compensation for t	he calendar ye	ear e	endir	ng w	ith c	or wit	hin		ear.		
(A) Name and business	addross							(B) Description of s	onvicos	C	(C) ompensation
IMPACTS EXPERIENCE LLC, 1048 SINCLAIN							-	Description of a			
POINTE, SAINT SIMONS ISLAND, GA 31522								ADVERTISING			2,234,541.
JOHNSON CONTROLS							f				2,234,341.
P.O. BOX 730068, DALLAS, TX 75373								FACILITY & MAINTEN	ANCE		1,245,457.
HZ A DIVISION OF BCW, LLC, 10101 MOLH	CULAR										
DRIVE, SUITE 300, ROCKVILLE, MD 20850								MEDIA AND ADVERTIS	ING CAMPAIGN		889,789.
SCHULTZ & WILLIAMS, 1617 JFK BOULEVARD,							· · · · ·				
SUITE 1700, PHILADELPHIA, PA 19103	SUITE 1700, PHILADELPHIA, PA 19103 FUNDRAISING CONSULTANT 661,739.										
ARAMARK SERVICES, INC.											
PO BOX 978839, DALLAS, TX 75397											
2 Total number of independent contractors (ir	ncluding but no	ot lin	nitec	d to	thos	se list	ed	above) who received mo	ore than		
\$100,000 of compensation from the organization 15											

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 NATIONAL AQUA Part VII Section A. Officers, Directors, Tru	,	nnlo	vec	6 91	nd H	liah	act f	Compensated Employ	52-11211	
(A)	(B)		yee		<u>па п</u> С)	ngne	551	(D)	(E)	(F)
Name and title	Average				i tion			Reportable	Reportable	Estimated
	hours	(cł			that		ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				oyee		the	organizations	compensation
	(list any	irecto				empl		organization	(W-2/1099-MISC)	from the
	hours for related	e or d	stee			sated		(W-2/1099-MISC)		organization and related
	organizations	Individual trustee or director	Institutional trustee		yee	Highest compensated employee				organizations
	below	idual	tution	er	Key employee	lest co	ner			0
	line)	Indiv	Insti	Officer	Key	High	Former			
(27) JENNIFER REYNOLDS	1.50									
SECRETARY		х		х				0.	0.	
(28) ENRIC SALA	1.00									
DIRECTOR	1 50	Х						0.	0.	
(29) SHARI SANT VICE CHAIR	1.50	x		x				0.	0.	
(30) RON SPARKS	1.50	^		^				J.	υ.	
TREASURER (4/2023-12/2023)/DIRECTOR		x		x				0.	0.	
(31) CHUCK TILDON	1.00									
DIRECTOR		х						٥.	0.	
(32) TED WIESE	3.00									
CHAIR		х		х				٥.	0.	
(33) JAYSON WILLIAMS	1.00									
DIRECTOR		х						0.	0.	
(34) MARC WYATT	1.00									
DIRECTOR		х						0.	0.	
		1								
	I	I	I I		I	1	l I			

	t VII	Statement of Re	ven	ue						
		Check if Schedule O	conta	ains a resp	onse	or note to any line	e in this Part VIII			
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue exclud from tax und sections 512 -
Ś	1 a	Federated campaigns		1a						
and Other Similar Amounts		Membership dues				6,314,679.				
Å me	с	Fundraising events		1c						
ar /	d	Related organizations		1d		1,636,450.				
E	е	Government grants (contr	ributi	ons) 1e		4,974,298.				
у S	f	All other contributions, gifts,								
Ę		similar amounts not included				3,249,701.				
p	-	Noncash contributions included in	lines 1	a-1f 1g	\$	216,160.	16 175 100			
a	h	Total. Add lines 1a-1f					16,175,128.			
	0 -	ADMISSIONS				Business Code 713990	29,687,231.	29,687,231.		
	2 a b	CONSIGNMENT				713990	1,193,781.	1,193,781.		
ant	a	SCHOOL GROUPS				900099	1,068,926.	1,068,926.		
Revenue	c d	IMMERSION TOURS				713990	870,644.	870,644.		
Re	u e	4D				900099	841,183.	841,183.		
		All other program service	reve	nue		900099	1,197,808.	746,077.	451,731.	
	g						34,859,573.			
	3	Investment income (inclue								
		other similar amounts)					1,060,358.			1,060,3
	4	Income from investment of								
	5	Royalties	<u></u>				24,375.			24,3
				(i) Rea	al	(ii) Personal				
	6 a	Gross rents	6a							
		Less: rental expenses \dots	6b							
		Rental income or (loss)	6c							
		Net rental income or (loss	;) <u></u>	(i) Coordination		(ii) Others				
	7 a	Gross amount from sales of	_	(i) Securi	ties	(ii) Other				
	L.	assets other than inventory	7a							
,	a	Less: cost or other basis and sales expenses	7b			10,575.				
	~	Gain or (loss)	70 7c			-10,575.				
		Net gain or (loss)				· · ·	-10,575.			-10,5
		Gross income from fundraisi					,			
		including \$								
		contributions reported on								
		Part IV, line 18		,	8a					
	b	Less: direct expenses								
	с	Net income or (loss) from	fund	raising eve	nts					
	9 a	Gross income from gamir								
		Part IV, line 19								
		Less: direct expenses				└────┤				
		Net income or (loss) from			es					
	10 a	Gross sales of inventory,								
	L.	and allowances								
		Less: cost of goods sold				<u>"</u>				
+	С	Net income or (loss) from	sales	s or invento	ory	Business Code				
	11 a	COMMISSION-GIFT SHO	P			722320	2,278,967.			2,278,9
anc	n a b	FOOD SERVICE	-			722320	800,973.			800,9
ver	0	PHOTOS				900004	404,368.	404,368.		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Revenue	с Н	All other revenue				900099	48,506.	,,		48,5
		Total. Add lines 11a-11d				L	3,532,814.			
		Total revenue. See instruction					55,641,673.	34,812,210.	451,731.	4,202,6

	990 (2023) NATIONAL AQUARIUM			52-112	1163 Page 1
	rt IX Statement of Functional Expense				
Sect	ion 501(c)(3) and 501(c)(4) organizations must comp Check if Schedule O contains a respon		U	npiete column (A).	X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations		0,1000	general expenses	<u>enpeneee</u>
-	and domestic governments. See Part IV, line 21	8,172.	8,172.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	30,908.	30,908.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	2,138,176.	1,561,453.	245,314.	331,409
6	Compensation not included above to disgualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	17,270,606.	12,941,223.	1,614,418.	2,714,965
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	523,579.	303,402.	148,167.	72,010
9	Other employee benefits	1,644,336.	952,854.	465,329.	226,153
10	Payroll taxes	1,320,952.	765,460.	373,815.	181,675
11	Fees for services (nonemployees):				· · · · ·
а	Management				
b	Legal	337,203.	159,201.	66,771.	111,231
с	Accounting	156,642.	73,954.	31,017.	51,671
d	Lobbying	136,800.		136,800.	•
e	Professional fundraising services. See Part IV, line 17	661,739.			661,739
f	Investment management fees				•
g	Other. (If line 11g amount exceeds 10% of line 25,				
3	column (A), amount, list line 11g expenses on Sch 0.)	6,172,761.	5,494,071.	420,656.	258,034
12	Advertising and promotion	3,835,179.	48,068.	3,748,738.	38,373
13	Office expenses	712,680.	567,305.	65,908.	79,467
.e 14	Information technology	,	,	,	,
15	Royalties				
16	Occupancy	4,216,858.	4,085,204.	79,959.	51,695
17	Travel	494,681.	417,678.	40,405.	36,598
18	Payments of travel or entertainment expenses	, – -	, ,	, ,	,
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	106,852.	82,288.	12,606.	11,958
20	Interest	900,942.	,	900,942.	,
21	Payments to affiliates	,		, ,	
22	Depreciation, depletion, and amortization	8,259,385.	6,986,139.	557,045.	716,201
23		604,456.	508,463.	41,997.	53,996
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	PROGRAM EXPENSES	2,121,840.	2,051,060.	59,320.	11,460
	DUES AND SUBSCRIDETONS	1 255 605	010 522	155 070	100 201

1,255,695.

54,083,927.

934,005.

228,306.

11,174.

919,522.

786,025.

82,565.

6,938.

38,831,953.

155,872.

64,186.

70,960.

3,553.

9,303,778.

b

С

25

26

DUES AND SUBSCRIPTIONS

BANK & CREDIT CARD FEES

Total functional expenses. Add lines 1 through 24e

reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Joint costs. Complete this line only if the organization

if following SOP 98-2 (ASC 958-720)

d MISCELLANEOUS EXPENSE

e All other expenses

Check here

180,301.

83,794.

74,781.

5,948,196.

683.

2020		-
Ba	lance Sheet	
Che	ck if Schedule O contains a	res

		Check if Schedule O contains a response or note	e to any	/ line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			3,325,502.	1	5,367,920
	2	Savings and temporary cash investments		18,120,696.	2	18,195,740	
	3	Pledges and grants receivable, net	4,498,898.	3	1,508,261		
	4	Accounts receivable, net			849,845.	4	1,140,182
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, substa	antial c	ontributor, or 35%			
		controlled entity or family member of any of these		5			
	6	Loans and other receivables from other disqualifi	ed per	onssons (as defined			
		under section 4958(f)(1)), and persons described		6			
<u>ہ</u>	7	Notes and loans receivable, net			13,613,540.	7	13,613,540
Assets	8	Inventories for sale or use			· ·	8	
As	9		468,801.	9	677,769		
		Land, buildings, and equipment: cost or other				_	
		basis. Complete Part VI of Schedule D	10a	230,612,757.			
	b	Less: accumulated depreciation	10b	168,329,490.	61,209,769.	10c	62,283,267
	11	Investments - publicly traded securities			, ,	11	, ,
	12	Investments - other securities. See Part IV, line 1				12	
	13	Investments - program-related. See Part IV, line 1		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11		6,463,586.	15	6,080,325	
	16	Total assets. Add lines 1 through 15 (must equa			108,550,637.	16	108,867,004
	17	Accounts payable and accrued expenses			4,756,299.	17	6,347,820
	18	Grants payable and accided expenses			-, -, -, -, -, -, -, -, -, -, -, -, -, -	18	
	19	Deferred revenue	4,689,860.	19	4,651,602		
	20	–	27,973,678.	20	25,799,569		
	21	Escrow or custodial account liability. Complete F	of Schedule D		21	,,.	
	22	Loans and other payables to any current or form				21	
Liabilities	22	trustee, key employee, creator or founder, substa					
ilia		controlled entity or family member of any of these				22	
Lia	00	Secured mortgages and notes payable to unrelat		F			
	23					23	
	24 05	Unsecured notes and loans payable to unrelated	•			24	
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines			7,966,057.	25	7,636,313
	06	of Schedule D			45,385,894.		44,435,304
	26	Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, chec			45,505,054.	26	11,100,001
ŝ		c ,	sk nere				
ů l	07	and complete lines 27, 28, 32, and 33.			56,194,012.	27	58,763,821
ala	27				6,970,731.		5,667,879
9 9	28	Net assets with donor restrictions			0,570,751.	28	5,007,075
5		Organizations that do not follow FASB ASC 95	o, cne				
5	00	and complete lines 29 through 33.					
ŝ	29 00	Capital stock or trust principal, or current funds				29	
SSE	30	Paid-in or capital surplus, or land, building, or eq				30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated inc			62 164 742	31	64 421 500
ž	32	Total net assets or fund balances			63,164,743.	32	64,431,700
	33	Total liabilities and net assets/fund balances			108,550,637.	33	108,867,004 Form 990 (2023

Form 990 (2023)
Part X Bala

NATIONAL AQUARIUM, INC.

Form	1990 (2023) NATIONAL AQUARIUM, INC.	52-1121163	i	Pa	_{ge} 12		
Pa	rt XI Reconciliation of Net Assets				4		
	Check if Schedule O contains a response or note to any line in this Part XI				X		
1	Total revenue (must equal Part VIII, column (A), line 12)	1	55,	641,	673.		
2	Total expenses (must equal Part IX, column (A), line 25)	2	54,	083,	927.		
3	Revenue less expenses. Subtract line 2 from line 1	3	1,	557,	746.		
4							
5	Net unrealized gains (losses) on investments	5					
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain on Schedule O)	9		290,	789.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,						
	column (B))	10	64,	431,	700.		
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>				
		_		Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?	L	2b	X			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,					
	consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,					
	review, or compilation of its financial statements and selection of an independent accountant?	F	2c	X			
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	dule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				1		
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	L	3a		X		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required				1		
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	000			

Form **990** (2023)

SCHEDULE	A
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Department of the Treasury Internal Revenue Service

(Form 990)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2023
Open to Public Inspection

Name of the organization

Nam	ame of the organization Employer identification number												
			AL AQUARIUM, IN						52-1121163				
Pa	tl	Reason for Public (Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instruction	S.					
The o	organi	zation is not a private found	ation because it is: (F	For lines 1 through 12, c	heck only o	one box.)							
1		A church, convention of ch	urches, or associatio	n of churches described	in sectio	n 170(b)(1	I)(A)(i).						
2		A school described in section	ion 170(b)(1)(A)(ii). (Attach Schedule E (Forn	ו 990).)								
3		A hospital or a cooperative	hospital service orga	anization described in se	ection 170	(b)(1)(A)(ii	ii).						
4		A medical research organization	ation operated in cor	njunction with a hospital	described	in sectio	n 170(b)(1)(A)	(iii). Enter	the hospital's name,				
		city, and state:											
5		An organization operated for	or the benefit of a col	lege or university owned	l or operate	ed by a go	overnmental u	nit describe	ed in				
		section 170(b)(1)(A)(iv). (C	Complete Part II.)										
6		A federal, state, or local gov	vernment or governm	nental unit described in	section 17	′0(b)(1)(A)	(v).						
7		An organization that norma	lly receives a substa	ntial part of its support fr	om a gove	ernmental	unit or from th	ie general p	oublic described in				
		section 170(b)(1)(A)(vi). (C	omplete Part II.)										
8		A community trust describe	ed in section 170(b)((1)(A)(vi). (Complete Par	t II.)								
9		An agricultural research org	anization described	in section 170(b)(1)(A)(ix) operate	ed in conju	inction with a	land-grant	college				
		or university or a non-land-g	grant college of agric	ulture (see instructions).	Enter the I	name, city	, and state of	the college	e or				
		university:											
10	X An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from												
		activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment											
		income and unrelated busir		(less section 511 tax) fro	m busines	ses acqui	red by the org	anization a	after June 30, 1975.				
		See section 509(a)(2). (Cor											
11	_	An organization organized a	-	•	•								
12		An organization organized a	-	-	-			•					
		more publicly supported or	-						Sheck the box on				
-		lines 12a through 12d that Type I. A supporting orga	• •					-	aivina				
а	L	the supported organization		-	•	-							
		organization. You must c			majonty o				pporting				
b		Type II. A supporting org	-		ion with it	s sunnorte	organizatio	n(s) hy hay	vina				
2	L	control or management o	-				-		-				
		organization(s). You mus											
с] Type III functionally inte			in connect	ion with. a	and functional	lv integrate	ed with.				
		its supported organization						., <u>.</u>	,				
d] Type III non-functionally		-				ted organiz	zation(s)				
		that is not functionally int						-					
		requirement (see instructi	ions). You must con	nplete Part IV, Sections	A and D,	and Part	V.						
е		Check this box if the orga	anization received a v	written determination fro	m the IRS	that it is a	Type I, Type I	II, Type III					
		functionally integrated, or	Type III non-functior	nally integrated supporti	ng organiz	ation.							
f		r the number of supported o	• • • • • • • • • • • • • • • • • • • •										
g	Prov	vide the following information			() Is the same	- Contraction							
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10	(IV) IS the orga in your governi	nization listed ng document?	(v) Amount of support (see in	,	(vi) Amount of other support (see instructions)				
		organization		above (see instructions))	Yes	No	support (see ii	istructions)					
Tota													

Sch	edule A (Form 990) 2023 NA	ATIONAL AQUARI	UM, INC.			52-1121	.163 Page 2
	rt II Support Schedule for	Organizations	Described in	Sections 170	(b)(1)(A)(iv) and	l 170(b)(1)(A)(v	
	(Complete only if you checked	d the box on line 5	, 7, or 8 of Part I o	r if the organizatio	on failed to qualify u	under Part III. If the	e organization
	fails to qualify under the tests	listed below, plea	se complete Part I	II.)			
Sec	tion A. Public Support			_	_		_
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
_	column (f)						
	Public support. Subtract line 5 from line 4.						
	tion B. Total Support	() == (=	(1) 0000	()	(1) 0000	()	(0
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
•	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
10	business is regularly carried on Other income. Do not include gain						
10	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,		ons)			12	
	First 5 years. If the Form 990 is for the		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			· · · ·	
	organization, check this box and stop	-			•		
Sec	ction C. Computation of Publi	c Support Per	centage				
14	Public support percentage for 2023 (I	ine 6, column (f), d	ivided by line 11, o	column (f))		14	%
15	Public support percentage from 2022					15	%
16a	33 1/3% support test - 2023. If the c	organization did no	t check the box o	n line 13, and line	14 is 33 1/3% or m	nore, check this bo	ox and
	stop here. The organization qualifies		-				
b	33 1/3% support test - 2022. If the o						
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact			-	-	VI how the organi	zation
	meets the facts-and-circumstances te	-					
b	10% -facts-and-circumstances test	-					10% or
	more, and if the organization meets the						
40	organization meets the facts-and-circu						
18	Private foundation. If the organization	n dia not check a	00x on line 13, 16	a, 160, 17a, or 17	D, CHECK THIS DOX A	ina see instruction	IS

Schedule A (Form 990) 2023

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Sec	Stion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	12,685,920.	12,407,755.	28,854,231.	19,586,701.	16,175,128.	89,709,735.
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the	34,496,916.	11,590,951.	29,276,169.	31,479,061.	34 407 842	141,250,939.
2	organization's tax-exempt purpose	51,150,510.	11,000,001.	19,170,109.	51,175,001.	51,107,012.	111,200,505.
3	Gross receipts from activities that are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge \dots						
6	Total. Add lines 1 through 5	47,182,836.	23,998,706.	58,130,400.	51,065,762.	50,582,970.	230,960,674.
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons	663,927.	1,270,266.	1,507,702.	1,234,539.	585,675.	5,262,109.
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.
	Add lines 7a and 7b	663,927.	1,270,266.	1,507,702.	1,234,539.	585,675.	5,262,109.
	Public support. (Subtract line 7c from line 6.)	, .				, .	225,698,565.
	ction B. Total Support						, , -
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 6	47,182,836.	23,998,706.	58,130,400.	51,065,762.	50,582,970.	230,960,674.
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	322,052.	270,721.	195,286.	306,403.	1,084,733.	2,179,195.
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975			12,420.	45,632.	1,755.	59,807.
	Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on	322,052.	270,721.	207,706.	352,035.	1,086,488.	2,239,002.
12	Other income. Do not include gain or loss from the sale of capital	1,953,144.	1,012,825.	2,172,872.	3,093,477.	3,532,814.	11,765,132.
13	assets (Explain in Part VI.)	49,458,032.	25,282,252.	60,510,978.	54,511,274.		244,964,808.
	First 5 years. If the Form 990 is for th						· · · · · · · · · · · · · · · · · · ·
		0					·
Sec	ction C. Computation of Publi						
15	Public support percentage for 2023 (li	ne 8, column (f), di	ivided by line 13, c	olumn (f))		15	92.14 %
16	Public support percentage from 2022					16	92.83 %
	ction D. Computation of Inves						
17	Investment income percentage for 20	23 (line 10c, colun	nn (f), divided by lir	ne 13, column (f))		17	.91 %
18	Investment income percentage from 2	-		· · · · · · · · · · · · · · · · · · ·		18	.60 %
19a	33 1/3% support tests - 2023. If the					3 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box ar						X
b	33 1/3% support tests - 2022. If the						nd
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organizatio						
	23 12-21-23		- · · , · • •	, , <u>,</u>			(Form 990) 2023

1

Yes No

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "Yes," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a

Part IV	Supporting Orga	inizations (continued)	
Schedule A	(Form 990) 2023	NATIONAL AQUARIUM,	IN

Yes

1

2

No

		Ye	<u>s I</u>	<u>No</u>
11 Has	the organization accepted a gift or contribution from any of the following persons?			
a Ap	erson who directly or indirectly controls, either alone or together with persons described on lines 11b and			
11c	below, the governing body of a supported organization? 11	а		
b A fa	amily member of a person described on line 11a above? 11	b		
c A 3	5% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
deta	ail in Part VI. 11	c		
	B. Type I Supporting Organizations			

1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
2	Did the organization operate for the benefit of any supported organization other than the supported

organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in

Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,

supervised, or controlled the supporting organization. Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported exception(a)	1		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard	3		

Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a The organization satisfied the Activities Test. Complete line 2 below.
- **b** The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*

The organization supported a governmental er	. Describe in Part VI how you supported a governmental entity (s	see instructions).
	The organization supported a governmental entity	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (s

- 2 Activities Test. Answer lines 2a and 2b below.
- **a** Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* Part VI *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- **a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "No" provide details in **Part VI.**
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* **Part VI** *the role played by the organization in this regard.*

2a 2b 3a 3b

Yes No

Sche	dule A (Form 990) 2023 NATIONAL AQUARIUM, INC.			52-1121163	Page 6
Pa		ng Organi	zations		· - g
1	Check here if the organization satisfied the Integral Part Test as a qualify			Part VI). See instru	uctions.
	All other Type III non-functionally integrated supporting organizations mu		•	, -	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current (optiona	
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3.	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current (optiona	
1	Aggregate fair market value of all non-exempt-use assets (see				
	instructions for short tax year or assets held for part of year):				
а	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
c	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other factors				
	(explain in detail in Part VI):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
_3	Subtract line 2 from line 1d.	3			
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,				
	see instructions).	4			
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6	Multiply line 5 by 0.035.	6			
_7	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C - Distributable Amount			Current Ye	ear
1	Adjusted net income for prior year (from Section A, line 8, column A)	1			
2	Enter 0.85 of line 1.	2			
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3			
4	Enter greater of line 2 or line 3.	4			
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
	emergency temporary reduction (see instructions).	6			
7	Check here if the current year is the organization's first as a non-function	ally integrated	d Type III supporting orga	nization (see	

instructions).

Schedule A (Form 990) 2023

Sche	dule A (Form 990) 2023 NATIONAL AQUARIUM,				52-1121163
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizations (contin	ued)	
Sect	ion D - Distributions				Current Y
1	Amounts paid to supported organizations to accomplish exer	npt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	8	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	e organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2023 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount		-	10	
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributio Pre-2023	ns	(iii) Distributa Amount for
1	Distributable amount for 2023 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2023 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2023				
a	From 2018				
b	From 2019				
C	From 2020				
d	From 2021				
е	From 2022				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2023 distributable amount				
i	Carryover from 2018 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2023 from Section D,				
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2023 distributable amount				
с	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2023, if			I	
	Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater				

and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2024. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2019 b Excess from 2020 c Excess from 2021 d Excess from 2022 e Excess from 2023

Schedule A (Form 990) 2023

Schedule A	(Form 990) 2023 NATIONAL AQUARIUM, INC.	52-1121163	Page 8
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a. Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additi	1 and 2; Part IV, Sectior V, Section B, line 1e; Pa	n C,
	(See instructions.)		

** PUBLIC DISCLOSURE COPY **

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2023

Employer identification number

52-1121163

NATIONAL AQUARIUM, INC.

Schedule B

Department of the Treasury

Organization type (check one):

Internal Revenue Service Name of the organization

(Form 990)

0 11 (
Filers of:	Section:
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under
sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one
contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h;
or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year for an *exclusively* set of the parts unless to the set of the parts unless the set of the parts unless to the set of the parts unless the set of the parts u

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule E	3 (Form 990) (2023)		Page 2
Name of o	rganization	E	mployer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if a	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$3,545,2	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$266,2	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$250,0	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$244,7	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$200,0	Person X Payroll

	B (Form 990) (2023)		Page 2
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I in	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribution
7		\$178	909. Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribution
8			Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribution
9		\$150,	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribution
10		\$135	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribution
11		\$110	340. Person X Output Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribution
12		\$100	000. Person X Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2023)

	B (Form 990) (2023)		Page 2
Name of o	rganization	E	mployer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$84,45	Person X Payroll
(a)	(b)	(c)	(d)
<u>No.</u>	Name, address, and ZIP + 4	Total contributions \$8 2,53	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$75,70	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16		\$75,00	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$55,00	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18		\$51,00	Person X Payroll

	B (Form 990) (2023)		Page
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I i	f additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
19		\$50,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributior	(d) 1s Type of contribution
20			Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributior	(d) ns Type of contribution
		\$41,	811. Person X Noncash Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
22	, , , , , , , , , , , , , , , ,		Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributior	(d) Type of contribution
23			011. Person X 011. Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributior	(d) Type of contribution
24			Person X Payroll

	B (Form 990) (2023)		Page
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I in	f additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
25		\$35,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
26			000. Person X 000. Noncash Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
27		\$35,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
28			269. Person X Payroll 2 Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
29		\$31,	051. Person X 0control Payroll Image: Control 0.51. Noncash Image: Control (Complete Part II for noncash contributions.) Image: Control
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
30		\$30,	Person X Payroll

	B (Form 990) (2023)	T. T	Page 2
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
31_		\$30,0	D00. Person X Payroll Image: Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
<u>No.</u>	Name, address, and ZIP + 4	Total contribution:	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
33		\$25,4	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) s Type of contribution
34_		\$25,0	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
35		\$25,0	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) s Type of contribution
36		\$25,0	Person X Payroll

	B (Form 990) (2023)		Page
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I is	if additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
37_		\$25,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contribution	(d)
<u>No.</u> <u>38</u>	Name, address, and ZIP + 4	\$25,	s Type of contribution 000. Person X 000. Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
39		\$25,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
			Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
			591. Person X Fayroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
		\$20,	Person X Payroll Noncash (Complete Part II for noncash contributions.)

	B (Form 990) (2023)		Page
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
43		\$20,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
44			000. Person X 000. Noncash Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
<u>45</u>		\$20,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
46			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
			Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
48			Person X Payroll Image: Complete Part II for noncash contributions.)

	B (Form 990) (2023)		Page 2
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I in	f additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
<u>49</u>		\$20,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
50			Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
51		\$17,	856. Person X Noncash
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
52	, , , , , , , , , , , , , , , ,		636. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
53			Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
54			Person X Payroll Image: Complete Part II for noncash contributions.)

	B (Form 990) (2023)		Page 2
Name of o	rganization	I	Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I in	f additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$15,0	00. Person X 00. Payroll Image: Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
<u> </u>	Name, address, and ZIP + 4	\$15,0	00. Person X 01. Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57		\$15,0	00. Person X 00. Noncash Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
58_		\$15,0	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$15,0	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$12,9	Person X Payroll

	B (Form 990) (2023)		Page 2
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
61		\$12,0	Person X Payroll Image: Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
<u> </u>	Name, address, and ZIP + 4	Total contribution	Person X Payroll Dool. Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
63		\$10,	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
<u> </u>		\$10,	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
65_		\$10,.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution
66		\$10,.	Person X Payroll

	B (Form 990) (2023)		Page
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I i	f additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
67_		\$10,	Person X Payroll Image: Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributior	(d)
<u> </u>	Name, address, and ZIP + 4		IS Type of contribution 050. Person X 050. Noncash Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
69		\$10,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributior	(d) Is Type of contribution
70			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
71			Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
		\$10,	Person X Payroll

	B (Form 990) (2023)		Page 2
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I in	f additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
73		\$10,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
74			Person X 000. Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
75		\$10,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
76	, , , , , , , , , , , , , , , , ,		Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
			Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
78			Person X Payroll

Schedule I	B (Form 990) (2023)		Page	
Name of organization			Employer identification number 52-1121163	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution	
79		\$10,	000. Person X Payroll Image: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributior	(d) ns Type of contribution	
80			Person X 000. Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution	
81_		\$10,	000. Person X Payroll Image: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributior	(d) ns Type of contribution	
82			917. Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributior	(d) Type of contribution	
83			Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution	
84			Person X Payroll Noncash (Complete Part II for noncash contributions.)	

	B (Form 990) (2023)			Page 2
Name of o	rganization		Employe	er identification number
NATIONAL	AQUARIUM, INC.		52-	1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I in	f additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
85		\$8		Person X Payroll Image: Complete Part II for moncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
86			<u>,466.</u> ((Person X Payroll Noncash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
87_		\$8		Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
88		\$8		Person X Payroll Noncash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
89		\$7		Person X Payroll Noncash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
90		\$6		Person X Payroll Noncash Complete Part II for noncash contributions.)

323452 12-26-23

Schedule B (Form 990) (2023)

Page 2

	B (Form 990) (2023)		Page 2
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
91		\$6,	000. Person X Payroll Noncash Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
<u>92</u>			Person X 900. Payroll (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
93		\$5,	500. Person X Fayroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
94		\$5,	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
95			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Is Type of contribution
96			Person X Payroll

	B (Form 990) (2023)		Page
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I in	f additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) Type of contribution
97		\$5	,500. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) Type of contribution
98			,500. (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ons Type of contribution
99		\$5	,500. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) Type of contribution
100		\$5,	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) Type of contribution
		\$5	,500. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) Type of contribution
			,500. Person X Payroll . (Complete Part II for noncash contributions.)

	B (Form 990) (2023)		1	Page 2
Name of o	rganization		Employer identification nu	umber
NATIONAL	AQUARIUM, INC.		52-1121163	
Part I	Contributors (see instructions). Use duplicate copies of Part I i	f additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribu	ution
		\$5	Person X Payroll X ,500. Noncash (Complete Part II fo noncash contribution)	 pr
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribu	ution
104			,500. (Complete Part II fo noncash contributio	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribu	ution
		\$5	,500. Person X Payroll Noncash (Complete Part II fo noncash contributio]] pr
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribu	ution
106		\$5	Person X Payroll ,500. Noncash (Complete Part II fo noncash contributio]]] »r
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribu	ution
107		\$5	,500. Person X Payroll Noncash (Complete Part II fo noncash contributio]]] »r
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribu	ution
108		\$5.	,500. (Complete Part II fo noncash contributio]]] »r

	B (Form 990) (2023)			Page 2
Name of o	rganization		Employ	er identification number
NATIONAL	AQUARIUM, INC.		52	2-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
		\$5	<u>,500.</u>	PersonXPayrollNoncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
<u> 110 </u>			<u>,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
		\$5	<u>,500.</u>	PersonXPayrollNoncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
		\$5	<u>,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
			<u>,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
114		\$5	<u>,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

	B (Form 990) (2023)			Page 2
Name of o	rganization		Emplo	yer identification number
NATIONAL	AQUARIUM, INC.		5:	2-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
		\$5	<u>,500.</u>	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
116			,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
		\$5	<u>,500.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
		\$5	,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
		\$5	,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
		\$5	<u>,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

	B (Form 990) (2023)			Page 2
Name of o	rganization		Employ	er identification number
NATIONAL	AQUARIUM, INC.		52	2-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
		\$5	<u>,500.</u>	PersonXPayrollImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
			<u>,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
		\$5	<u>,500.</u>	PersonXPayrollNoncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
		\$5	<u>,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
125			<u>,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
126		\$5	<u>,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

	B (Form 990) (2023)			Page 2
Name of o	rganization		Employ	yer identification number
NATIONAL	AQUARIUM, INC.		52	2-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
		\$5	<u>,500.</u>	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
128			,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
		\$5	<u>,500.</u>	PersonXPayrollImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
		\$5	<u>,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
		\$5	<u>,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
		\$5	<u>,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of or	ganization		Emplo	over identification number
NATIONAL	AQUARIUM, INC.		5	2-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if additiona	al space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	ons	(d) Type of contribution
		\$5	<u>5,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
134		\$5	<u>5,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
		\$5	5,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
		\$5	<u>,178.</u>	PersonXPayrollImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
		\$5	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
138_	i		,000 <u>.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

323452 12-26-23

Schedule B (Form 990) (2023)

Name of or	ganization		Emplo	over identification number
NATIONAL	AQUARIUM, INC.		5	2-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if additiona	al space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	ons	(d) Type of contribution
		\$5	<u>,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	ons	(d) Type of contribution
140		\$5	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	ons	(d) Type of contribution
141_		\$5	<u>,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	ons	(d) Type of contribution
142		\$5	<u>,000.</u>	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	ons	(d) Type of contribution
143		\$5	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	ons	(d) Type of contribution
144			,000 <u>.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2023)

	B (Form 990) (2023)		Page
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
145_		\$5,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
146			Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
147_		\$5,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
148		\$5,	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
149		\$5,	000. Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
		\$5,	000. Person X Payroll Image: Complete Part II for noncash contributions.)

	B (Form 990) (2023)			Page 2
Name of o	rganization		Employ	er identification number
NATIONAL	AQUARIUM, INC.		52	-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
		\$5	<u>,000.</u>	PersonXPayrollImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
			<u>,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
		\$5	<u>,000.</u>	PersonXPayrollImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
154_		\$5	<u>,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
155			<u>,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution
156		\$5	<u>,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

	B (Form 990) (2023)			Page 2
Name of o	rganization		Employ	yer identification number
NATIONAL	AQUARIUM, INC.		52	2-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
		\$5	<u>,000.</u>	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
			,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
		\$5	<u>,000.</u>	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
		\$5	,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
161_			,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ons	(d) Type of contribution
162		\$5	,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

	B (Form 990) (2023)		Page 2
Name of o	rganization		Employer identification number
NATIONAL	AQUARIUM, INC.		52-1121163
Part I	Contributors (see instructions). Use duplicate copies of Part I in	f additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
163		\$1,501,	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
164		\$134,	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2023)

ame of or	rganization		Employe	er identification numb
ATIONAL	AQUARIUM, INC.		52-	1121163
Part II	Noncash Property (see instructions). Use duplicate copies of Pa	art II if additional space is n	eeded.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or es (See instruc		(d) Date received
7	STOCK			
/		\$	148,909.	04/11/23
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or es (See instruc		(d) Date received
23	STOCK			
		\$	14,986.	12/04/23
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or es (See instruc		(d) Date received
	STOCK			
33		\$	25,423.	09/24/23
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or es (See instruc		(d) Date received
54	STOCK			
		\$	10,006.	04/24/23
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or es (See instruc		(d) Date received
126	STOCK			
136		\$	5,178.	06/12/23
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or es (See instruc		(d) Date received
		\$		

Schedule B (Form 990) (2023)

Page **4**

Name of or	rganization			Employer identification number
NATIONAL	AQUARIUM, INC.			52-1121163
Part III		through (e) and the following line e haritable, etc., contributions of \$1,000 o	ntry. For organizations	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Des	cription of how gift is held
-		(e) Transfer of g	ift	
-	Transferee's name, address, ar 	nd ZIP + 4	Relationship of tra	Insferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Des	cription of how gift is held
-	Transferee's name, address, ar	(e) Transfer of g nd ZIP + 4		insferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held
		(e) Transfer of g	ift	
-	Transferee's name, address, ar	nd ZIP + 4	Relationship of tra	Insferor to transferee
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Des	cription of how gift is held
Part I				
-		(e) Transfer of g	ift	
-	Transferee's name, address, ar	nd ZIP + 4	Relationship of tra	insferor to transferee

S	C	Η	E	D	U	L	Ε	С

Department of the Treasury

Internal Revenue Service

(Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

ΖU

23

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Nan	ne of organization				Employ	yer identification number
		QUARIUM, INC.				52-1121163
Pa	art I-A Complete if the org	anization is exempt unde	er section 501(c) o	or is a section 52	7 orga	anization.
2	Provide a description of the organiz Political campaign activity expendit Volunteer hours for political campai	ures				
Pa	art I-B Complete if the org	anization is exempt unde	er section 501(c)(3	3).		
1	Enter the amount of any excise tax	incurred by the organization und	er section 4955		\$	
2	Enter the amount of any excise tax	incurred by organization manage	ers under section 4955		\$	
	If the organization incurred a section					
4a	Was a correction made?					Yes No
	If "Yes," describe in Part IV.					
Pa	art I-C Complete if the org	anization is exempt unde	er section 501(c), o	except section 5	01(c)(3).
1	Enter the amount directly expended	l by the filing organization for sec	tion 527 exempt function	on activities	\$_	
2	Enter the amount of the filing organ	ization's funds contributed to oth	ner organizations for sec	ction 527		
	exempt function activities				\$_	
3	Total exempt function expenditures	. Add lines 1 and 2. Enter here a	nd on Form 1120-POL,			
	line 17b				. \$_	
4	Did the filing organization file Form	1120-POL for this year?				Yes No
5	Enter the names, addresses, and er					the filing organization
	made payments. For each organizat					-
	contributions received that were pro				parate s	segregated fund or a
	political action committee (PAC). If a	additional space is needed, provi	ide information in Part I	V.		
	(a) Name	(b) Address	(c) EIN	(d) Amount paid fr filing organizatior funds. If none, ente	n's o	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0

	AQUARIUM, INC.		L21163 Page 2
section 501(h)).			
A Check X if the filing organization belon	gs to an affiliated group (and list in Part IV each affiliated g	group member's name	, address, EIN,
expenses, and share of exces	s lobbying expenditures).		
B Check if the filing organization check	ed box A and "limited control" provisions apply.		
	bying Expenditures leans amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence pub	lic opinion (grassroots lobbying)	0.	0.
b Total lobbying expenditures to influence a lea	gislative body (direct lobbying)	136,800.	136,800.
c Total lobbying expenditures (add lines 1a and	d 1b)	136,800.	136,800
		53,057,783.	56,067,523
e Total exempt purpose expenditures (add line	53,194,583.	56,204,323	
f _Lobbying nontaxable amount. Enter the amo	unt from the following table in both columns.	1,000,000.	1,000,000
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
not over \$500,000,	20% of the amount on line 1e.		
over \$500,000 but not over \$1,000,000,	\$100,000 plus 15% of the excess over \$500,000.		
over \$1,000,000 but not over \$1,500,000,	\$175,000 plus 10% of the excess over \$1,000,000.		
over \$1,500,000 but not over \$17,000,000,	\$225,000 plus 5% of the excess over \$1,500,000.		
over \$17,000,000,	\$1,000,000.		
g Grassroots nontaxable amount (enter 25% of	line 1f)	250,000.	250,000
h Subtract line 1g from line 1a. If zero or less, e	enter -0-	0.	0
i Subtract line 1f from line 1c. If zero or less, e	nter -0-	0.	0
j If there is an amount other than zero on eithe	r line 1h or line 1i, did the organization file Form 4720		
reporting section 4911 tax for this year?			Yes No

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

	Lobbying Expenditures During 4-Year Averaging Period							
Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) Total			
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.			
 b Lobbying ceiling amount (150% of line 2a, column(e)) 					6,000,000.			
c Total lobbying expenditures	88,780.	133,100.	137,000.	136,800.	495,680.			
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.			
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.			
f Grassroots lobbying expenditures								

Schedule C (Form 990) 2023

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

of the lobbying activity: Yes No Amount 1 During the year, did the filing organization attempt to influence public opinion on a legislative matter or referendum, through the use of: Image: Complex Compl	For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description		(a)		(b)	
local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Image: Construction of the const			Yes	Νο	Amo	ount
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to not be described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 c If Tyes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 ax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). 1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 2 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from 501(c)(5), or section 501(c)(6), area answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures		local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:				
c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to not be described in section 501(c)(3)? b fr*kes," enter the amount of any tax incurred under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6), or secti						
d Mailings to members, legislators, or the public?						
e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1 to through 1i 2a Did the activities in line 1 cause the organization to not be described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). 1 Were substantially all (90% or more) dues received nondeductible by members? 1 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 2 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? 3 Did the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6), and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 523(e)(1)(A) notices of nondeductible lobbying and political e	d	Mailings to members, legislators, or the public?				
f Grants to other organizations for lobbying purposes?						
g Direct contact with legislators, their staffs, government officials, or a legislative body? Image: Control of Contende Control of Control of Contect of Control o						
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?						
i Other activities?						
j Total. Add lines 1c through 1i						
2a Did the activities in line 1 cause the organization to not be described in section 501(c)(3)? Image: Section 4912 b If "Yes," enter the amount of any tax incurred under section 4912 Image: Section 4912 c If "Yes," enter the amount of any tax incurred up organization managers under section 4912 Image: Section 4912 If the filing organization incurred a section 4912 tax, did if Infe Form 4720 for this year? Image: Section 501(c)(5), or section 501(c)(5), or section 501(c)(6). Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). 1 Vers No 1 Image: Section 4912 Image: Section 4912 2 Did the organization incurred a section 4912 tax, did if Infe Form 4720 for this year? Yes 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 2 Image: Section 501(c)(5), or section 501(c)(5), or section 501(c)(6), and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 1 2 <	j					
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 Image: Complete if the organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). 1 Yes No 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 1 1 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? 3 2 3 Did the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 1 2 Carryover from last year 2a 2b 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 3 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures. See instructions						
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Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). Yes No 1 Uere substantially all (90% or more) dues received nondeductible by members? 1						
501(c)(6). Yes No 1 Were substantially all (90% or more) dues received nondeductible by members? 1 1 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 2 1 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? 3 1 Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 1 a Current year 2a 2a b Carryover from last year 2a 2a c Total 2c 3 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible lobbying and political expenditures for nondeductible lobbying and political expenditures of nondeductible lobbying and political expenditures for nondeductible lobbying and political expenditures for nondeductible lobbying a	d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
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expenses for which the section 527(f) tax was paid). 2a a Current year 2a b Carryover from last year 2b c Total 2c 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 3 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year? 4 5 Taxable amount of lobbying and political expenditures. See instructions 5	1	Dues, assessments and similar amounts from members		1		
a Current year 2a b Carryover from last year 2b c Total 2c 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 3 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year? 4 5 Taxable amount of lobbying and political expenditures. See instructions 5	2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic	al			
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c Total 2c 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 3 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year? 4 5 Taxable amount of lobbying and political expenditures. See instructions 5	а	Current year		. 2a		
 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year? 5 Taxable amount of lobbying and political expenditures. See instructions 	b	Carryover from last year		2b		
 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year? 5 Taxable amount of lobbying and political expenditures. See instructions 	с	Total		. 2c		
does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political 4 expenditures next year? 4 5 Taxable amount of lobbying and political expenditures. See instructions 5	3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
expenditures next year? 4 5 Taxable amount of lobbying and political expenditures. See instructions 5	4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exce	ess			
5 Taxable amount of lobbying and political expenditures. See instructions 5		does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po	olitical			
5 Taxable amount of lobbying and political expenditures. See instructions 5		expenditures next year?		. 4		
Part IV Supplemental Information	-	Taxable amount of lobbying and political expenditures. See instructions		5		
		••				

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

	al Information (continued)	
Schedule C	Affiliated Group Lobbying Expenditures Part II -A	
Name of Affiliated Group Me NATIONAL AQUARIUM, 1		Employer ID Numbe 52-1121163
Affiliated Group Member Add PIER 3 - 501 EAST PF BALTIMORE, MD 21202		Electing Member YES
Limits on Lobbying Expend	itures: to influence public opinion (grassroots lobbying)	0.
Total lobbying expenditures	to influence a legislative body (direct lobbying)	136,800.
Total lobbying expenditures	add lines 1a and 1b)	136,800.
Other exempt purpose exper	nditures	53,057,783.
Total exempt purpose expen	ditures (add lines 1c and 1d).	53,194,583.
Lobbying nontaxable amoun Enter the amount from the fo		
If the amount on line e is:	The lobbying nontaxable amount is:	
Not over \$500,000 > 500.000 <= 1.000.00	20% of the amount on line 1e 0 100.000 + 15% > 500.000	

500,000 <= 1,000,000 | 100,000 + 15% > 500,000 > 1,000,000 <= 1,500,000 | 175,000 + 10% > 1,000,000 225,000 + 5% > 1,500,000 > 1,500,000 <= 17,000,000 Over \$17,000,000 \$1,000,000 1,000,000. f Grassroots nontaxable amount (enter 25% of line 1f) 250,000. g Ο. Subtract line 1g from line 1a (limit to zero) h Subtract line 1f from line 1c (limit to zero) Ο. i Ο. Member's share of excess lobbying expenditures

Schedule C (Form 990 or 990-EZ)

Employer ID Number
52-1121163

Line

1a

b

с

d

е

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mation /		

Part IV Supplemental Information	(continued)
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Schedule C	Affiliated	Group Lobbying Expenditures Part II -A		
Name of Affiliated Group Memb ACRC LESSOR, INC.	ber		Employer ID Number 82-0658936	r
Affiliated Group Member Addre 111 MARKET PLACE, STE. BALTIMORE, MD 21202			Electing Member NO	
Limits on Lobbying Expenditu	res:			Line
Total lobbying expenditures to i	influence public opinion (grassro	oots lobbying)	0.	1a
Total lobbying expenditures to i	nfluence a legislative body (dire	ct lobbying)	0.	b
Total lobbying expenditures (ad	d lines 1a and 1b)		0.	с
Other exempt purpose expendi	tures		1,380,350.	d
Total exempt purpose expendit	ures (add lines 1c and 1d). \dots		1,380,350.	e
Lobbying nontaxable amount. Enter the amount from the follo	wing table:			
If the amount on line e is:	The lobbying nontaxable amount is:			
Not over \$500,000 > 500,000 <= 1,000,000 > 1,000,000 <= 1,500,000 > 1,500,000 <= 17,000,000	20% of the amount on line 1e 100,000 + 15% > 500,000 175,000 + 10% > 1,000,000 225,000 + 5% > 1,500,000			
Over \$17,000,000	\$1,000,000		213,035.	f
Grassroots nontaxable amount	(enter 25% of line 1f)		53,259.	g
Subtract line 1g from line 1a (lin	nit to zero)		0.	h
Subtract line 1f from line 1c (lim	it to zero)		0.	i
Member's share of excess lobb	ying expenditures		0.	

Schedule C (Form 990 or 990-E		-,•	
Part IV Supplemental	Information (continued)		
Schedule C	Affiliated	Group Lobbying Expenditures Part II -A	
Name of Affiliated Group Memb NATIONAL AQUARIUM FOUN			Employer ID Number 52-1301162
Affiliated Group Member Addre 111 MARKET PLACE, STE. BALTIMORE, MD 21202			Electing Member NO
Limits on Lobbying Expenditu	ires:		
Total lobbying expenditures to i	influence public opinion (grassro	oots lobbying)	Ο.
Total lobbying expenditures to i	influence a legislative body (dire	ct lobbying)	0.
Total lobbying expenditures (ad	Id lines 1a and 1b)		0.
Other exempt purpose expendi	tures		1,629,390.
Total exempt purpose expendit	ures (add lines 1c and 1d).		1,629,390.
Lobbying nontaxable amount. Enter the amount from the follo	wing table:		
If the amount on line e is:	The lobbying nontaxable amount is:		
Not over \$500,000	20% of the amount on line 1e		
> 500,000 <= 1,000,000	100,000 + 15% > 500,000		
> 1,000,000 <= 1,500,000	175,000 + 10% > 1,000,000		
> 1,500,000 <= 17,000,000	225,000 + 5% > 1,500,000		
Over \$17,000,000	\$1,000,000		231,470.

Over \$17,000,000	\$1,000,000	 231,470.	f
Grassroots nontaxable amount	t (enter 25% of line 1f)	 57,868.	g
Subtract line 1g from line 1a (lin	mit to zero)	 0.	h
Subtract line 1f from line 1c (lin	nit to zero)	0.	i
Member's share of excess lobb	oying expenditures	 0.	

332261 04-01-23

Line

1a

b

с

d

е

		.					~~ / 7
SC	HEDULE D	Supplementa				OMB No. 1545-	0047
(Forr	n 990)	Complete if the orga Part IV, line 6, 7, 8, 9, 10	nization answered "Y			2023	3
Depart	ment of the Treasury		ttach to Form 990.	The, TTI, 12a, of 12b.		Open to Pu	blic
	Revenue Service	Go to www.irs.gov/Form99	the latest information.	1	Inspection		
Nam	e of the organizatio	NATIONAL AQUARIUM, INC.		Emp	bloyer identification nu 52-1121163	umber	
Pa	t I Organiza	tions Maintaining Donor Advise	d Funds or Other	Similar Funds or Ac	COUR		
		answered "Yes" on Form 990, Part IV, lin					
			(a) Donor advi	sed funds	(b) Fun	ds and other accounts	
1	Total number at en	d of year			. ,		
2		contributions to (during year)					
3		grants from (during year)					
4		end of year					
5		n inform all donors and donor advisors in v		held in donor advised fund	ds		
	-	n's property, subject to the organization's	-			Yes	No
6		n inform all grantees, donors, and donor a					
	for charitable purpo	oses and not for the benefit of the donor o	r donor advisor, or for	any other purpose conferr	ing		
	impermissible priva					Yes	No
Pa	t II Conserva	ation Easements. Complete if the org	ganization answered "	/es" on Form 990, Part IV,	line 7.		
1	Purpose(s) of conse	ervation easements held by the organization	on (check all that apply).			
	Preservation	of land for public use (for example, recrea	tion or education)	Preservation of a histo	orically	important land area	
	Protection of	natural habitat	L	Preservation of a cert	ified his	storic structure	
	Preservation	of open space					
2		through 2d if the organization held a qualif	ied conservation contr	ibution in the form of a co	nserva		
	day of the tax year.					Held at the End of the Ta	ax Year
а					2a		
b		icted by conservation easements		_	2b		
C.		vation easements on a certified historic stru			2c		
d		vation easements included on line 2c acqu					
•		ure listed in the National Register			2d	al and a state of the state of	
3		ration easements modified, transferred, rel	eased, extinguisned, o	r terminated by the organi	zation	during the tax	
4	year	 where property subject to conservation eas	amont is located				
5		ion have a written policy regarding the per		ection handling of			
5	•	procement of the conservation easements it				Yes	No
6		hours devoted to monitoring, inspecting,		and enforcing conservation			
Ū			, and a second sec			in one dannig the year	
7	Amount of expense	 es incurred in monitoring, inspecting, hand	lling of violations, and	enforcing conservation ea	sement	ts during the vear	
		3, 1 3,	5	5		5	
8	Does each conserv	/ation easement reported on line 2d above	satisfy the requiremer	its of section 170(h)(4)(B)(i)		
	and section 170(h)((4)(B)(ii)?				Yes	No
9	In Part XIII, describ	e how the organization reports conservation	on easements in its rev	enue and expense statem	ient an	d	
	balance sheet, and	include, if applicable, the text of the footn	ote to the organizatior	's financial statements the	at desc	ribes the	
	organization's acco	ounting for conservation easements.				-	
Pa		tions Maintaining Collections of		easures, or Other S	imila	r Assets.	
	Complete if	the organization answered "Yes" on Form	990, Part IV, line 8.				
1 a	0	elected, as permitted under FASB ASC 95	, 1				
		asures, or other similar assets held for put			nce of p	oublic	
		Part XIII the text of the footnote to its finar					
b	-	elected, as permitted under FASB ASC 95	-				
		ures, or other similar assets held for public	exhibition, education,	or research in furtherance	e of put	olic service,	
	-	ng amounts relating to these items.				•	
		ded on Form 990, Part VIII, line 1				\$	000
~	.,					+	,000.
2	-	received or held works of art, historical trea			provide)	
-	-	Ints required to be reported under FASB A	-			<u></u>	
a	nevenue included (on Form 990, Part VIII, line 1				\$	

b	Assets included in Form 990, Part X	
LHA	For Paperwork Reduction Act Notic	e, see the Instructions for Form 990.

332051 09-28-23

\$

Sche		QUARIUM, INC.						21163	Page 2
Par	t III Organizations Maintaining C	ollections of Art	i, Historical Tre	asures, o	r Othe	r Sim	ilar Asse	t s _{(contir}	nued)
3	Using the organization's acquisition, accession	on, and other records	s, check any of the f	ollowing that	t make s	significa	ant use of its		
	collection items (check all that apply).								
а	X Public exhibition	d	Loan or exc	hange progra	am				
b	Scholarly research	е	Other						
с	Preservation for future generations								
4	Provide a description of the organization's co	llections and explain	how they further th	e organizatio	on's exe	mpt pu	rpose in Par	t XIII.	
5	During the year, did the organization solicit of		,	,	er similaı	r asset	s	_	
	to be sold to raise funds rather than to be ma				<u></u>			Yes	X No
Par	t IV Escrow and Custodial Arrang		te if the organization	answered "	Yes" on	Form 9	990, Part IV,	line 9, or	
	reported an amount on Form 990, Par								
1a	Is the organization an agent, trustee, custodia	•	•				_	_	
	on Form 990, Part X?						L	Yes	No
b	If "Yes," explain the arrangement in Part XIII a	and complete the foll	owing table:					•	
								Amoun	
	Beginning balance								
	Additions during the year						ld		
e	Distributions during the year								
20	Ending balance Did the organization include an amount on Fo					·· _	1f	Yes	No
	If "Yes," explain the arrangement in Part XIII.					iity :	L		
Par						0.			
		(a) Current year	(b) Prior year	(c) Two year			ree years bacl	((e) Four	years back
1a	Beginning of year balance	5,019,155.	6,111,376.	5,634	1,888.		5,059,224		351,267.
b	Contributions	,		,				,	
c	Net investment earnings, gains, and losses	563,558.	-1,092,221.	706	5,523.		761,565		937,992.
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs	275,064.		230	0,035.		185,901		230,035.
f	Administrative expenses								
g	End of year balance	5,307,649.	5,019,155.	6,111	L,376.		5,634,888	. 5,	059,224.
2	Provide the estimated percentage of the curr	ent year end balance	e (line 1g, column (a)) held as:					
а	Board designated or quasi-endowment		_%						
b	Permanent endowment 100	%							
с	Term endowment	%							
	The percentages on lines 2a, 2b, and 2c show								
3a	Are there endowment funds not in the posses	ssion of the organiza	tion that are held ar	nd administer	red for th	ne		r	
	organization by:								Yes No
	(i) Unrelated organizations?								X
									X
	If "Yes" on line 3a(ii), are the related organiza							3 b	X
4	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm		wment funds.						
Fai	Complete if the organization answered		Part IV line 11a S	00 Eorm 000	Dort V	lino 1(h		
								()	
	Description of property	(a) Cost or of basis (investm		or other (other)		Accumi eprecia		(d) Boo	k value
4 -	Land	· · · ·	,	,362,888.	ue	precia		1	362,888.
	Land			,302,888. ,495,539.	-	139 1	28,173.		367,366.
	Buildings Leasehold improvements		190	,,,,,		,-			
	Equipment		31	,240,989.		29 2	01,317.	2	039,672.
	Other			,513,341.		,_	-, •=••		513,341.
	Add lines 1a through 1e. (Column (d) must e			, ,					283,267.
1010	naa moo ra moogir ro. (Columni ju) must e	<u>quai roini 990, rail /</u>		الإص				- /	,

Schedule D (Form 990) 2023

Part VII Investments - Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (including name of security) (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) Financial derivatives (2) Closely held equity interests (3) Other (A) (B) (C) (D) (E) (F) (G) (H) Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B)) Part VIII Investments - Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B)) Part IX Other Assets Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value 457(F) PLAN ASSETS 278,786. (1) RIGHT OF USE ASSETS -FINANCE 61,608. (2) RIGHT OF USE ASSETS -OPERATING 4,707,698. (3) INTEREST RATE SWAP ASSET 1,032,233. (4) (5) (6) (7) (8) (9) 6,080,325. Total. (Column (b) must equal Form 990, Part X, line 15, col. (B)) Part X Other Liabilities Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (a) Description of liability (b) Book value 1 (1) Federal income taxes CAPITAL LEASE 815,296. (2)457(F) PLAN LIABILITY 278,786. (3) LEASE LIABILITIES - FINANCE 61,583. (4) LEASE LIABILITIES - OPERATING 6,480,648. (5) (6) (7) (8) (9) 7,636,313.

Total. (Column (b) must equal Form 990, Part X, line 25, col. (B))

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the 2. organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII X

Sche	dule D (Form 990) 2023 NATIONAL AQUARIUM, INC.			52-112	21163 Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Stateme	ents With F	Revenue per Re	turn	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	a.			
1	Total revenue, gains, and other support per audited financial statements			1	57,946,335.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	. 2a			
b	Donated services and use of facilities	2b	397,236.		
с	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	3,829,815.		
е	Add lines 2a through 2d			2e	4,227,051.
3	Subtract line 2e from line 1			3	53,719,284.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	. 4a			
b	Other (Describe in Part XIII.)	4b	1,922,389.		
с	Add lines 4a and 4b			4c	1,922,389.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)			5	55,641,673.
Pa	t XII Reconciliation of Expenses per Audited Financial Statem	ents With	Expenses per F	Return	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	a.			
1	Total expenses and losses per audited financial statements			1	55,731,703.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	. 2a	397,236.		
b	Prior year adjustments	2b			
с	Other losses	2c			
d	Other (Describe in Part XIII.)	. 2d	3,172,929.		
е	Add lines 2a through 2d			2e	3,570,165.
3	Subtract line 2e from line 1			3	52,161,538.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	. 4a			
b	Other (Describe in Part XIII.)	. 4b	1,922,389.		
с	Add lines 4a and 4b			4c	1,922,389.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.)			5	54,083,927.
Pa	t XIII Supplemental Information				
Prov	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Par	t IV, lines 1b a	and 2b; Part V, line 4	; Part X, li	ne 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add	ditional inform	ation.		

PART III, LINE 4:

THE COLLECTION INCLUDES A 6 FT. TALL, 15-FOOT WIDE MURAL HONORING THE

CONTRIBUTIONS OF FORMER MAYOR WILLIAM DONALD SCHAEFER IN REVITALIZING THE

INNER HARBOR.

PART V, LINE 4:

THE ENDOWMENT FUNDS ARE HELD BY THE NATIONAL AQUARIUM FOUNDATION, INC., A

RELATED 501(C)(3) ORGANIZATION. THE FOUNDATION'S OBJECTIVE IS TO EARN A

RESPECTABLE LONG-TERM, RISK ADJUSTED TOTAL RATE OF RETURN TO SUPPORT THE

DESIGNATED PROGRAMS. THE FOUNDATION RECOGNIZES AND ACCEPTS THAT PURSUING A

RESPECTABLE RATE OF RETURN INVOLVES RISK AND POTENTIAL VOLATILITY. THE

GENERATION OF SECONDARY INCOME WILL BE A SECONDARY CONSIDERATION.

NATIONAL AQUARIUM, INC.

Part XIII Supplemental Information (continued)

PART X, LINE 2:

THE AQUARIUM AND ITS SUBSIDIARIES ARE GENERALLY EXEMPT FROM FEDERAL INCOME

TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (IRC).

MANAGEMENT HAS EVALUATED THE AQUARIUM'S TAX POSITIONS AND HAS CONCLUDED

THAT THE AQUARIUM HAS TAKEN NO UNCERTAIN TAX POSITIONS THAT REQUIRE

ADJUSTMENT TO THE CONSOLIDATED FINANCIAL STATEMENTS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

INCOME OF THE NATIONAL AQUARIUM FOUNDATION, INC. 3,543,898.

INCOME OF ACRC LESSOR, INC.

TOTAL TO SCHEDULE D, PART XI, LINE 2D

PART XI, LINE 4B - OTHER ADJUSTMENTS:

INCOME ELIMINATED ON THE CONSOLIDATED FINANCIAL STATEMENTS 1,922,389.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

EXPENSES OF THE NATIONAL AQUARIUM FOUNDATION, INC. 1,501,790.

EXPENSES OF ACRC LESSOR, INC.

LOSS ON INTEREST RATE SWAP

TOTAL TO SCHEDULE D, PART XII, LINE 2D

PART XII, LINE 4B - OTHER ADJUSTMENTS:

EXPENSES ELIMINATED ON THE CONSOLIDATED FINANCIAL

STATEMENTS

1,922,389.

1,380,350.

3,172,929.

290,789.

285,917.

3,829,815.

SCHEDULE G	Suppleme	ntal Information Regarding	Fund	Iraisi	ng or Gaming A	ctiv	ities	DMB No. 1545-0047	
(Form 990)	Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.								
Department of the Treasury		Attach to Form 990 or Form 990-EZ. Open to Public							
Internal Revenue Service		o www.irs.gov/Form990 for instru	ctions	and t	ne latest information	n.	F aran la sera i da	•	
Name of the organization		OUNDING ING					52-112116	ntification number	
		QUARIUM, INC. Complete if the organization answe	ered "Y	'es" or	n Form 990, Part IV, I	ine 1			
 Indicate whether th X Mail solicitat X Internet and X Phone solicitat X Phone solicitat X In person so 2 a Did the organization key employees list 	e organization rais tions email solicitations itations blicitations on have a written o ted in Form 990, P 0 highest paid indiv	ed funds through any of the followin e X Solicita f X Solicita g Special or oral agreement with any individual art VII) or entity in connection with p viduals or entities (fundraisers) pursu	tion of tion of fundra (incluc rofessi	non-g gover aising ding of onal fu	overnment grants nment grants events ficers, directors, trus undraising services?	-	X Yes		
(i) Name and addres or entity (fund	s of individual	(ii) Activity	fundraiser have custody or control of from activity			tò (c	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization	
SCHULTZ & WILLIAMS - 1617 JFK				No					
BOULEVARD, STE 170	0,	FUNDRAISING CONSULTANT		x	0.		661,739.	-661,739.	
		1							
							661,739.	-661,739.	
 List all states in wh or licensing. 	ich the organizatio	on is registered or licensed to solicit o	contrib	utions	or has been notified	it is e	exempt from re	gistration	
	FL,GA,IL,KS,K	Y,ME,MA,MI,MS,NV,NH,NJ,NM,N	IY, NC	ND, O	H,OK,OR				

AL, AR, CA, CO, CT, DC, FL, GA, IL, KS, KY, ME, MA, MI, MS, NV, NH, NJ, NM, NY PA, RI, SC, TN, UT, VA, WA, WV, WI, MD

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. SEE PART IV FOR CONTINUATIONS

			QUARIUM, INC.			-1121163 Page 2				
Pa	rt I									
	of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.									
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events				
						(add col. (a) through				
			(event type)	(event type)	(total number)	col. (c))				
nue										
Revenue	1	Gross receipts								
£.	2	Less: Contributions								
	3	Gross income (line 1 minus line 2)								
	4	Cash prizes								
	5	Noncash prizes								
Direct Expenses	6	Rent/facility costs								
Direct Ex	7	Food and beverages								
_	8	Entertainment								
	9	Other direct expenses								
	10	Direct expense summary. Add lines 4 through	9 in column (d)							
	11	Net income summary. Subtract line 10 from lin								
Ра	rt I	II Gaming. Complete if the organization a	inswered "Yes" on Form	n 990, Part IV, line 19, oi	reported more than					

\$15,000 on Form 990-EZ, line 6a.

Revenue		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))				
Rev	1 Gross revenue								
ses	2 Cash prizes								
xpens	3 Noncash prizes								
Direct Expenses	4 Rent/facility costs								
	5 Other direct expenses								
	6 Volunteer labor	└── Yes % └── No	└── Yes % └── No	└── Yes % └── No					
	7 Direct expense summary. Add lines 2 through	5 in column (d)							
	8 Net gaming income summary. Subtract line 7	from line 1, column (d)							
	10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes No b If "Yes," explain:								

Sch	chedule G (Form 990) 2023 NATIONAL AQUARIUM, INC.	52-11	21163	Page 3
11	1 Does the organization conduct gaming activities with nonmembers?		Yes	
	2 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity forme			
	to administer charitable gaming?		Yes	No
13	3 Indicate the percentage of gaming activity conducted in:			
a	a The organization's facility		13a	%
	b An outside facility		13b	%
14	4 Enter the name and address of the person who prepares the organization's gaming/special events books and re-	ecords:		
	Maran			
	Name			
	Address			
15a	5a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	No
k	b If "Yes," enter the amount of gaming revenue received by the organization \$ and the	e amount		
	of gaming revenue retained by the third party \$ c If "Yes." enter name and address of the third party:			
C	c if "Yes," enter name and address of the third party:			
	Name			
	Address			
16	6 Gaming manager information:			
	Name			
	Gaming manager compensation \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	7 Mandatory distributions:			
8	a Is the organization required under state law to make charitable distributions from the gaming proceeds to		—	—
	retain the state gaming license?			No
k	b Enter the amount of distributions required under state law to be distributed to other exempt organizations or sp	ent in the		
Pa	organization's own exempt activities during the tax year \$ Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) an	d (v): and Part	III lines C	96 106
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	u (v), anu i an	. III, III 163 e	, 30, 100,
SCH	CHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:			
(I)	I) NAME OF FUNDRAISER: SCHULTZ & WILLIAMS			
· - ·				
(I)	I) ADDRESS OF FUNDRAISER:			
161	17 דער אוויס איז 1700 גע גדעם איז 1910 איז 1910 איז 1910 איז 1910 איז גער			
101	517 JFK BOULEVARD, STE 1700, PHILADELPHIA, PA 19103			
SCH	CHEDULE G, PART I, LINE 2B, COLUMN IV, GROSS RECEIPTS FROM ACTIVITY:			
THE	HESE COSTS MEET THE DEFINITION OF PROFESSIONAL FUNDRAISING FEES,			

HOWEVER	THEY	WERE	NOT	TTED	DIRECTLY	ͲΟ	SPECIFIC	CAMPAIGNS	тнат	MOULD	BE
	T 11 11 1		1101	1110	DIRECIPI	10	DIHCTITC			NOOLD	

 Schedule G (Form 990)
 NATIONAL AQUARI

 Part IV
 Supplemental Information (continued)

REFLECTED IN PART I AS "GROSS RECEIPTS FROM ACTIVITY".

SCHEDULE I	l	G	arants and Oth	er Assistan	ce to Organ	izations.		OMB No. 1545-0047	
(Form 990)		Go	vernments, an ete if the organization	d Individual	ls in the Ŭni	ted States		2023	
Dependence of the Treesury		Comple	ete ir the organization	Attach to Forn		rt IV, line 21 or 22.		Open to Public	
Department of the Treasury Internal Revenue Service			Go to www.irs		the latest inform	ation.		Inspection	
Name of the organizat	ion			Ū				Employer identification numb	ber
	NATIONAL AQUA	RIUM, INC.						52-1121163	
	nformation on Grants a								
	zation maintain records t								
	award the grants or assis							X Yes	No
	IV the organization's pro IN Other Assistance to					anization answered "V	es" on Form 990 Part	IV line 21 for any	
	hat received more than \$								
	ddress of organization vernment	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance	

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

3 Enter total number of other organizations listed in the line 1 table ...

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2023 NJ

NATIONAL AQUARIUM, INC.

52-1121163

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
HENRY HALL CAMPS	16	16,122.	0.		
HENRY HALL SCHOLARSHIP	1	1,000.	0.		
HAT LIVES IN THE HARBOR (INTERNS)	37	9,782.	0.		
HAT LIVES IN THE HARBOR (TEACHERS)	11	4 004	0.		
TAT BIVES IN THE HARDOK (TEACHERS)	11	4,004.	0.		

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

NATIONAL AQUARIUM FOUNDATION BOARD MONITORS PORTFOLIO PERFORMANCE AND

DISTRIBUTIONS OF FUNDS. PROGRAM SCHOLARSHIPS ARE MONITORED AND AWARDED BY

NATIONAL AQUARIUM CONSERVATION & EDUCATION LEADERSHIP.

SCHEDULE J (Form 990)		Compensation Information	OMB No. 1545-0047			
		For certain Officers, Directors, Trustees, Key Employees, and High				
		Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, li	ne 23	20	ΖIJ)
Depa	tment of the Treasury	Attach to Form 990.		Open to		c
	al Revenue Service	Go to www.irs.gov/Form990 for instructions and the latest informat		Inspe identification		ah ar
INdii	e of the organizatior	NATIONAL AQUARIUM, INC.		1121163	mui	nber
Pa	rt I Question	s Regarding Compensation	52-	1121103		
					Yes	No
1 a	Check the appropri	ate box(es) if the organization provided any of the following to or for a person listed o	n Form 990.		105	
		line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or c		r personal use			
	Travel for com		•			
	Tax indemnific	ation and gross-up payments Health or social club dues or initia				
	Discretionary s	spending account Personal services (such as maid, o	hauffeur, chef)			
b	If any of the boxes	on line 1a are checked, did the organization follow a written policy regarding payment	t or			
	reimbursement or p	rovision of all of the expenses described above? If "No," complete Part III to explain		1b		
2	Did the organization	n require substantiation prior to reimbursing or allowing expenses incurred by all direct	ctors,			
	trustees, and office	rs, including the CEO/Executive Director, regarding the items checked on line 1a? $_{\dots}$		2		
3		ny, of the following the organization used to establish the compensation of the organi				
		ector. Check all that apply. Do not check any boxes for methods used by a related or	ganization to			
	·	ation of the CEO/Executive Director, but explain in Part III.				
	X Compensation					
	·	ompensation consultant				
	X Form 990 of o	ther organizations	sation committee			
4	During the year did	I any parage listed on Form 000. Dart VIII. Section A line 1a with respect to the filing				
4	organization or a re	I any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
а	-			4a		x
b		sine and the second		416	x	
						х
		nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
	2					
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any comp	ensation			
	contingent on the re	evenues of:				
а	The organization?			5a		X
		ation?				X
		or 5b, describe in Part III.				
6	For persons listed of	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any comp	ensation			
	contingent on the n	-				
а	The organization?			6a		X
b	Any related organiz	ation?		<u>6b</u>		X
		or 6b, describe in Part III.				
7		on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed pa				
_		nes 5 and 6? If "Yes," describe in Part III		7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the					v
-		ption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		8		<u>x</u>
9		id the organization also follow the rebuttable presumption procedure described in				
F ar:	Regulations section	an Act Notice, see the Instructions for Form 990		9	- 000)	0000

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990		
(1) JOHN C. RACANELLI	(i)	506,923.	0.	2,710.	67,264.	45,987.	622,884.	٥.	
PRESIDENT/CHIEF EXECUTIVE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) VIRGINIA Y. NEWTON	(i)	354,690.	0.	714.	11,438.	19,717.	386,559.	0.	
SVP/COF0	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) JENNIFER DRIBAN	(i)	266,228.	0.	150.	8,030.	34,132.	308,540.	0.	
SVP/CHIEF MISSION OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) MARGOT AMELIA	(i)	281,977.	0.	2,110.	6,235.	14,350.	304,672.	0.	
SVP/CHIEF STRATEGY OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(5) SCOTT MELTON	(i)	270,119.	0.	166.	9,543.	3,733.	283,561.	٥.	
SVP/CHIEF PHILANTHROPY OFFICER	(ii)	0.	0.	0.	0.	0.	0.	٥.	
(6) STEPHANIE ALLARD	(i)	212,365.	0.	237.	7,538.	11,819.	231,959.	٥.	
SVP/CHIEF ANIMAL WELFARE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	٥.	
(7) SAMUEL TAWIAH	(i)	191,549.	0.	643.	7,052.	30,820.	230,064.	٥.	
VP OF OPERATIONS AND IT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(8) JACQUELINE BERSHAD	(i)	168,576.	0.	0.	4,476.	33,369.	206,421.	٥.	
VP OF PLANNING AND DESIGN	(ii)	0.	0.	0.	0.	0.	0.	0.	
(9) ALISON DINGER	(i)	157,567.	0.	170.	4,403.	27,500.	189,640.	0.	
VP OF HR AND ADMINISTRATION	(ii)	0.	0.	0.	0.	0.	0.	0.	
(10) SEAN BEATTIE	(i)	145,997.	0.	242.	5,186.	10,530.	161,955.	0.	
VP OF PHILANTHROPY	(ii)	0.	0.	0.	0.	0.	0.	0.	
(11) LAURA BANKEY	(i)	135,103.	0.	376.	4,976.	18,533.	158,988.	0.	
VP OF CONSERVATION PROGRAMS	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii) (i)								
	(ii)								
	(i)								
	(ii)								

52-1121163

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B:

THE PRESIDENT AND CEO, JOHN RACANELLI PARTICIPATES IN A 457(F) NONQUALIFIED

RETIREMENT PLAN. DURING THE TAX YEAR, \$55,800 WAS SET ASIDE AS A

CONTRIBUTION TO HIS SECTION 457(F) ACCOUNT.

52-1121163

Automation and set of a set of	(Forn Depart	m 990) tment of the Treasury al Revenue Service Complete if the organization answered explanations, and Attach to Form 990. Go to www.irs.g		d any additional inf	0, Part IV, li ormation in	ne 24a. F Part VI.	Provide descript				C	OMB No. 1545-0047 2023 Open to Public Inspection					
Band Issues (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Detested (h) On behalf (h) on behalf (h) Pooled A MIDPA SERIES A & B 2019 52-6002033 NONEAVAIL 05/30/19 32,609,000. (2012) & REFUND OP PRIOR ISSUE X	Name	e of the organizat	ion								-	-			n num	ber	
(a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose of issuer (g) Defaald (i) Poole of issuer A MIDFA SERIES A & B 2019 52-6002033 NONEAVAIL 05/30/19 32, 609, 000. Ves No Yes Yes No Yes Yes Yes Yes Yes Yes Yes Yes Yes				RIUM, INC.								52-11	21163	3			
$ \begin{tabular}{ c c c c c c c } \hline \begin{tabular}{ c c c c c c c c c c c c c c c c c c c$	Part	I Bond Issue	es	1		1			1								
A MIDPA SERIES A & B 2019 52-6002033 NONEAVAIL 05/30/19 32,609,000. (2012) & REFINANCE X<		(a) I	lssuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issu	e price	(f) Descripti	on of purpose	(g) De	efeased					
A MIDEA SERIES A & B 2019 52-6002033 NOREAVAIL 05/30/19 32,609,000. (2012) & REFINANCE X												1			<u> </u>		
A MIDFA SERIES A & B 2019 52-6002033 NONEAVAIL 05/30/19 32,609,000. (2012) & REFINANCE X							_				Yes	No	Yes	No	Yes	No	
A A B C D Image: Construction of the second s				50 (0000000		05 (20 (10	20.0										
C A B C D Part II Proceeds 8,266,797. Image: Constraint of bonds retired Image: Constraint of bonds legally defeased 1 Amount of bonds legally defeased 32,609,000. Image: Constraint of bonds legally defeased 3 Total proceeds of issue 32,609,000. Image: Constraint of bonds legally defeased 3 Total proceeds of issue 32,609,000. Image: Constraint of bonds legally defeased 4 Gross proceeds in reserve funds Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased 3 Total proceeds 32,609,000. Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased 4 Gross proceeds in reserve funds Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased 5 Capitalized interest from proceeds Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased 6 Proceeds in retunding escrows Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased 9 Working capital expenditures from proceeds Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased 10 Cherapt aproceeds Image: Constraint of bonds legally def	_ A M	IDFA SERIES A	A & B 2019	52-6002033	NONEAVAIL	05/30/19	32,0	09,000.	(2012) & REF	INANCE		X			\vdash	X	
C A B C D Part II Proceeds 8,266,797. Image: Constraint of bonds retired Image: Constraint of bonds legally defeased 1 Amount of bonds legally defeased 32,609,000. Image: Constraint of bonds legally defeased 3 Total proceeds of issue 32,609,000. Image: Constraint of bonds legally defeased 3 Total proceeds of issue 32,609,000. Image: Constraint of bonds legally defeased 4 Gross proceeds in reserve funds Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased 3 Total proceeds 32,609,000. Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased 4 Gross proceeds in reserve funds Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased 5 Capitalized interest from proceeds Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased 6 Proceeds in retunding escrows Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased 9 Working capital expenditures from proceeds Image: Constraint of bonds legally defeased Image: Constraint of bonds legally defeased 10 Cherapt aproceeds Image: Constraint of bonds legally def	-																
A B C D 1 Amount of bonds retired 8,266,737.	В														├──┤		
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Part II Proceeds A B C D 1 Amount of bonds retired 8,266,797. 8 0 0 2 Amount of bonds legally defeased 32,609,000. 0 0 0 3 Total proceeds of issue 32,609,000. 0 0 0 0 4 Gross proceeds in reserve funds 0	<u> </u>																
Part II Proceeds A B C D 1 Amount of bonds retired 8,266,797. 8 0 0 2 Amount of bonds legally defeased 32,609,000. 0 0 0 3 Total proceeds of issue 32,609,000. 0 0 0 0 4 Gross proceeds in reserve funds 0	р																
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1 Amount of bonds retired 8,266,797. 2 Amount of bonds legally defeased 32,609,000. 3 Total proceeds of issue 32,609,000. 4 Gross proceeds in reserve funds 32,609,000. 5 Capitalized interest from proceeds.						Α			В	с				D			
2 Amount of bonds legally defeased 32,609,000.	1	Amount of bond	ls retired			8	,266,797.		_								
3 Total proceeds of issue 32,609,000. Image: Capital proceeds in reserve funds Image: Capital proceeds in reserve funding issue of farefunding issue of fare funds	2	Amount of bond															
5 Capitalized interest from proceeds Image: Capital expenditures from proceeds Image: Ca	3					22	,609,000.										
6 Proceeds in refunding escrows Image: constraint of the spend s	4	Gross proceeds	in reserve funds														
7 Issuance costs from proceeds 343,650. 8 Credit enhancement from proceeds - 9 Working capital expenditures from proceeds - 10 Capital expenditures from proceeds - 11 Other spent proceeds - - 12 Other unspent proceeds - - 13 Year of substantial completion 2019 - 14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)? X - - 15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? X - - 15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? X - - 16 were the bonds issued as part of a refunding issue)? X - - -	5	Capitalized inter	est from proceeds														
8 Credit enhancement from proceeds -	6	Proceeds in refu	Inding escrows														
9 Working capital expenditures from proceeds Image: Marking capital expenditures from proceeds	7	Issuance costs f	from proceeds				343,650.										
10 Capital expenditures from proceeds Image: constraint of a refunding issue)? Sector of a refunding issue of taxable bonds (or, if issued prior to 2018, a current refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? X Image: constraint of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? X Image: constraint of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? X Image: constraint of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? X Image: constraint of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? X Image: constraint of a refunding issue of taxable bonds (or, if issue of tax prior to 2018, an advance refunding issue)? X Image: constraint of a refunding issue of taxable bonds (or, if issue of tax prior to 2018, an advance refunding issue)? X Image: constraint of a refunding issue of taxable bonds (or, if issue of tax prior to 2018, an advance refunding issue)? X Image: constraint of a refunding issue of taxable bonds (or, if issue of tax prior to 2018, an advance refunding issue)? X Image: constraint of a refunding issue of taxable bonds (or, if issue of taxable bond	8																
11 Other spent proceeds 32,265,350. Image: constraint of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? Image: constraint of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? Image: constraint of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? Image: constraint of a refunding issue)? Image: constraint of a refunding issue)? Image: constraint of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? Image: constraint of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? Image: constraint of a refunding issue)? Image: constraint of a refunding issue)? Image: constraint of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? Image: constraint of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? Image: constraint of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? Image: constraint of a refunding issue of taxable bonds (or, if issue of ta	9																
12 Other unspent proceeds 2019 1 13 Year of substantial completion 2019	10	Capital expendit	tures from proceeds														
13 Year of substantial completion 2019 Image: Completion Yes No	11						,265,350.										
Yes No Yes No Yes No Yes No 14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)? X <td< td=""><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	-																
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)? X 15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? X	13	Year of substant	tial completion		<u></u>												
if issued prior to 2018, a current refunding issue)? X Image: Constraint of a refunding						Yes	No	Yes	<u>No</u>	Yes	No		Yes	\rightarrow	No		
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? X	14																
issued prior to 2018, an advance refunding issue)?	45					A						_		+			
	15		-	-	•	v l											
	16					77								+			
16 Has the final allocation of proceeds been made? X 17 Does the organization maintain adequate books and records to support the Image: Construction of the organization maintain adequate books and records to support the	<u>16</u> 17					····· A								+			
final allocation of proceeds?	.,	0		50003 and 1600103 10 St		x											

Supplemental Information on Tax-Exempt Bonds

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2023

OMB No. 1545-0047

I

Schedule K (Form 990) 2023 NATIONAL AQUARIUM, INC.

52-	1	1	21	1	6	2
J <u>2</u> –	-	-	<u> </u>	т.	υ	5

Page 2

Part III Private Business Use		4		В		c	г)
1 Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
which owned property financed by tax-exempt bonds?	165	X	165		165		165	
2 Are there any lease arrangements that may result in private business use of		x						
bond-financed property?		A						
3a Are there any management or service contracts that may result in private	x							
business use of bond-financed property?	Δ							
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
counsel to review any management or service contracts relating to the financed property?	X							
c Are there any research agreements that may result in private business use of								
bond-financed property?		X						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities								
other than a section 501(c)(3) organization or a state or local government		%		%		%		
5 Enter the percentage of financed property used in a private business use as a								
result of unrelated trade or business activity carried on by your organization,								
another section 501(c)(3) organization, or a state or local government		%		%		%		
6 Total of lines 4 and 5		%		%		%		
7 Does the bond issue meet the private security or payment test?		x						
8a Has there been a sale or disposition of any of the bond-financed property to a non-								
governmental person other than a 501(c)(3) organization since the bonds were issued?		x						
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or		•						
disposed of		%		%		%		
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all								
nongualified bonds of the issue are remediated in accordance with the								
requirements under Regulations sections 1.141-12 and 1.145-2?	х							
Part IV Arbitrage				11		1 1		·
		4		в		c		
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
Penalty in Lieu of Arbitrage Rebate?	100	X	100		100		100	
2 If "No" to line 1, did the following apply?				1		1		·
	X					1		
<i>i</i>	**	x						
b Exception to rebate?		X						<u> </u>
c No rebate due?		A		1		l		L
If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
performed		1		,		,		<u> </u>
3 Is the bond issue a variable rate issue?	Х							L

NATIONAL AQUARIUM, INC. Schedule K (Form 990) 2023

art IV Arbitrage (continued)		A		В		с	C)
a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?	x		100		100		100	
b Name of provider	BB&T							
c Term of hedge		10.0000000						
d Was the hedge superintegrated?		x						
e Was the hedge terminated?		X						
a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider		ł		•		•		
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
Were any gross proceeds invested beyond an available temporary period?		x						
 Has the organization established written procedures to monitor the 								
requirements of section 148?	x							
art V Procedures To Undertake Corrective Action								
		Α		В		С	C)
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?	х							
art VI Supplemental Information. Provide additional information for responses to question	s on Schedule	e K. See instru	uctions.					
HEDULE K, ADDITIONAL INFORMATION:								
E NATIONAL AQUARIUM FOUNDATION, INC. IS THE CO-BORROWER ON THIS BOND								
SUE.								

52-1121163

Page 3

	(a)

SCHEDULE L (Form 990)

Transactions With Interested Persons Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c; or Form 990-EZ, Part V, line 38a or 40b.

OMB No. 1545-0047

2023

Department of the Treasury Internal Revenue Service	Go	to ww				00 or Form 990-EZ ructions and the la					pen to spect		ic
Name of the organization	۱							Em	ploye	r ident	ificati	on nu	mber
	NATIONAL									21163			
Part I Excess E	Benefit Trans	sactio	ons (section 5	01(c)(3	8), secti	on 501(c)(4), and se	ction 501(c)(29) orga	nizatio	ons on	ly)			
Complete if	the organizatio	n answ	vered "Yes" on	Form 9	990, Pa	rt IV, line 25a or 25t	o; or Form 990-EZ, Pa	art V, I	ine 40	b.			
1 (a) Name of disquali	fied person	(b) R	elationship bet			ified (c) Description of trar	sactio	n		(d)	Corrected?	
			person and o	rganiz	ation		-,				<u> </u>	es	No
(1)											_		
(2)											+		
(3)											_		
(4)											_		
(5)											+-		
<u>(6)</u>					P		in a de constant de co						
2 Enter the amount of section 4958	-		-	-		-	ring the year under		\$				
3 Enter the amount of									•				
				-	-								
Part II Loans to	and/or From	n Inte	erested Per	sons									
Complete if	the organizatio	n answ	vered "Yes" on	Form §	990-EZ,	Part V, line 38a, or	Form 990, Part IV, lir	ne 26;	or if th	ne orga	anizati	on	
reported an	amount on For	m 990,	Part X, line 5,	- i								-	
(a) Name of interested person	(b) Relation with organ		(c) Purpose of loan	fro	oan to or n the ization?	(e) Original principal amount	(f) Balance due	(g) defa) In ault?	(h) Ap by bo comm	proved ard or hittee?		
				То	From			Yes	No	Yes	No	Yes	No
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
Total			afitinan lurta			\$							
	r Assistance the organizatio		•										

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance					
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2023

Part IV Business Transactions Involving Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction			aring of zation's nues?
				Yes	No
(1) IMPACTS EXPERIENCE LLC	ENTITY MORE THAN 35	2,234,541.	A LONG-TERM		х
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
Part V Supplemental Information					

Provide additional information for responses to questions on Schedule L. See instructions.

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: IMPACTS EXPERIENCE LLC

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

ENTITY MORE THAN 35% OWNED BY COLLEEN DILENSCHEIDER, BOARD MEMBER

(D) DESCRIPTION OF TRANSACTION: A LONG-TERM MEMBER OF THE BOARD OF

DIRECTORS HAS A CONNECTION TO A SIGNIFICANT VENDOR. PRIOR TO 2023, THE

BOARD MEMBER WAS EMPLOYED BY AN AFFILIATED VENDOR, IMPACTS RESEARCH &

DEVELOPMENT LLC, IN WHICH SHE HAD NO OWNERSHIP INTEREST. BEGINNING IN

2023, THE AGREEMENT WITH THE PRIOR VENDOR WAS TRANSITIONED TO A RELATED

ENTITY, IMPACTS EXPERIENCE LLC, IN WHICH THE BOARD MEMBER HAS A

CONTROLLING FINANCIAL INTEREST. IMPACTS EXPERIENCE PROVIDES ONLINE

ADVERTISING AND MARKETING SERVICES AT COST, WITHOUT ANY ADMINISTRATIVE

COSTS, COMMISSIONS, SERVICE FEES, OR PROFIT. THIS RELATIONSHIP HAS BEEN

REVIEWED AND THE CONTRACT APPROVED BY THE EXECUTIVE COMMITTEE, WHICH HAS

DETERMINED THAT NO CONFLICT EXISTS.

SCHEDULE M (Form 990)

Department of the Treasury Internal Revenue Service

Noncash Contributions

OMB No. 1545-0047

/U Open to Public Inspection

Employer identification number

52-1121163

Complete if the organizations answered "	Yes"	on Form 990, Part IV,	lines 29 or 30.
Attach to I	Form	990.	

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

NATIONAL AQUARIUM, INC.

	rt I Types of Property				
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art				
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications				
5	Clothing and household goods				
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded	X	9	213,112.	FAIR MARKET VALUE
10	Securities - Closely held stock				
11	Securities - Partnership, LLC, or				
	trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation contribution -				
	Historic structures				
14	Qualified conservation contribution - Other \ldots				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other (FOOD AND BEVERA)	X	2	2,548.	FAIR MARKET VALUE
26	Other (SUPPLIES))	X	1	500.	FAIR MARKET VALUE
27	Other ()				
	Other (

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for Х exempt purposes for the entire holding period? 30a b If "Yes," describe the arrangement in Part II. Х Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash х contributions? 32a b If "Yes," describe in Part II. 33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2023

Part II	Supplementa	al Informati	on. Provide	the infor
Schedule N	/I (Form 990) 2023	NATIONAL	AQUARIUM,	INC.

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B):

REPORTING THE NUMBER OF CONTRIBUTIONS

52-1121163

SCHEDULE ()
(Form 990)	

Department of the Treasury

Name of the organization

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information.



Employer identification number 52–1121163

NATIONAL AQUARIUM, INC.

FORM 990, PART I, LINE 6:

THE ORGANIZATION USES THE SERVICES OF VOLUNTEERS TO REALIZE ITS MISSION

TO CONNECT PEOPLE WITH NATURE TO INSPIRE COMPASSION AND CARE FOR OUR

OCEAN PLANET. THE ORGANIZATION IS VERY APPRECIATIVE OF ALL THE SERVICE

FROM OUR VOLUNTEERS: VOLUNTEER SERVICE HOURS TOTALED 70,739 HOURS, A

VALUE OF \$2,269,760. VOLUNTEERS ARE ESSENTIAL FOR OUR MISSION, AND THE

NATIONAL AQUARIUM IS ALWAYS LOOKING FOR MORE VOLUNTEERS TO BECOME A

PART OF THE COMMUNITY AND ASSIST THE AQUARIUM IN GETTING ITS MESSAGE

OUT TO THE MORE THAN 1.2 MILLION VISITORS WHO VISIT THE AQUARIUM

ANNUALLY.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

THE NATIONAL AQUARIUM MAINTAINS THE HIGHEST POSSIBLE STANDARDS OF

EXCELLENCE IN ALL ASPECTS OF ANIMAL CARE IN ORDER TO ADVANCE ANIMAL

HEALTH, HUSBANDRY AND WELFARE PRACTICES. IN ADDITION TO PROVIDING THE

BEST POSSIBLE CARE FOR ALL ANIMALS AT THE AQUARIUM, STAFF CONDUCT

SCIENTIFIC RESEARCH AND FIELD WORK TO SUPPORT SPECIES AND HABITAT

CONSERVATION, WITH A STRONG EMPHASIS ON THE CHESAPEAKE BAY. CURRENT

EXHIBITS AT THE NATIONAL AQUARIUM INCLUDE AMAZON RIVER FOREST, ATLANTIC

CORAL REEF, ATLANTIC TO PACIFIC, AUSTRALIA: WILD EXTREMES, BLACKTIP

REEF, DOLPHIN DISCOVERY, JELLIES INVASION, LIVING SEASHORE, MARYLAND

EXPERIENCE, SHARK ALLEY, SURVIVING ADAPTATION, TROPICAL RAINFOREST,

HARRY AND JEANETTE WEINBERG WATERFRONT PARK, AND THE 4D IMMERSION

THEATER.

Name of the organization NATIONAL AQUARIUM, INC.	Employer identification number 52-1121163
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:	
ALSO COMMITTED TO EDUCATING STUDENTS OF ALL AGES ABOUT THE ENVIRONMENT	
AND THE OCEAN. BY GETTING THEIR BOOTS WET AND THEIR HANDS DIRTY,	
STUDENTS WHO PARTICIPATE IN THE NATIONAL AQUARIUM'S EDUCATION PROGRAMS	
HAVE OPPORTUNITIES TO EXPLORE THEIR SKILLS AND INTERESTS, AND MAKE	
EMOTIONAL CONNECTIONS TO THE ENVIRONMENT AND OUR BLUE PLANET. MORE THAN	
56,000 MARYLAND STUDENTS VISIT THE NATIONAL AQUARIUM FREE OF CHARGE	
EACH YEAR, WHERE THEY BECOME IMMERSED IN THE WORLD OF WATER AND LEARN	
MORE ABOUT PROTECTING ANIMALS AND THEIR HABITATS.	
FORM 990, PART VI, SECTION B, LINE 11B:	
PRIOR TO THE FILING OF THE FORM 990, THE AUDIT COMMITTEE WILL REVIEW THE	
FORM DURING LIVE MEETING. THEN A COPY OF THE FORM IS PROVIDED	
ELECTRONICALLY TO ALL BOARD MEMBERS.	
FORM 990, PART VI, SECTION B, LINE 12C:	
AS STATED IN THE ORGANIZATION'S CONFLICT OF INTEREST POLICY, ANNUALLY EACH	
BOARD MEMBER AND KEY EMPLOYEE IS REQUIRED TO COMPLETE A CONFLICT OF	
INTEREST DISCLOSURE AND INDICATE ANY POTENTIAL CONFLICTS. A SUMMARY OF THE	
DISCLOSURES IS REVIEWED AND ANY AND ALL APPROPRIATE ACTIONS ARE THEN TAKEN	
IN ACCORDANCE WITH THE POLICY. ADDITIONALLY THE SUMMARY OF DISCLOSURES IS	
DISTRIBUTED TO KEY EMPLOYEES TO ENHANCE THEIR AWARENESS WHEN CONTEMPLATING	
AND/OR ENTERING INTO BUSINESS TRANSACTIONS.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE COMPENSATION FOR THE CHIEF EXECUTIVE OFFICER IS REVIEWED AND DOCUMENTED	
ANNUALLY BY AN INDEPENDENT COMPENSATION COMMITTEE OF THE BOARD AND UPDATED	
AS PRUDENT BASED ON INFORMATION RECEIVED FROM INDEPENDENT COMPENSATION	

Schedule O (Form 990) 2023	Page 2
Name of the organization	Employer identification number
NATIONAL AQUARIUM, INC.	52-1121163
STUDIES, AS WELL AS INFORMATION RECEIVED BY THE COMMITTEE FROM OTHER	
INTERNAL AND EXTERNAL SOURCES.	
THE COMPENSATION FOR THE OTHER OFFICERS AND KEY EMPLOYEES IS REVIEWED AND	
DOCUMENTED ANNUALLY BY AN INDEPENDENT COMPENSATION COMMITTEE OF THE BOARD.	
COMPENSATION STUDIES AND SURVEYS ARE USED TO ESTABLISH THEIR COMPENSATION.	

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AR, AL, CA, CO, CT, DC, FL, GA, HI, IL, KS, KY, MA, MD, ME, MI, MS, MN, NC, ND, NJ, NH, NM, NV, NY

OH, OK, PA, RI, SC, TN, UT, VA, WA, WI, WV, OR

FORM 990, PART VI, SECTION C, LINE 19:

NATIONAL AQUARIUM, INC. HAS ITS GOVERNING DOCUMENTS AND CONFLICT OF

INTEREST POLICIES AVAILABLE TO THE PUBLIC UPON REQUEST. FINANCIAL

STATEMENTS ARE AVAILABLE UPON REQUEST, ON THE WEBSITE, AND ARE INCLUDED

WITH PUBLICATIONS ASSOCIATED WITH THE NATIONAL AQUARIUM, INC.'S ANNUAL

REPORT. THEY ARE ALSO AVAILABLE THROUGH NOT-FOR-PROFIT INTERNET PORTALS

SUCH AS GUIDESTAR AND CHARITY NAVIGATOR. THESE DOCUMENTS ARE AVAILABLE FOR

THE SAME PERIOD OF DISCLOSURE AS SET FORTH IN SECTION 6104(D).

FORM 990, PART VII, COLUMN B:

THE AVERAGE HOURS PER WEEK LISTED ARE STANDARD PAYROLL HOURS. ACTUAL

HOURS WORKED ARE GREATER THAN 40.

FORM 990, PART IX, LINE 11G, OTHER FEES:

CONTRACT SERVICES:

PROGRAM SERVICE EXPENSES

MANAGEMENT AND GENERAL EXPENSES

332212 11-14-23

Schedule O (Form 990) 2023

4,401,787.

420,656.

Schedule O (Form 990) 2023		Page 2
Name of the organization NATIONAL AQUARIUM, INC.		Employer identification number 52-1121163
FUNDRAISING EXPENSES	156,609.	
TOTAL EXPENSES	4,979,052.	
OTHER PROFESSIONAL FEES:		
PROGRAM SERVICE EXPENSES	1,092,284.	
MANAGEMENT AND GENERAL EXPENSES	0.	
FUNDRAISING EXPENSES	101,425.	
TOTAL EXPENSES	1,193,709.	
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	6,172,761.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:		
LOSS ON INTEREST RATE SWAP	-290,789.	

(Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047

2023 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

NATIONAL AQUARIUM, INC.

Employer identification number 52-1121163

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
ACRC LENDER, LLC					
111 MARKET PLACE, SUITE 800	LEVERAGED LENDER IN NMTC				
BALTIMORE, MD 21202	TRANSACTION	MARYLAND	0.	14,207,138.	NATIONAL AQUARIUM, INC.
NANI, LLC					
111 MARKET PLACE, SUITE 800					
BALTIMORE, MD 21202	REAL ESTATE HOLDING	MARYLAND	0.	0.	NATIONAL AQUARIUM, INC.
2328 CEDLEY STREET, LLC					
111 MARKET PLACE, SUITE 800					
BALTIMORE, MD 21202	REAL ESTATE HOLDING	MARYLAND	0.	80,000.	NATIONAL AQUARIUM, INC.

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) (c) Primary activity Legal domicile (state or foreign country)		(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	(g) 512(b)(13) htrolled htity?	
				501(c)(3))		Yes	No	
NATIONAL AQUARIUM FOUNDATION, INC								
52-1301162, 111 MARKET PLACE, BALTIMORE, MD					NATIONAL			
21202	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	LINE 12A, I	AQUARIUM, INC.	x		
ACRC LESSOR, INC 82-0658936								
111 MARKET PLACE	1							
BALTIMORE, MD 21202	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	LINE 12B, II	N/A		х	
	-							
	4							
	4							
	-							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2023

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(C) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	enu	
		country)						Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

lote: Complete lir	ne 1 if any entity is listed in Parts II, III, or IV of this schedule.		Ye	s
During the ta	ix year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i)	interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		
	r capital contribution to related organization(s)			
	r capital contribution from related organization(s)		X	
	n guarantees to or for related organization(s)			
e Loans or loar	n guarantees by related organization(s)			_
Dividends fro	om related organization(s)			
g Sale of assets	s to related organization(s)	1g		
	assets from related organization(s)			
i Exchange of	assets with related organization(s)	1i		
	lities, equipment, or other assets to related organization(s)		X	_
k Lease of facil	lities, equipment, or other assets from related organization(s)	1k	x	
	of services or membership or fundraising solicitations for related organization(s)			
m Performance	of services or membership or fundraising solicitations by related organization(s)	1m		
	cilities, equipment, mailing lists, or other assets with related organization(s)		X	
	aid employees with related organization(s)		X	
p Reimburseme	ent paid to related organization(s) for expenses	1 p	x	
	ent paid by related organization(s) for expenses			_
r Other transfe	er of cash or property to related organization(s)	1 r		
	er of cash or property from related organization(s)			

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) NATIONAL AQUARIUM FOUNDATION	с	1,501,790.	FMV
<u>(2)</u>			
(3)			
<u>(4)</u>			
<u>(5)</u>			
<u>(6)</u>			

Schedule R (Form 990) 2023 NATIONAL AQUARIUM, INC.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(0)	<u> </u>	F	(d)	1-	、	(f)	(a)		•	(1)	(i)	(14)
(a)	(b)	(c)	(d)	Are a partners 501(c orgs	all	(f)	(g) Share of		ר) החסיי-	(i) Code V UBI	(j)	(k)
Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign	Predominant income (related, unrelated, excluded from tax under sections 512-514)	partners 501(c	s sec.)(3)	Share of total	end-of-year	tio	opor- nate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managin	
of entity		country)	excluded from tax under	orgs		income	assets		tions?	of Schedule K-1	partner?	
		country)	sections 512-514)	Yes	No	Income	asseis	Yes	No	(Form 1065)	Yes No	·
												

Schedule R (Form 990) 2023

Schedule R (Form 990) 2023 NATION Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.