# \*\* PUBLIC DISCLOSURE COPY \*\* Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

Т

Go to www.irs.gov/Form990 for instructions and the latest information.



| AI                      | For the                 | e 2022 calendar year, or tax year beginning and  | ending  |                              |                             |  |  |  |  |
|-------------------------|-------------------------|--|---|------------------------------|-----------------------------|--|--|--|--|
| Β                       | Check if<br>applicabl   | e: C Name of organization  |   | D Employer identified        | cation number               |  |  |  |  |
|                         | Addre                   | ss NATIONAL AQUARIUM, INC.   |   |                              |                             |  |  |  |  |
|                         | Name<br>Chang           | e Doing business as  | 52-1121163  |                              |                             |  |  |  |  |
|                         | Initial<br>return       | Number and street (or P.O. box if mail is not delivered to street address)                                     | E Telephone number  |                              |                             |  |  |  |  |
|                         | Final<br>return         | PIER 3 - 501 EAST PRATT STREET   |   | (410) 576-38                 | 00                          |  |  |  |  |
|                         | termir<br>ated          | City or town, state or province, country, and ZIP or foreign postal code                                       |   | G Gross receipts \$          | 54,872,377.                 |  |  |  |  |
|                         | Amen                    | BALTIMORE, MD 21202  |   | H(a) Is this a group re      |                             |  |  |  |  |
|                         | Applic<br>tion<br>pendi | F Name and address of principal officer: boline C: RECENTED I  |   | for subordinates             | ? Yes 🔀 No                  |  |  |  |  |
|                         | -                       | SAME AS C ABOVE  |   | H(b) Are all subordinates in | cluded? Yes No              |  |  |  |  |
|                         |                         | empt status: X 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(1) c  | or 527  | 1 '                          | list. See instructions      |  |  |  |  |
|                         | Websi                   |  |   | H(c) Group exemption         |                             |  |  |  |  |
|                         |                         | organization: X Corporation Trust Association Other  | <b>L</b> Year   | of formation: 1976           | State of legal domicile: MD |  |  |  |  |
| F                       | art I                   | Summary  |   |                              |                             |  |  |  |  |
| Activities & Governance | 1                       | Briefly describe the organization's mission or most significant activities: TO INSI WORLD'S AQUATIC TREASURES. | PIRE CONS   | SERVATION OF THE             |                             |  |  |  |  |
| rnai                    | 2                       | Check this box if the organization discontinued its operations or dispos                                       | ed of more  | than 25% of its net ass      | ets.                        |  |  |  |  |
| INC                     | 3                       | Number of voting members of the governing body (Part VI, line 1a)  |   | 3                            | 20                          |  |  |  |  |
| Ğ                       | 4                       | Number of independent voting members of the governing body (Part VI, line 1b)                                  |   | 20                           |                             |  |  |  |  |
| es<br>8                 | 5                       | Total number of individuals employed in calendar year 2022 (Part V, line 2a)                                   | 5   | 435                          |                             |  |  |  |  |
| viti                    | 6                       | Total number of volunteers (estimate if necessary)   | 6   | 1429                         |                             |  |  |  |  |
| Acti                    | 7 a                     | Total unrelated business revenue from Part VIII, column (C), line 12   |   |                              | 406,735.                    |  |  |  |  |
| _                       | b                       | Net unrelated business taxable income from Form 990-T, Part I, line 11   |   |                              | 57,762.                     |  |  |  |  |
|                         |                         |  |   | Prior Year                   | Current Year                |  |  |  |  |
| ē                       | 8                       | Contributions and grants (Part VIII, line 1h)  | 28,854,231.   | 19,586,701.                  |                             |  |  |  |  |
| Revenue                 | 9                       | Program service revenue (Part VIII, line 2g)   |   | 29,367,905.                  | 31,885,796.                 |  |  |  |  |
| Jev<br>V                | 10                      | Investment income (Part VIII, column (A), lines 3, 4, and 7d)  |   | 165,719.                     | 231,370.<br>3,112,982.      |  |  |  |  |
| -                       | 11                      |  | enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 2,202,4 |                              |                             |  |  |  |  |
|                         |                         | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)                             |   | 60,590,294.                  | 54,816,849.                 |  |  |  |  |
|                         |                         | Grants and similar amounts paid (Part IX, column (A), lines 1-3)   |   | 167,183.                     | 51,125.                     |  |  |  |  |
|                         |                         | Benefits paid to or for members (Part IX, column (A), line 4)  |   | - •                          | 0.                          |  |  |  |  |
| ŝes                     | 15                      | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)                              |   | 20,594,963.<br>562,229.      | 21,723,455.<br>681,371.     |  |  |  |  |
| Expenses                | 16a                     |  |   |                              |                             |  |  |  |  |
| ä                       | о<br>                   | Total fundraising expenses (Part IX, column (D), line 25) 7,091,2  |   | 26,413,251.                  | 28,976,797.                 |  |  |  |  |
| _                       | 1 "                     | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)   |   | 47,737,626.                  | 51,432,748.                 |  |  |  |  |
|                         | 1                       | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)                                      |   | 12,852,668.                  | 3,384,101.                  |  |  |  |  |
| or                      |                         | Revenue less expenses. Subtract line 18 from line 12   |   | ginning of Current Year      | End of Year                 |  |  |  |  |
| sts 0                   | 20                      | Total assets (Part X, line 16)   |   | 97,374,969.                  | 108,550,637.                |  |  |  |  |
| Assets                  | 20                      |  |   | 39,936,008.                  | 45,385,894.                 |  |  |  |  |
| Vet /                   | 1                       | Net assets or fund balances. Subtract line 21 from line 20   |   | 57,438,961.                  | 63,164,743.                 |  |  |  |  |
| P                       | art II                  | Signature Block  |   |                              | ,,,                         |  |  |  |  |

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| Sign      | Signature of officer Date           |                                    |                           |          |               |           |    |  |  |
|-----------|-------------------------------------|------------------------------------|---------------------------|----------|---------------|-----------|----|--|--|
| Here      | VIRGINIA Y.                         |                                    |                           |          |               |           |    |  |  |
|           | Type or print na                    |                                    |                           |          |               |           |    |  |  |
|           | Print/Type prepa                    | arer's name                        | Preparer's signature Date |          |               | ] PTIN    |    |  |  |
| Paid      | JULIA FLANN                         | ERY                                | JULIA FLANNERY            | 11/02/23 | self-employed | P00928918 |    |  |  |
| Preparer  | Firm's name                         | RSM US LLP                         |                           |          | Firm's EIN 42 | 2-0714325 |    |  |  |
| Use Only  | Firm's address                      | 100 INTERNATIONAL DRIVE,           | SUITE 1400                |          |               |           |    |  |  |
|           | BALTIMORE, MD 21202 Phone no.410-24 |                                    |                           |          |               |           |    |  |  |
| May the I | RS discuss this                     | return with the preparer shown abo | ve? See instructions      |          |               | X Yes     | No |  |  |
|           |                                     |                                    |                           |          |               | -         | ~~ |  |  |

232001 12-13-22 LHA For Paperwork Reduction Act Notice, see the separate instructions.

|    | 1990 (2022) NATIONAL AQUARIUM, INC.   | 52-1121163        | Page <b>2</b> |
|----|---|-------------------|---------------|
| Pa | rt III Statement of Program Service Accomplishments   |                   | X             |
| 4  | Check if Schedule O contains a response or note to any line in this Part III  |                   |               |
| 1  | Briefly describe the organization's mission:<br>TO INSPIRE CONSERVATION OF THE WORLD'S AQUATIC TREASURES.                                       |                   |               |
|    | ·   |                   |               |
|    |   |                   |               |
| 2  | Did the organization undertake any significant program services during the year which were not listed on the                                    |                   |               |
| -  | prior Form 990 or 990-EZ?   |                   | Yes X No      |
|    | If "Yes," describe these new services on Schedule O.  |                   |               |
| 3  | Did the organization cease conducting, or make significant changes in how it conducts, any program services?                                    |                   | Yes 🗴 No      |
|    | If "Yes," describe these changes on Schedule O.   |                   |               |
| 4  | Describe the organization's program service accomplishments for each of its three largest program services, as me                               |                   |               |
|    | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,                            | the total expense | es, and       |
|    | revenue, if any, for each program service reported.   |                   | 075 171       |
| 4a | (Code:) (Expenses \$  | \$                | ,075,171.     |
|    | THE INNER HARBOR IN BALTIMORE, MARYLAND. SITUATED ON TWO CITY PIERS   |                   |               |
|    | WITH THE CHESAPEAKE BAY ON EITHER SIDE, THE AQUARIUM FEATURES THREE   |                   |               |
|    | PAVILIONS AND A LIVING COLLECTION THAT INCLUDES MORE THAN 20,000  |                   |               |
|    | ANIMALS FROM MORE THAN 800 SPECIES OF FISH, BIRDS, AMPHIBIANS, REPTILES   |                   |               |
|    | AND MAMMALS IN AWARD-WINNING HABITATS. THE NATIONAL AQUARIUM IS   |                   |               |
|    | MARYLAND'S LARGEST PAID TOURIST ATTRACTION, WELCOMING MORE THAN 1.2   |                   |               |
|    | MILLION VISITORS ANNUALLY. MORE THAN 50 MILLION GUESTS HAVE VISITED THE   |                   |               |
|    | AQUARIUM SINCE IT OPENED IN 1981, AND AQUARIUM STAFF MEMBERS ARE  |                   |               |
|    | COMMITTED TO GOING TO EXTRAORDINARY LENGTHS TO DELIGHT GUESTS AND   |                   |               |
|    | INSPIRE THEM TO ACT TO CONSERVE THE WORLD'S AQUATIC TREASURES. AS AN<br>ORGANIZATION ACCREDITED BY THE ASSOCIATION OF ZOOS AND AQUARIUMS (AZA), |                   |               |
| 4b |   | <b>•</b>          | ,             |
| 40 | (Code:) (Expenses \$6,154,409. including grants of \$51,125. ) (Revenue         CONSERVATION & EDUCATION: THE NATIONAL AQUARIUM IS A NONPROFIT  | \$                | ·             |
|    | ORGANIZATION FOCUSED ON CHANGING THE WAY HUMANITY CARES FOR THE OCEAN.  |                   |               |
|    | WHAT BEGAN OVER 35 YEARS AGO AS A VISITOR ATTRACTION HAS EVOLVED INTO A   |                   |               |
|    | CONSERVATION ORGANIZATION THAT OPERATES A WORLD-CLASS AQUARIUM. THROUGH   |                   |               |
|    | UNPARALLELED EXHIBITS, SCIENCE-BASED EDUCATION PROGRAMS AND HANDS-ON  |                   |               |
|    | FIELD INITIATIVES, WE ARE CREATING A NEW COMMUNITY OF HOPEFUL   |                   |               |
|    | CONSERVATIONISTS, DRIVEN BY OUR MISSION TO INSPIRE CONSERVATION OF THE  |                   |               |
|    | WORLD'S AQUATIC TREASURES. WE ARE AT THE FOREFRONT OF EFFORTS TO  |                   |               |
|    | INCREASE PUBLIC AWARENESS OF THE CHALLENGES FACING OUR COASTS AND   |                   |               |
|    | OCEANS AND TO LEAD DIRECT ACTION TO IMPROVE THE HEALTH OF THE BALTIMORE<br>HARBOR, THE CHESAPEAKE BAY AND OCEANS AROUND THE WORLD. THE NATIONAL |                   |               |
|    | AQUARIUM IS ALSO COMMITTED TO EDUCATING STUDENTS OF ALL AGES ABOUT THE  |                   |               |
| 4c |   | \$                |               |
|    |   | ·                 | ·             |
|    |   |                   |               |
|    |   |                   |               |
|    |   |                   |               |
|    |   |                   |               |
|    |   |                   |               |
|    |   |                   |               |
|    |   |                   |               |
|    |   |                   |               |
|    |   |                   |               |
|    |   |                   |               |
| 4d | Other program services (Describe on Schedule O.)  |                   |               |
|    | (Expenses \$ including grants of \$ ) (Revenue \$   | )                 |               |
|    | Total program service expenses 38,281,550.  |                   |               |

| Form | 990 | (2022) |
|------|-----|--------|
|      | 330 | 120221 |

| Pa  | rt IV Checklist of Required Schedules   |      |     |          |
|-----|---|------|-----|----------|
|     |   |      | Yes | No       |
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?                                     |      |     |          |
|     | If "Yes," complete Schedule A   | 1    | х   |          |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions   | 2    | х   |          |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for         |      |     |          |
| Ū   |   | 3    |     | x        |
| 4   | public office? If "Yes," complete Schedule C, Part I  | 3    |     |          |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect        |      | х   |          |
| _   | during the tax year? If "Yes," complete Schedule C, Part II   | 4    | л   | <u> </u> |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or            |      |     |          |
|     | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III   | 5    |     | x        |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to               |      |     |          |
|     | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I            | 6    |     | X        |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,                               |      |     |          |
|     | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                                    | 7    |     | X        |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete            |      |     |          |
|     | Schedule D, Part III  | 8    | х   |          |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for           |      |     |          |
|     | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?               |      |     |          |
|     | If "Yes," complete Schedule D, Part IV  | 9    |     | x        |
| 10  | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments                            |      |     |          |
|     | or in quasi endowments? If "Yes," complete Schedule D, Part V   | 10   | х   |          |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,       |      |     |          |
| ••  | as applicable.  |      |     |          |
| -   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,             |      |     |          |
| a   |   | 11a  | х   |          |
| h   | Part VI<br>Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | 11a  |     | <u> </u> |
| D   |   | 4.4% |     | x        |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b  |     |          |
| С   | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total             |      |     | x        |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  | 11c  |     |          |
| d   | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in           |      | v   |          |
|     | Part X, line 16? If "Yes," complete Schedule D, Part IX   | 11d  | X   | <u> </u> |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X                   | 11e  | Х   | ├───     |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses                 |      |     |          |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X                  | 11f  | X   | <u> </u> |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete                     |      |     |          |
|     | Schedule D, Parts XI and XII  | 12a  |     | X        |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?                               |      |     |          |
|     | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional                   | 12b  | Х   |          |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                       | 13   |     | X        |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a  |     | X        |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,                 |      |     |          |
|     | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000              |      |     |          |
|     | or more? If "Yes," complete Schedule F, Parts I and IV  | 14b  |     | x        |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any               |      |     |          |
|     | foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15   |     | x        |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to                |      |     |          |
|     | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV   | 16   |     | x        |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,                 |      |     |          |
|     | column (A), lines 6 and 11e? <i>If</i> "Yes," <i>complete Schedule G, Part I.</i> See instructions                                      | 17   | х   |          |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines            |      |     | <u> </u> |
| 10  |   | 10   |     | x        |
| 40  | 1c and 8a? If "Yes," complete Schedule G, Part II   | 18   |     |          |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"                  |      |     |          |
| •   | complete Schedule G, Part III   | 19   |     | X        |
|     | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 20a  |     | X        |
|     | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                            | 20b  |     | <u> </u> |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or                             |      |     |          |
|     | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II                                       | 21   | Х   | L        |

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| Form | aan | (2022) |
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| гопп | 990 | (2022) |

| Par | rt IV  | Checklist of Required Schedules (continued)   |                     |             |     |          |
|-----|--------|---|---------------------|-------------|-----|----------|
|     |        |   |                     |             | Yes | No       |
| 22  | Did th | e organization report more than \$5,000 of grants or other assistance to or for domestic individua                | als on              |             |     |          |
|     |        | X, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   |                     | 22          | х   |          |
| 23  |        | e organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the org                |                     |             |     |          |
|     | and f  | ormer officers, directors, trustees, key employees, and highest compensated employees? If "Ye                     | s." complete        |             |     |          |
|     |        | dule J  | -,                  | 23          | х   |          |
| 24a |        | ne organization have a tax-exempt bond issue with an outstanding principal amount of more than                    | \$100,000 as of the |             |     |          |
|     |        | ay of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d                   |                     |             |     |          |
|     |        | dule K. If "No," go to line 25a   |                     | 24a         | х   |          |
| b   |        | ne organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                      |                     |             |     | X        |
|     |        | e organization maintain an escrow account other than a refunding escrow at any time during the                    |                     |             |     |          |
| -   |        | ax-exempt bonds?  | ,                   | 24c         |     | x        |
| d   |        | ne organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?                | )                   | 24d         |     | x        |
|     |        | on 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess                   |                     |             |     |          |
| 200 |        | action with a disqualified person during the year? If "Yes," complete Schedule L, Part I                          |                     | 25a         |     | x        |
| h   |        | organization aware that it engaged in an excess benefit transaction with a disqualified person in                 |                     | 200         |     |          |
| D   |        | he transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If                   | · · ·               |             |     |          |
|     |        |   | <i>, ,</i>          | 25b         |     | x        |
| 26  |        | dule L, Part I  |                     | 200         |     |          |
| 20  |        |   | Current             |             |     |          |
|     |        | mer officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%                 |                     | 26          |     | x        |
| 07  |        | olled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II                     |                     | 20          |     |          |
| 27  |        | e organization provide a grant or other assistance to any current or former officer, director, truste             |                     | .           |     |          |
|     |        | or or founder, substantial contributor or employee thereof, a grant selection committee member,                   |                     |             |     | x        |
| ~~  |        | (including an employee thereof) or family member of any of these persons? If "Yes," complete S                    |                     | 27          |     |          |
| 28  |        | the organization a party to a business transaction with one of the following parties (see the Scheo               | dule L, Part IV,    |             |     |          |
|     |        | ctions for applicable filing thresholds, conditions, and exceptions):   |                     |             |     |          |
| а   |        | rent or former officer, director, trustee, key employee, creator or founder, or substantial contribut             |                     |             |     |          |
|     |        | " complete Schedule L, Part IV  |                     | <b>28</b> a |     | X        |
|     |        | ily member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV                        |                     | <b>28b</b>  |     | X        |
| С   | A 359  | 6 controlled entity of one or more individuals and/or organizations described in line 28a or 28b?                 | lf                  |             |     |          |
|     | ,      | " complete Schedule L, Part IV  |                     |             |     | X        |
| 29  | Did th | ne organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedu                   | ıle M               | 29          | X   | <b> </b> |
| 30  | Did th | ne organization receive contributions of art, historical treasures, or other similar assets, or qualifie          | d conservation      |             |     |          |
|     |        | ibutions? If "Yes," complete Schedule M   |                     |             |     | X        |
| 31  |        | ne organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedu                 |                     | 31          |     | X        |
| 32  | Did th | ne organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," $_{ m C}$      | complete            |             |     |          |
|     | Sche   | dule N, Part II   |                     | 32          |     | X        |
| 33  | Did th | ne organization own 100% of an entity disregarded as separate from the organization under Regu                    | llations            |             |     |          |
|     | sectio | ons 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  |                     | 33          | Х   |          |
| 34  |        | the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part                 |                     |             |     |          |
|     | Part \ | /, line 1   |                     | 34          | Х   |          |
| 35a | Did th | ne organization have a controlled entity within the meaning of section 512(b)(13)?                                |                     | 35a         | Х   |          |
| b   | lf "Ye | s" to line 35a, did the organization receive any payment from or engage in any transaction with a                 | controlled entity   |             |     |          |
|     | withir | the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2                                  |                     | 35b         | х   |          |
| 36  |        | on 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable                   |                     |             |     |          |
|     | lf "Ye | s." complete Schedule R. Part V. line 2   | -                   | 36          |     | x        |
| 37  |        | ne organization conduct more than 5% of its activities through an entity that is not a related organ              |                     |             |     |          |
|     |        | nat is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, I                 |                     | 37          |     | x        |
| 38  |        | ne organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 1                   |                     |             |     |          |
|     |        |   |                     | 38          | х   |          |
| Par | rt V   | All Form 990 filers are required to complete Schedule O Statements Regarding Other IRS Filings and Tax Compliance |                     | 00          | 1   |          |
|     |        |   |                     |             |     |          |
|     |        |   |                     | <u></u>     | Yes | No       |
| 19  | Enter  | the number reported in box 3 of Form 1096. Enter -0- if not applicable  | 1a                  | 125         | 103 |          |
| 1a  | Enter  | the number reported in box 3 of Form 1096. Enter -0- if not applicable  |                     | 0           |     |          |

 

 b
 Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable
 1b

 c
 Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming

 (gambling) winnings to prize winners?

1c

| Form   | 990 (2022) NATIONAL AQUARIUM, INC. 52-112116  | 3          | Pa  | age <b>5</b> |  |  |  |  |
|--|---|------------|-----|--------------|--|--|--|--|
| Par  |   |            |     | <u></u>      |  |  |  |  |
|  |   |            | Yes | No           |  |  |  |  |
| 2a   | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,   |            |     |              |  |  |  |  |
|  | filed for the calendar year ending with or within the year covered by this return 2a 435  |            |     |              |  |  |  |  |
| b  | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  | 2b         | Х   |              |  |  |  |  |
| 3a   | Did the organization have unrelated business gross income of \$1,000 or more during the year?   | 3a         | Х   |              |  |  |  |  |
| b  | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O   | 3b         | Х   |              |  |  |  |  |
| 4a   | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a   |            |     | 1            |  |  |  |  |
|  | financial account in a foreign country (such as a bank account, securities account, or other financial account)?  | 4a         |     | X            |  |  |  |  |
| b  | If "Yes," enter the name of the foreign country   |            |     |              |  |  |  |  |
|  | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).   |            |     |              |  |  |  |  |
| 5a   | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | 5a         |     | X            |  |  |  |  |
| b  | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  | 5b         |     | X            |  |  |  |  |
| С  | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   | 5c         |     |              |  |  |  |  |
| 6a   | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit   |            |     | 1            |  |  |  |  |
|  | any contributions that were not tax deductible as charitable contributions?   | 6a         |     | X            |  |  |  |  |
| b  | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts  |            |     | 1            |  |  |  |  |
|  | were not tax deductible?  | 6b         |     |              |  |  |  |  |
| 7  | Organizations that may receive deductible contributions under section 170(c).   |            |     |              |  |  |  |  |
| а  | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?   | 7a         | Х   |              |  |  |  |  |
| b  | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b         | Х   |              |  |  |  |  |
| С  | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required   |            |     | 1            |  |  |  |  |
|  | to file Form 8282?  | 7c         |     | X            |  |  |  |  |
| d  | If "Yes," indicate the number of Forms 8282 filed during the year 7d  |            |     |              |  |  |  |  |
| е  | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?   | 7e         |     | X            |  |  |  |  |
| f  | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  | 7f         |     | X            |  |  |  |  |
| g  | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  | 7g         |     |              |  |  |  |  |
| h  | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  | 7h         |     |              |  |  |  |  |
| 8  | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the  |            |     |              |  |  |  |  |
|  | sponsoring organization have excess business holdings at any time during the year?  | 8          |     |              |  |  |  |  |
| 9  | Sponsoring organizations maintaining donor advised funds.   |            |     |              |  |  |  |  |
| а  | Did the sponsoring organization make any taxable distributions under section 4966?  | 9a         |     |              |  |  |  |  |
| b  | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?   | 9b         |     |              |  |  |  |  |
| 10   | Section 501(c)(7) organizations. Enter:   |            |     |              |  |  |  |  |
| a  | Initiation fees and capital contributions included on Part VIII, line 12  |            |     |              |  |  |  |  |
| b  | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b   |            |     |              |  |  |  |  |
| 11   | Section 501(c)(12) organizations. Enter:  |            |     |              |  |  |  |  |
| a  | Gross income from members or shareholders   |            |     |              |  |  |  |  |
| b  | Gross income from other sources. (Do not net amounts due or paid to other sources against   |            |     |              |  |  |  |  |
| 10-  | amounts due or received from them.)   | 10-        |     |              |  |  |  |  |
|  | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  | 12a        |     |              |  |  |  |  |
|  | If "Yes," enter the amount of tax-exempt interest received or accrued during the year   |            |     |              |  |  |  |  |
| 13   | Section 501(c)(29) qualified nonprofit health insurance issuers.  | 13a        |     |              |  |  |  |  |
| а  | Is the organization licensed to issue qualified health plans in more than one state? <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.           | ISa        |     |              |  |  |  |  |
| b  | Enter the amount of reserves the organization is required to maintain by the states in which the  |            |     |              |  |  |  |  |
| D  |   |            |     |              |  |  |  |  |
| ~  |   |            |     |              |  |  |  |  |
| C<br>14a   |   | 14a        |     | х            |  |  |  |  |
| 14a<br>b   | Did the organization receive any payments for indoor tanning services during the tax year?<br>If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | 14a<br>14b |     |              |  |  |  |  |
| ы<br>15  | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or   | 1-10       |     |              |  |  |  |  |
| 10   | excess parachute payment(s) during the year?  | 15         |     | х            |  |  |  |  |
|  | If "Yes," see the instructions and file Form 4720, Schedule N.  | 13         |     |              |  |  |  |  |
| <ul><li>16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income?</li></ul> |   |            |     |              |  |  |  |  |
| .0   | If "Yes," complete Form 4720, Schedule O.   | 16         |     | X            |  |  |  |  |
| 17   | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities   |            |     |              |  |  |  |  |
| ••   | that would result in the imposition of an excise tax under section 4951, 4952 or 4953?  | 17         |     | 1            |  |  |  |  |
|  | If "Yes." complete Form 6069.   |            |     |              |  |  |  |  |

| Form    |   | 1121163          |          | age 6      |
|---------|---|------------------|----------|------------|
| Par     | t VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, a                                 | nd for a "No'    | respor   | nse        |
|         | to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.                    |                  |          |            |
|         | Check if Schedule O contains a response or note to any line in this Part VI   |                  |          | X          |
| Sec     | tion A. Governing Body and Management   |                  |          |            |
|         |   |                  | Yes      | No         |
| 1a      | Enter the number of voting members of the governing body at the end of the tax year 1a  | 20               |          |            |
|         | If there are material differences in voting rights among members of the governing body, or if the governing                         |                  |          |            |
|         | body delegated broad authority to an executive committee or similar committee, explain on Schedule O.                               |                  |          |            |
| b       | Enter the number of voting members included on line 1a, above, who are independent <b>1b</b>  | 20               |          |            |
| 2       | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other            |                  |          |            |
| -       | officer director tructor or low employee?   | 2                |          | x          |
| 3       | Did the organization delegate control over management duties customarily performed by or under the direct supervision               |                  |          | <u> </u>   |
| U       | of officers, directors, trustees, or key employees to a management company or other person?   | 3                |          | x          |
| 4       | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                    |                  |          | x          |
| -<br>5  |   | ······           |          | x          |
|         | Did the experimentian have members as steplyholders?  |                  |          | x          |
| 6<br>7- | Did the organization have members or stockholders?  |                  |          |            |
| 7a      | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or                      |                  |          | x          |
|         | more members of the governing body?   | <u>7a</u>        |          |            |
| a       | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or                  | <b>_</b>         |          | x          |
| •       | persons other than the governing body?  | 7b               |          |            |
| 8       | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   |                  | v        |            |
| a       | The governing body?   |                  |          | <u> </u>   |
| b       | Each committee with authority to act on behalf of the governing body?   | 8b               | X        | <u> </u>   |
| 9       | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the                |                  |          |            |
| 800     | organization's mailing address? If "Yes," provide the names and addresses on Schedule O   |                  |          | X          |
| Sec     | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)                    |                  |          | _ <u>.</u> |
|         |   |                  | Yes      | No<br>X    |
|         | Did the organization have local chapters, branches, or affiliates?  | <u>10a</u>       | 1        |            |
| D       | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,          | 101              |          |            |
|         | and branches to ensure their operations are consistent with the organization's exempt purposes?                                     | 10k              |          | <u> </u>   |
|         | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form          | orm? <b>11</b> a |          |            |
|         | Describe on Schedule O the process, if any, used by the organization to review this Form 990.                                       | 10               | x        |            |
|         | Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>                                      |                  | •        | <u> </u>   |
|         | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | <u>12</u> t      | ) 4      | <u> </u>   |
| С       | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe                  | 10               | x        |            |
| 40      | on Schedule O how this was done   | 120              |          | <u> </u>   |
| 13      | Did the organization have a written whistleblower policy?   |                  |          | <u> </u>   |
| 14      | Did the organization have a written document retention and destruction policy?  | 14               | -        |            |
| 15      | Did the process for determining compensation of the following persons include a review and approval by independent                  |                  |          |            |
|         | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                   |                  | v        |            |
| a       | The organization's CEO, Executive Director, or top management official  |                  |          | <u> </u>   |
| b       | Other officers or key employees of the organization   | 15k              | <b>x</b> |            |
|         | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.  |                  |          |            |
| 16a     | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a               |                  |          |            |
|         | taxable entity during the year?   | 16a              | 1        | X          |
| b       | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation        |                  |          |            |
|         | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's                      |                  |          |            |
| 800     | exempt status with respect to such arrangements?  | 16k              | )        |            |
|         |   |                  |          |            |
| 17      | List the states with which a copy of this Form 990 is required to be filed <u>SEE SCHEDULE O</u>                                    | 01(=)(0)====     | N        |            |
| 18      | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 5             | JI(C)(3)S ONly   | ) availa | nie        |
|         | for public inspection. Indicate how you made these available. Check all that apply.   |                  |          |            |
|         | X     Own website     X     Another's website     Vpon request     Other (explain on Schedule O)                                    |                  |          |            |
| 19      | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest po              | licy, and fina   | ncial    |            |
|         | statements available to the public during the tax year.   |                  |          |            |
| 20      | State the name, address, and telephone number of the person who possesses the organization's books and records                      |                  |          |            |
|         | VIRGINIA NEWTON - 410-576-2296  |                  |          |            |
|         | 111 MARKET PLACE, SUITE 800, BALTIMORE, MD 21202  |                  |          |            |

| Form 990 (2  | 2022) NATIONAL AQUARIUM, INC.   | 52-1121163 | Page 7 |  |  |  |  |  |  |
|--|---|------------|--------|--|--|--|--|--|--|
| Part VII   | Compensation of Officers, Directors, Trustees, Key Employees, Highest Comper    | isated     |        |  |  |  |  |  |  |
|  | Employees, and Independent Contractors  |            |        |  |  |  |  |  |  |
|  | Check if Schedule O contains a response or note to any line in this Part VII    |            | . X    |  |  |  |  |  |  |
| Section A.   | Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees |            |        |  |  |  |  |  |  |
| - Complete this table for all persons required to be listed. Depart componentian for the calendar year andire with an within the experimetion's tay year |   |            |        |  |  |  |  |  |  |

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

\_\_\_\_ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and title             | (B)<br>Average<br>hours per  | (C)<br>Position<br>(do not check more than one<br>box, unless person is both an<br>officer and a director/trustee) |                         | <b>(D)</b><br>Reportable<br>compensation | <b>(E)</b><br>Reportable<br>compensation | <b>(F)</b><br>Estimated<br>amount of |  |   |   |   |
|-----------------------------------|--|--|-------------------------|--|--|--------------------------------------|--|---|---|---|
|                                   | week<br>(list any<br>hours for<br>related<br>organizations<br>below<br>line) | Individual trustee or director   | Institutional trustee a | Officer p                                |  | Highest compensated sn14/4           |  | from<br>the<br>organization<br>(W-2/1099-MISC/<br>1099-NEC) | from related<br>organizations<br>(W-2/1099-MISC/<br>1099-NEC) | other<br>compensation<br>from the<br>organization<br>and related<br>organizations |
| (1) JOHN C. RACANELLI             | 34.00  |  |                         |  |  |                                      |  | 162 122   |   | 00 501  |
| PRESIDENT/CHIEF EXECUTIVE OFFICER | 6.00   |  |                         | х  |  |                                      |  | 463,133.  | 0.  | 99,591.   |
| (2) VIRGINIA Y. NEWTON<br>SVP/CFO | 39.00  |  |                         | x  |  |                                      |  | 273,190.  | 0.  | 17,169.   |
| (3) JENNIFER DRIBAN               | 40.00  |  |                         |  |  |                                      |  | 275,150.  | ••  | 17,105.   |
| SVP_ EXTERNAL AFFAIRS             | 10,00  |  |                         |  | x  |                                      |  | 229,506.  | 0.  | 26,815.   |
| (4) MARGOT AMELIA                 | 39.00  |  |                         |  |  |                                      |  | ,   |   |   |
| SVP/CHIEF MARKETING OFFICER       | 1.00   | 1  |                         |  | х  |                                      |  | 241,348.  | 0.  | 11,489.   |
| (5) SCOTT MELTON                  | 40.00  |  |                         |  |  |                                      |  |   |   |   |
| SVP/CHIEF PHILANTHROPY OFFICER    |  | 1  |                         |  | х  |                                      |  | 240,040.  | 0.  | 2,297.  |
| (6) SAM TAWIAH                    | 40.00  |  |                         |  |  |                                      |  |   |   |   |
| VP, INFORMATION TECHNOLOGY        |  |  |                         |  |  | x                                    |  | 179,042.  | 0.  | 26,918.   |
| (7) STEPHANIE ALLARD              | 40.00  |  |                         |  |  |                                      |  |   |   |   |
| SVP, CHIEF AW OFFICER             |  |  |                         |  | х  |                                      |  | 183,283.  | 0.  | 10,692.   |
| (8) JACQUELINE BERSHAD            | 40.00  |  |                         |  |  |                                      |  |   |   |   |
| VP, PLANNING & DESIGN             |  |  |                         |  |  | x                                    |  | 147,908.  | 0.  | 30,151.   |
| (9) RONALD ANTKOWIAK              | 40.00  |  |                         |  |  |                                      |  |   |   |   |
| VP, FINANCE & CONTROLLER          |  |  |                         |  |  | х                                    |  | 145,655.  | 0.  | 25,938.   |
| (10) ALISON DINGER                | 40.00  |  |                         |  |  |                                      |  |   |   |   |
| VP, HUMAN RESOURCES               |  |  |                         |  |  | Х                                    |  | 135,453.  | 0.  | 24,505.   |
| (11) SEAN BEATTIE                 | 40.00  |  |                         |  |  |                                      |  |   |   |   |
| VP, PHILANTHROPY                  |  |  |                         |  |  | X                                    |  | 136,175.  | 0.  | 9,485.  |
| (12) TIMOTHY ADAMS                | 1.00   |  |                         |  |  |                                      |  |   |   |   |
| DIRECTOR (THRU 3/22)              |  | Х  |                         |  |  |                                      |  | 0.  | 0.  | 0.  |
| (13) ADAM BORDEN                  | 1.00   |  |                         |  |  |                                      |  |   |   |   |
| DIRECTOR                          |  | Х  |                         |  |  |                                      |  | 0.  | 0.  | 0.  |
| (14) MARC BUNTING                 | 3.00   |  |                         |  |  |                                      |  |   |   |   |
| CHAIR (THRU 3/22)/DIRECTOR        |  | Х  |                         | х  |  |                                      |  | 0.  | 0.  | 0.  |
| (15) KEITH CAMPBELL               | 1.00   |  |                         |  |  |                                      |  |   |   | _   |
| DIRECTOR                          |  | Х  |                         |  |  |                                      |  | 0.  | 0.  | 0.  |
| (16) TODD CHESTER                 | 1.00   |  |                         |  |  |                                      |  | _   | _   | _   |
| DIRECTOR                          | 1.00   | X  |                         |  |  | <u> </u>                             |  | 0.  | 0.  | 0.  |
| (17) DAVID CHURCHILL              | 1.50   |  |                         |  |  |                                      |  |   |   | _   |
| DIRECTOR                          | 2.00   | Х  |                         |  |  |                                      |  | 0.  | 0.  | 0.  |

| Form 990 (2022) NATIONAL AQUA  | ARIUM, INC.          |                                |                       |         |              |                                 |        |                              | 52-11             | 2116  | 3 Page <b>8</b>             |
|--|----------------------|--------------------------------|-----------------------|---------|--------------|---------------------------------|--------|------------------------------|-------------------|-------|-----------------------------|
| Part VII Section A. Officers, Directors, Trus  | tees, Key Emp        | oloy                           | ees,                  | anc     | l Hig        | ghes                            | t C    | ompensated Employee          | s (continued)     |       |                             |
| (A)  | (B)                  |                                |                       |         | C)           |                                 |        | (D)                          | (E)               |       | (F)                         |
| Name and title   | Average              | (do                            |                       |         | ition        | 1<br>than c                     | ne     | Reportable                   | Reportable        |       | Estimated                   |
|  | hours per            | box                            | , unles               | ss per  | rson i       | is both                         | an     | compensation                 | compensatio       | n     | amount of                   |
|  | week                 |                                | cer an<br>I           | dad     | irecto       | or/trust                        | ee)    | from                         | from related      |       | other                       |
|  | (list any            | rector                         |                       |         |              |                                 |        | the                          | organizations     |       | compensation                |
|  | hours for<br>related | or di                          | ee                    |         |              | ated                            |        | organization                 | (W-2/1099-MIS     | iC/   | from the                    |
|  | organizations        | ustee                          | trust                 |         | e            | nens                            |        | (W-2/1099-MISC/<br>1099-NEC) | 1099-NEC)         |       | organization<br>and related |
|  | below                | lual tr                        | tional                |         | vold         | st con<br>yee                   | L      |                              |                   |       | organizations               |
|  | line)                | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated<br>employee | Former |                              |                   |       | organizations               |
| (18) CELINE COUSTEAU   | 1.00                 | _                              | _                     |         | -            |                                 |        |                              |                   |       |                             |
| DIRECTOR   |                      | х                              |                       |         |              |                                 |        | 0.                           |                   | Ο.    | 0.                          |
| (19) JOE CRUMBLING   | 1.50                 |                                |                       |         |              |                                 |        |                              |                   |       |                             |
| TREASURER  |                      | х                              |                       | х       |              |                                 |        | 0.                           |                   | Ο.    | 0.                          |
| (20) COLLEEN DILENSCHNEIDER  | 1.50                 |                                |                       |         |              |                                 |        |                              |                   |       |                             |
| SECRETARY (THRU 3/22)  |                      | х                              |                       | х       |              |                                 |        | 0.                           |                   | Ο.    | Ο.                          |
| (21) JANE DROPPA   | 1.00                 |                                |                       |         |              |                                 |        |                              |                   |       |                             |
| VICE CHAIR (THRU 3/22)   |                      | х                              |                       | х       |              |                                 |        | 0.                           |                   | Ο.    | 0.                          |
| (22) JACK DWYER  | 1.00                 |                                |                       |         |              |                                 |        |                              |                   |       |                             |
| DIRECTOR   |                      | х                              |                       |         |              |                                 |        | 0.                           |                   | Ο.    | 0.                          |
| (23) NANCY GRASMICK  | 1.50                 |                                |                       |         |              |                                 |        |                              |                   |       |                             |
| DIRECTOR (THRU 3/22)   |                      | х                              |                       |         |              |                                 |        | 0.                           |                   | 0.    | 0.                          |
| (24) CHRISTOPHER GRIFFITH  | 1.00                 |                                |                       |         |              |                                 |        |                              |                   |       |                             |
| DIRECTOR   |                      | Х                              |                       |         |              |                                 |        | 0.                           |                   | 0.    | 0.                          |
| (25) MOHANNAD JISHI  | 1.00                 |                                |                       |         |              |                                 |        |                              |                   |       |                             |
| DIRECTOR   | 1.00                 | Х                              |                       |         |              |                                 |        | 0.                           |                   | 0.    | 0.                          |
| (26) MERRIE MOWEN  | 2.00                 |                                |                       |         |              |                                 |        |                              |                   |       |                             |
| DIRECTOR   | 2.00                 | Х                              |                       |         |              |                                 |        | 0.                           |                   | 0.    | 0.                          |
| 1b Subtotal  |                      |                                |                       |         |              |                                 |        | 2,374,733.                   |                   | 0.    | 285,050.                    |
| c Total from continuation sheets to Part VII, Section A  |                      |                                |                       |         |              |                                 |        |                              | 0.                | 0.    |                             |
| d Total (add lines 1b and 1c)  |                      |                                |                       |         |              |                                 |        | 2,374,733.                   |                   | ٥.    | 285,050.                    |
| 2 Total number of individuals (including but n   | ot limited to th     | ose                            | liste                 | d ab    | ove          | e) wh                           | o re   | eceived more than \$100,     | 000 of reportable | •     | 19                          |
| compensation from the organization   |                      |                                |                       |         |              |                                 |        |                              |                   |       | Yes No                      |
| <b>3</b> Did the organization list any <b>former</b> officer,  | director truct       |                                |                       | mol     | ~~~~         | 0 0r                            | hio    | shoot componented omp        |                   | 1     |                             |
|  |                      |                                |                       |         |              |                                 |        |                              |                   |       | 3 X                         |
| <ul><li>line 1a? If "Yes," complete Schedule J for set</li><li>For any individual listed on line 1a, is the su</li></ul> |                      |                                |                       |         |              |                                 |        |                              |                   |       | 3                           |
| and related organizations greater than \$150   |                      |                                |                       |         |              |                                 |        |                              |                   |       | 4 X                         |
| 5 Did any person listed on line 1a receive or a  |                      |                                |                       |         |              |                                 |        |                              |                   |       | 4                           |
| rendered to the organization? If "Yes," com  |                      |                                |                       |         | -            |                                 |        | -                            |                   |       | 5 X                         |
| Section B. Independent Contractors   |                      | ; ] /(                         | JISL                  |         | Jers         | .011                            |        |                              |                   |       | <u> </u>                    |
| 1 Complete this table for your five highest co   | npensated ind        | epe                            | nder                  | nt co   | ontra        | actor                           | s tł   | hat received more than \$    | 100,000 of comp   | ensat | ion from                    |
| the organization. Report compensation for t  | •                    | •                              |                       |         |              |                                 |        |                              | •                 |       |                             |
| (A)  |                      |                                |                       |         |              |                                 |        | (B)                          |                   |       | (C)                         |
| Name and business  | address              |                                |                       |         |              |                                 |        | Description of s             | ervices           | С     | ompensation                 |
| PLANO-COULDON LLC, 2101 WASHINGTON   |                      |                                |                       |         |              |                                 |        |                              |                   |       |                             |
| BOULEVARD, BALTIMORE, MD 21230   |                      |                                |                       |         |              |                                 |        | CONSTRUCTION & DES           | IGN               |       | 7,370,110.                  |
| IMPACTS RESEARCH & DEVELOPMENT LLC   |                      |                                |                       |         |              |                                 |        |                              |                   |       |                             |
| 3720 FALCON RIDGE DRIVE, MEDINA, OH  | 14256                |                                |                       |         |              |                                 | _      | ADVERTISING                  |                   |       | 1,738,335.                  |
| JOHNSON CONTROLS   |                      |                                |                       |         |              |                                 |        |                              |                   |       |                             |
| P.O. BOX 730068, DALLAS, TX 75373  |                      |                                |                       |         |              |                                 |        | FACILITY & MAINTEN           | ANCE              |       | 1,130,618.                  |
| VICINITY ENERGY BALTIMORE COOLING, LI  |                      |                                |                       |         |              |                                 |        |                              |                   |       |                             |
| 100 FRANKLIN STREET, 2ND FLOOR, BOSTO  |                      |                                |                       |         |              |                                 |        | FACILITY & MAINTEN           | ANCE              |       | 1,013,455.                  |
| HZ A DIVISION OF BCW, LLC, 10101 MOLI  |                      |                                |                       |         |              |                                 |        |                              |                   |       | 800 100                     |
| DRIVE, SUITE 300, ROCKVILLE, MD 20850  |                      |                                |                       |         | LL           |                                 |        | MEDIA AND ADVERTIS           |                   |       | 892,126.                    |
| 2 Total number of independent contractors (ir \$100,000 of componsation from the organization                            | •                    | στ IIN                         | nitec                 | 1 (0 )  | thos<br>1!   |                                 | led    | above) who received mo       | bre than          |       |                             |
| \$100,000 of compensation from the organiz   | aliun                |                                |                       |         | ± •          | -                               |        |                              |                   |       |                             |

| DED TIME VIT, DECITOR IS CONTINUMITOR DIDDED | SEE PART VII SECT | FION A CONTINUA | TION SHEETS |
|--|-------------------|-----------------|-------------|
|--|-------------------|-----------------|-------------|

|  | (B)<br>Average<br>hours<br>per<br>week<br>(list any<br>hours for<br>related<br>rganizations<br>below<br>line)<br>1.00<br>1.50 | stee or director                 |                       |         | key employee  |                                |        | (D)<br>Reportable<br>compensation<br>from<br>the<br>organization<br>(W-2/1099-MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W-2/1099-MISC) | (F)<br>Estimated<br>amount of<br>other<br>compensation<br>from the<br>organization |
|--|---|----------------------------------|-----------------------|---------|---------------|--------------------------------|--------|---|---|--|
| 27) JOSEPH NIGRO         IRECTOR (THRU 3/22)         28) SHARI SANT PLUMMER         ICE CHAIR (BEG 3/22)         29) ROY PRATHER, III         IRECTOR         30) STEPHANIE RAWLINGS-BLAKE         IRECTOR (THRU 3/22)         31) JENNIFER REYNOLDS         ECRETARY (BEG 3/22)         32) TOM ROBINSON         MMEDIATE PAST CHAIR (THRU 3/22)         33) ENRIC SALA         IRECTOR         34) RON SPARKS         IRECTOR         35) CHUCK TILDON         IRECTOR         36) TAMIKA TREMAGLIO         IRECTOR (THRU 3/22)         37) ELIZABETH WAGNER | hours<br>per<br>week<br>(list any<br>hours for<br>related<br>rganizations<br>below<br>line)<br>1.00<br>1.50                   | X Individual trustee or director | neck                  | all 1   | that          | appl                           |        | compensation<br>from<br>the<br>organization   | compensation<br>from related<br>organizations   | amount of<br>other<br>compensatior<br>from the<br>organization                     |
| 27) JOSEPH NIGROIRECTOR (THRU 3/22)28) SHARI SANT PLUMMERICE CHAIR (BEG 3/22)29) ROY PRATHER, IIIIRECTOR30) STEPHANIE RAWLINGS-BLAKEIRECTOR (THRU 3/22)31) JENNIFER REYNOLDSECRETARY (BEG 3/22)32) TOM ROBINSONMMEDIATE PAST CHAIR (THRU 3/22)33) ENRIC SALAIRECTOR34) RON SPARKSIRECTOR35) CHUCK TILDONIRECTOR36) TAMIKA TREMAGLIOIRECTOR (THRU 3/22)37) ELIZABETH WAGNER   | per<br>week<br>(list any<br>hours for<br>related<br>rganizations<br>below<br>line)<br>1.00<br>1.50<br>1.00                    | X Individual trustee or director |                       |         |               |                                |        | from<br>the<br>organization   | from related organizations  | other<br>compensatior<br>from the<br>organization                                  |
| 27) JOSEPH NIGROIRECTOR (THRU 3/22)28) SHARI SANT PLUMMERICE CHAIR (BEG 3/22)29) ROY PRATHER, IIIIRECTOR30) STEPHANIE RAWLINGS-BLAKEIRECTOR (THRU 3/22)31) JENNIFER REYNOLDSECRETARY (BEG 3/22)32) TOM ROBINSONMMEDIATE PAST CHAIR (THRU 3/22)33) ENRIC SALAIRECTOR34) RON SPARKSIRECTOR35) CHUCK TILDONIRECTOR36) TAMIKA TREMAGLIOIRECTOR (THRU 3/22)37) ELIZABETH WAGNER   | week<br>(list any<br>hours for<br>related<br>rganizations<br>below<br>line)<br>1.00<br>1.50<br>1.00                           | x                                | Institutional trustee | Officer | Key employee  | Highest com pensated em ployee | er     | the organization  | organizations   | compensatior<br>from the<br>organization   |
| 27) JOSEPH NIGROIRECTOR (THRU 3/22)28) SHARI SANT PLUMMERICE CHAIR (BEG 3/22)29) ROY PRATHER, IIIIRECTOR30) STEPHANIE RAWLINGS-BLAKEIRECTOR (THRU 3/22)31) JENNIFER REYNOLDSECRETARY (BEG 3/22)32) TOM ROBINSONMMEDIATE PAST CHAIR (THRU 3/22)33) ENRIC SALAIRECTOR34) RON SPARKSIRECTOR35) CHUCK TILDONIRECTOR36) TAMIKA TREMAGLIOIRECTOR (THRU 3/22)37) ELIZABETH WAGNER   | (list any<br>hours for<br>related<br>rganizations<br>below<br>line)<br>1.00<br>1.50<br>1.00                                   | x                                | Institutional trustee | Officer | Key em ployee | Highest com pensated em ploye  | er     | organization  |   | from the organization  |
| 27) JOSEPH NIGROIRECTOR (THRU 3/22)28) SHARI SANT PLUMMERICE CHAIR (BEG 3/22)29) ROY PRATHER, IIIIRECTOR30) STEPHANIE RAWLINGS-BLAKEIRECTOR (THRU 3/22)31) JENNIFER REYNOLDSECRETARY (BEG 3/22)32) TOM ROBINSONMMEDIATE PAST CHAIR (THRU 3/22)33) ENRIC SALAIRECTOR34) RON SPARKSIRECTOR35) CHUCK TILDONIRECTOR36) TAMIKA TREMAGLIOIRECTOR (THRU 3/22)37) ELIZABETH WAGNER   | hours for<br>related<br>rganizations<br>below<br>line)<br>1.00<br>1.50<br>1.00  | x                                | Institutional trustee | Officer | Key em ployee | Highest compensated em         | er     |   | (W 2) 1000 WICC)  | organization   |
| 27) JOSEPH NIGROIRECTOR (THRU 3/22)28) SHARI SANT PLUMMERICE CHAIR (BEG 3/22)29) ROY PRATHER, IIIIRECTOR30) STEPHANIE RAWLINGS-BLAKEIRECTOR (THRU 3/22)31) JENNIFER REYNOLDSECRETARY (BEG 3/22)32) TOM ROBINSONMMEDIATE PAST CHAIR (THRU 3/22)33) ENRIC SALAIRECTOR34) RON SPARKSIRECTOR35) CHUCK TILDONIRECTOR36) TAMIKA TREMAGLIOIRECTOR (THRU 3/22)37) ELIZABETH WAGNER   | related<br>rganizations<br>below<br>line)<br>1.00<br>1.50<br>1.00   | x                                | Institutional trustee | Officer | Key employee  | Highest com pen sate           | er     | (,  |   | -  |
| 27) JOSEPH NIGROIRECTOR (THRU 3/22)28) SHARI SANT PLUMMERTCE CHAIR (BEG 3/22)29) ROY PRATHER, IIIIRECTOR30) STEPHANIE RAWLINGS-BLAKEIRECTOR (THRU 3/22)31) JENNIFER REYNOLDSECRETARY (BEG 3/22)32) TOM ROBINSONMMEDIATE PAST CHAIR (THRU 3/22)33) ENRIC SALAIRECTOR34) RON SPARKSIRECTOR35) CHUCK TILDONIRECTOR36) TAMIKA TREMAGLIOIRECTOR (THRU 3/22)37) ELIZABETH WAGNER   | below<br>line)<br>1.00<br>1.50<br>1.00<br>1.00  | x                                | Institutional tr      | Officer | Key employee  | Highest com pe                 | er     |   | I   | and related  |
| IRECTOR (THRU 3/22)28) SHARI SANT PLUMMERICE CHAIR (BEG 3/22)29) ROY PRATHER, IIIIRECTOR30) STEPHANIE RAWLINGS-BLAKEIRECTOR (THRU 3/22)31) JENNIFER REYNOLDSECRETARY (BEG 3/22)32) TOM ROBINSONMMEDIATE PAST CHAIR (THRU 3/22)33) ENRIC SALAIRECTOR34) RON SPARKSIRECTOR35) CHUCK TILDONIRECTOR36) TAMIKA TREMAGLIOIRECTOR (THRU 3/22)37) ELIZABETH WAGNER   | line)<br>1.00<br>1.50<br>1.00<br>1.00   | x                                | Institutio            | Officer | Key emp       | Highest o                      | e      |   |   | organizations  |
| IRECTOR (THRU 3/22)28) SHARI SANT PLUMMERICE CHAIR (BEG 3/22)29) ROY PRATHER, IIIIRECTOR30) STEPHANIE RAWLINGS-BLAKEIRECTOR (THRU 3/22)31) JENNIFER REYNOLDSECRETARY (BEG 3/22)32) TOM ROBINSONMMEDIATE PAST CHAIR (THRU 3/22)33) ENRIC SALAIRECTOR34) RON SPARKSIRECTOR35) CHUCK TILDONIRECTOR36) TAMIKA TREMAGLIOIRECTOR (THRU 3/22)37) ELIZABETH WAGNER   | 1.00<br>1.50<br>1.00<br>1.00  | x                                | Ins                   | Offi    | Key           | Hig                            | E      |   |   |  |
| IRECTOR (THRU 3/22)28) SHARI SANT PLUMMERICE CHAIR (BEG 3/22)29) ROY PRATHER, IIIIRECTOR30) STEPHANIE RAWLINGS-BLAKEIRECTOR (THRU 3/22)31) JENNIFER REYNOLDSECRETARY (BEG 3/22)32) TOM ROBINSONMMEDIATE PAST CHAIR (THRU 3/22)33) ENRIC SALAIRECTOR34) RON SPARKSIRECTOR35) CHUCK TILDONIRECTOR36) TAMIKA TREMAGLIOIRECTOR (THRU 3/22)37) ELIZABETH WAGNER   | 1.50<br>1.00<br>1.00  |                                  |                       |         |               |                                | Former |   |   |  |
| 28) SHARI SANT PLUMMERICE CHAIR (BEG 3/22)29) ROY PRATHER, IIIIRECTOR30) STEPHANIE RAWLINGS-BLAKEIRECTOR (THRU 3/22)31) JENNIFER REYNOLDSECRETARY (BEG 3/22)32) TOM ROBINSONMMEDIATE PAST CHAIR (THRU 3/22)33) ENRIC SALAIRECTOR34) RON SPARKSIRECTOR35) CHUCK TILDONIRECTOR36) TAMIKA TREMAGLIOIRECTOR (THRU 3/22)37) ELIZABETH WAGNER  | 1.00  |                                  |                       |         |               |                                |        |   |   |  |
| ICE CHAIR (BEG 3/22)29) ROY PRATHER, IIIIRECTOR30) STEPHANIE RAWLINGS-BLAKEIRECTOR (THRU 3/22)31) JENNIFER REYNOLDSECRETARY (BEG 3/22)32) TOM ROBINSONMMEDIATE PAST CHAIR (THRU 3/22)33) ENRIC SALAIRECTOR34) RON SPARKSIRECTOR35) CHUCK TILDONIRECTOR36) TAMIKA TREMAGLIOIRECTOR (THRU 3/22)37) ELIZABETH WAGNER  | 1.00  | x                                |                       |         |               |                                |        | 0.  | 0.  | (  |
| 29) ROY PRATHER, III         IRECTOR         30) STEPHANIE RAWLINGS-BLAKE         IRECTOR (THRU 3/22)         31) JENNIFER REYNOLDS         ECRETARY (BEG 3/22)         32) TOM ROBINSON         MMEDIATE PAST CHAIR (THRU 3/22)         33) ENRIC SALA         IRECTOR         34) RON SPARKS         IRECTOR         35) CHUCK TILDON         IRECTOR         36) TAMIKA TREMAGLIO         IRECTOR (THRU 3/22)         37) ELIZABETH WAGNER  | 1.00  | x                                |                       |         |               |                                |        | 0   |   |  |
| IRECTOR         30) STEPHANIE RAWLINGS-BLAKE         IRECTOR (THRU 3/22)         31) JENNIFER REYNOLDS         ECRETARY (BEG 3/22)         32) TOM ROBINSON         MMEDIATE PAST CHAIR (THRU 3/22)         33) ENRIC SALA         IRECTOR         34) RON SPARKS         IRECTOR         35) CHUCK TILDON         IRECTOR         36) TAMIKA TREMAGLIO         IRECTOR (THRU 3/22)         37) ELIZABETH WAGNER   | 1.00  |                                  |                       | X       |               |                                |        | 0.  | 0.  | (  |
| 30) STEPHANIE RAWLINGS-BLAKEIRECTOR (THRU 3/22)31) JENNIFER REYNOLDSECRETARY (BEG 3/22)32) TOM ROBINSONMMEDIATE PAST CHAIR (THRU 3/22)33) ENRIC SALAIRECTOR34) RON SPARKSIRECTOR35) CHUCK TILDONIRECTOR36) TAMIKA TREMAGLIOIRECTOR (THRU 3/22)37) ELIZABETH WAGNER   |   | 37                               |                       |         |               |                                |        | 0   | 0   | ,  |
| IRECTOR (THRU 3/22)<br>31) JENNIFER REYNOLDS<br>ECRETARY (BEG 3/22)<br>32) TOM ROBINSON<br>MMEDIATE PAST CHAIR (THRU 3/22)<br>33) ENRIC SALA<br>IRECTOR<br>34) RON SPARKS<br>IRECTOR<br>35) CHUCK TILDON<br>IRECTOR<br>36) TAMIKA TREMAGLIO<br>IRECTOR (THRU 3/22)<br>37) ELIZABETH WAGNER   |   | х                                |                       |         |               |                                |        | 0.  | 0.  | (  |
| 31) JENNIFER REYNOLDS         ECRETARY (BEG 3/22)         32) TOM ROBINSON         MMEDIATE PAST CHAIR (THRU 3/22)         33) ENRIC SALA         IRECTOR         34) RON SPARKS         IRECTOR         35) CHUCK TILDON         IRECTOR         36) TAMIKA TREMAGLIO         IRECTOR (THRU 3/22)         37) ELIZABETH WAGNER  | 1.50  |                                  |                       |         |               |                                |        |   |   |  |
| ECRETARY (BEG 3/22)<br>32) TOM ROBINSON<br>MMEDIATE PAST CHAIR (THRU 3/22)<br>33) ENRIC SALA<br>IRECTOR<br>34) RON SPARKS<br>IRECTOR<br>35) CHUCK TILDON<br>IRECTOR<br>36) TAMIKA TREMAGLIO<br>IRECTOR (THRU 3/22)<br>37) ELIZABETH WAGNER   | 1.50  | х                                |                       |         |               |                                |        | 0.  | 0.  | (  |
| 32) TOM ROBINSON   |   |                                  |                       |         |               |                                |        | 0   | 0   |  |
| MMEDIATE PAST CHAIR (THRU 3/22)         33) ENRIC SALA         IRECTOR         34) RON SPARKS         IRECTOR         35) CHUCK TILDON         IRECTOR         36) TAMIKA TREMAGLIO         IRECTOR (THRU 3/22)         37) ELIZABETH WAGNER   | 1 0 0   | х                                |                       | X       |               |                                |        | 0.  | 0.  |  |
| 33) ENRIC SALA   | 1.00  |                                  |                       |         |               |                                |        |   |   |  |
| IRECTOR 34) RON SPARKS IRECTOR 35) CHUCK TILDON IRECTOR 36) TAMIKA TREMAGLIO IRECTOR (THRU 3/22) 37) ELIZABETH WAGNER  | 1.00  | х                                |                       | X       |               |                                |        | 0.  | 0.  |  |
| 34) RON SPARKS   | 1.00  | x                                |                       |         |               |                                |        | 0.  | 0.  |  |
| IRECTOR 35) CHUCK TILDON 1<br>IRECTOR 36) TAMIKA TREMAGLIO 1<br>IRECTOR (THRU 3/22) 37) ELIZABETH WAGNER   | 1.00  | Λ                                |                       |         |               |                                |        | 0.  | ••  | (  |
| 35) CHUCK TILDON   | 1.00  | x                                |                       |         |               |                                |        | 0.  | 0.  | (  |
| IRECTOR  | 1.00  | Λ                                |                       |         |               |                                |        | 0.  | ••  |  |
| 36) TAMIKA TREMAGLIO   | 1.00  | x                                |                       |         |               |                                |        | 0.  | 0.  | (  |
| IRECTOR (THRU 3/22) 37) ELIZABETH WAGNER   | 1.00  | Λ                                |                       |         |               |                                |        | 0.  | ••  |  |
| 37) ELIZABETH WAGNER   | 1.00  | x                                |                       |         |               |                                |        | 0.  | 0.  | (  |
|  | 1.00  | Λ                                |                       |         |               |                                |        | 0.  | ••  |  |
|  | 1.00  | x                                |                       |         |               |                                |        | 0.  | Ο.  | (  |
| 38) TED WIESE  | 5.00  | 21                               |                       |         |               |                                | _      | ••  | ••  |  |
| HAIR (BEG 3/22)  | 5.00  | x                                |                       | х       |               |                                |        | 0.  | Ο.  | (  |
| 39) JAYSON WILLIAMS  | 1.00  |                                  |                       |         |               |                                | _      | ••  |   | ·  |
| IRECTOR  |   | x                                |                       |         |               |                                |        | Ο.  | Ο.  | (  |
| 40) MARC WYATT   | 1.00  |                                  |                       |         |               |                                |        | -•  | - •   |  |
| IRECTOR  |   | х                                |                       |         |               |                                |        | Ο.  | Ο.  | (  |
|  |   |                                  |                       |         |               |                                |        |   |   |  |
| E E E E E E E E E E E E E E E E E E E  |   |                                  |                       |         |               |                                |        |   |   |  |
|  |   |                                  |                       |         |               |                                |        |   |   |  |
|  |   |                                  |                       |         |               |                                |        |   |   |  |
|  |   |                                  |                       |         |               |                                |        |   |   |  |
|  |   |                                  |                       |         |               |                                |        |   |   |  |
|  |   |                                  |                       |         |               |                                |        |   |   |  |
|  |   |                                  |                       |         |               |                                |        |   |   |  |
|  |   |                                  |                       |         |               |                                |        |   |   |  |
|  |   |                                  |                       |         |               |                                |        |   |   |  |
|  |   | -                                |                       |         |               |                                |        |   |   |  |
|  |   |                                  |                       |         |               |                                |        |   |   |  |

| arı                       | t VII | Statement of Re                   | ven       | ue            |               |                     |                             |   |   | -  |
|---------------------------|-------|-----------------------------------|-----------|---------------|---------------|---------------------|-----------------------------|---|---|--|
|                           |       | Check if Schedule O               | conta     | ains a respo  | nse           | or note to any line |                             | (D)   | ( <u>)</u>                                  |  |
|                           |       |                                   |           |               |               |                     | <b>(A)</b><br>Total revenue | <b>(B)</b><br>Related or exempt<br>function revenue | <b>(C)</b><br>Unrelated<br>business revenue | (D)<br>Revenue exclu<br>from tax und<br>sections 512 - |
| s                         | 1 a   | Federated campaigns               |           | 1a            |               |                     |                             |   |   |  |
| and Other Similar Amounts |       | Membership dues                   |           |               |               | 5,862,155.          |                             |   |   |  |
| 0<br>E                    |       | Fundraising events                |           |               |               |                     |                             |   |   |  |
| LA                        |       | Related organizations             |           |               |               | 1,950,800.          |                             |   |   |  |
| niia                      |       | Government grants (contr          |           |               |               | 7,436,066.          |                             |   |   |  |
| 5                         |       | All other contributions, gifts,   |           |               |               |                     |                             |   |   |  |
| ner                       |       | similar amounts not included      |           |               |               | 4,337,680.          |                             |   |   |  |
| 5                         | g     | Noncash contributions included in |           |               | ;             | 60,630.             |                             |   |   |  |
| anc                       | -     | Total. Add lines 1a-1f            |           |               |               |                     | 19,586,701.                 |   |   |  |
|                           |       |                                   |           |               |               | Business Code       |                             |   |   |  |
|                           | 2 a   | ADMISSIONS                        |           |               |               | 713990              | 27,610,373.                 | 27,610,373.   |   |  |
|                           | b     | CONSIGNMENT                       |           |               |               | 713990              | 1,031,131.                  | 1,031,131.  |   |  |
| inue                      | с     | 4D                                |           |               |               | 900099              | 1,001,580.                  | 1,001,580.  |   |  |
| eve                       | d     | IMMERSION TOURS                   |           |               |               | 713990              | 774,845.                    | 774,845.  |   |  |
| Hevenue                   | е     | SCHOOL GROUPS                     |           |               |               | 900099              | 608,050.                    | 608,050.  |   |  |
|                           | f     | All other program service         | reve      | nue           |               | 900099              | 859,817.                    | 453,082.  | 406,735.                                    |  |
|                           |       |                                   |           |               |               |                     | 31,885,796.                 |   |   |  |
|                           | 3     | Investment income (inclue         | ding      | dividends, ir | ntere         | st, and             |                             |   |   |  |
|                           |       | other similar amounts)            |           |               |               |                     | 286,898.                    |   |   | 286,8  |
|                           | 4     | Income from investment of         |           |               |               |                     |                             |   |   |  |
|                           | 5     | Royalties                         | . <u></u> |               |               |                     | 19,505.                     |   |   | 19,5   |
|                           |       |                                   |           | (i) Real      |               | (ii) Personal       |                             |   |   |  |
|                           | 6 a   | Gross rents                       | 6a        |               |               |                     |                             |   |   |  |
|                           | b     | Less: rental expenses             | 6b        |               |               |                     |                             |   |   |  |
|                           | с     | Rental income or (loss)           | 6c        |               |               |                     |                             |   |   |  |
|                           | d     | Net rental income or (loss        | ) <u></u> |               |               |                     |                             |   |   |  |
|                           | 7 a   | Gross amount from sales of        |           | (i) Securit   | ies           | (ii) Other          |                             |   |   |  |
|                           |       | assets other than inventory       | 7a        |               |               |                     |                             |   |   |  |
|                           | b     | Less: cost or other basis         |           |               |               |                     |                             |   |   |  |
|                           |       | and sales expenses                | 7b        |               |               | 55,528.             |                             |   |   |  |
|                           | с     | Gain or (loss)                    | 7c        |               |               | -55,528.            |                             |   |   |  |
|                           | d     | Net gain or (loss)                |           |               | · <u>····</u> |                     | -55,528.                    |   |   | -55,5  |
|                           | 8 a   | Gross income from fundraisi       |           |               |               |                     |                             |   |   |  |
|                           |       | including \$                      |           | of            |               |                     |                             |   |   |  |
|                           |       | contributions reported on         |           | ,             |               |                     |                             |   |   |  |
|                           |       | Part IV, line 18                  |           |               | <u>8a</u>     |                     |                             |   |   |  |
|                           |       | Less: direct expenses             |           |               | 8b            | ↓ ↓                 |                             |   |   |  |
|                           |       | Net income or (loss) from         |           |               |               | ······              |                             |   |   |  |
|                           | 9 a   | Gross income from gamin           |           |               |               |                     |                             |   |   |  |
|                           |       | Part IV, line 19                  |           |               | <u>9a</u>     |                     |                             |   |   |  |
|                           |       | Less: direct expenses             |           |               | 9b            | L                   |                             |   |   |  |
|                           |       | Net income or (loss) from         |           |               | °             |                     |                             |   |   |  |
| '                         | 10 a  | Gross sales of inventory,         |           |               |               |                     |                             |   |   |  |
|                           | -     | and allowances                    |           |               | 10a           |                     |                             |   |   |  |
|                           |       | Less: cost of goods sold          |           |               | 10b           | ۹ ا                 |                             |   |   |  |
| +                         | С     | Net income or (loss) from         | sales     | s ot inventor | у             | Business Costs      |                             |   |   |  |
|                           |       | COMMISSION                        |           |               |               | Business Code       | 2 070 026                   |   |   | 2 070 0  |
| en .                      |       | COMMISSION                        |           |               |               | 722320 722100       | 2,079,036.                  |   |   | 2,079,0  |
| ven                       | b     |                                   |           |               |               | 900004              | 562,039.                    | 206 110   |   | 562,0  |
| Revenue                   | с     | PHOTOS                            |           |               |               | 900004<br>900099    | 396,110.                    | 396,110.  |   | <u>د م</u>   |
|                           |       | All other revenue                 |           |               |               |                     | 56,292.                     |   |   | 56,2   |
| 1                         | е     | Total. Add lines 11a-11d          |           |               |               |                     | 3,093,477.                  |   |   |  |

52-1121163 Page 10

#### Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Х Check if Schedule O contains a response or note to any line in this Part IX (C) Management and general expenses (D) (B) (A) Do not include amounts reported on lines 6b. Program service expenses Total expenses Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations 14,054 14,054. and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic 37,071 37,071, individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members 4 5 Compensation of current officers, directors, 190,893. trustees, and key employees 1,719,682. 1,053,763. 475,026. Compensation not included above to disqualified 6 persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 17,144,502. 949,038. 2,582,097. Other salaries and wages 13,613,367. 7 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 231,354 189,384. 7,897, 34,073. 1,413,015, 1,121,986, 78,218, 212,811. Other employee benefits 9 1,214,902. 964,677. 67,251 182,974. 10 Payroll taxes 11 Fees for services (nonemployees): 252,601 105,546. 50,611. 96,444. Management а 100,852, 42,140, 20,206. 38,506. b Legal 87,520, 36,569. 17,535. 33,416. С Accounting 137,000 137,000 Lobbying d 681,371. 681,371. Professional fundraising services. See Part IV, line 17 е Investment management fees f Other. (If line 11g amount exceeds 10% of line 25, g 5,681,885 4,475,353. 1,027,135. 179,397. column (A), amount, list line 11g expenses on Sch 0.) 3,443,807 1,560,362. 457,642, 1,425,803. Advertising and promotion 12 641,865 509,841. 69,940. 62,084. Office expenses 13 156,862, 1,030,204 757,957, 115,385. Information technology 14 15 Royalties 4,343,504 4,219,219. 53,774 70,511. 16 Occupancy 37,054 410,796, 342,335, 31,407. 17 Travel Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 66,352. 55,933. 3,597. 6,822. Conferences, conventions, and meetings 19 894.477. 6,443, 887,365 669. 20 Interest Payments to affiliates 21 8,633,005, 7,240,369, 633,960 758,676. Depreciation, depletion, and amortization ..... 22 606,621. 510,091 54,298. 42,232. 23 Insurance Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) ANIMAL SPECIFIC SUPPLIE 1,390,342, 1,390,342. а BUILDING & EXHIBIT SUPP 744,006, 744,006. b С d 511,960, 153,612, 308,861 49,487. All other expenses е 51,432,748 38,281,550, 6,059,941 7,091,257. Total functional expenses. Add lines 1 through 24e 25 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Check here

if following SOP 98-2 (ASC 958-720)

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32

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Net Assets or Fund Balances

|             | 990 (2<br><b>t X</b> | 2022) NATIONAL AQUARIUM, IN<br>Balance Sheet         | с.               |                       |                                 | 52- | 112 |
|-------------|----------------------|--|------------------|-----------------------|---------------------------------|-----|-----|
| ı a         | נא                   | Check if Schedule O contains a response or note      | to an            | v line in this Part Y |                                 |     |     |
|             |                      |  |                  |                       | <b>(A)</b><br>Beginning of year |     |     |
|             | 1                    | Cash - non-interest-bearing                          |                  |                       | 19,071,431.                     | 1   |     |
|             | 2                    | Savings and temporary cash investments               |                  |                       | · · ·                           | 2   |     |
|             | 3                    | Pledges and grants receivable, net                   |                  | F                     | 5,336,438.                      | 3   |     |
|             | 4                    | Accounts receivable, net                             |                  |                       | 601,108.                        | 4   |     |
|             | 5                    | Loans and other receivables from any current or      |                  |                       |                                 |     |     |
|             |                      | trustee, key employee, creator or founder, substa    |                  | 1                     |                                 |     |     |
|             |                      | controlled entity or family member of any of these   |                  | 5                     |                                 |     |     |
|             | 6                    | Loans and other receivables from other disqualifi    |                  |                       |                                 |     |     |
|             |                      | under section 4958(f)(1)), and persons described     |                  | 6                     |                                 |     |     |
| S           | 7                    | Notes and loans receivable, net                      |                  |                       | 13,613,540.                     | 7   |     |
| Assets      | 8                    | Inventories for sale or use                          |                  |                       |                                 | 8   |     |
| As          | 9                    |  |                  |                       | 252,867.                        | 9   |     |
|             | 10a                  | Land, buildings, and equipment: cost or other        |                  |                       |                                 |     |     |
|             |                      | basis. Complete Part VI of Schedule D                | 10a              | 221,356,723.          |                                 |     |     |
|             | b                    | Less: accumulated depreciation                       | 10b              | 160,146,954.          | 58,368,173.                     | 10c |     |
|             | 11                   | Investments - publicly traded securities             |                  |                       |                                 | 11  |     |
|             | 12                   | Investments - other securities. See Part IV, line 1- |                  | 12                    |                                 |     |     |
|             | 13                   | Investments - program-related. See Part IV, line 1   | 1                |                       |                                 | 13  |     |
|             | 14                   | Intangible assets                                    |                  |                       |                                 | 14  |     |
|             | 15                   | Other assets. See Part IV, line 11                   |                  |                       | 131,412.                        | 15  |     |
|             | 16                   | Total assets. Add lines 1 through 15 (must equa      | l line 3         | 33)                   | 97,374,969.                     | 16  |     |
|             | 17                   | Accounts payable and accrued expenses                |                  |                       | 3,134,771.                      | 17  |     |
|             | 18                   | Grants payable                                       |                  |                       |                                 | 18  |     |
|             | 19                   | Deferred revenue                                     |                  |                       | 4,935,380.                      | 19  |     |
|             | 20                   | Tax-exempt bond liabilities                          |                  |                       | 28,131,406.                     | 20  |     |
|             | 21                   | Escrow or custodial account liability. Complete P    | art IV           | of Schedule D         |                                 | 21  |     |
| S           | 22                   | Loans and other payables to any current or forme     | er offic         | cer, director,        |                                 |     |     |
| litie       |                      | trustee, key employee, creator or founder, substa    | antial o         | contributor, or 35%   |                                 |     |     |
| Liabilities |                      | controlled entity or family member of any of these   | e pers           | ons                   |                                 | 22  |     |
|             | 23                   | Secured mortgages and notes payable to unrelat       | ed thi           | rd parties            |                                 | 23  |     |
|             | 24                   | Unsecured notes and loans payable to unrelated       | third            | parties               |                                 | 24  |     |
|             | 25                   | Other liabilities (including federal income tax, pay | to related third |                       |                                 |     |     |

parties, and other liabilities not included on lines 17-24). Complete Part X

Net assets without donor restrictions

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building, or equipment fund

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Net assets with donor restrictions

Organizations that do not follow FASB ASC 958, check here

Total liabilities. Add lines 17 through 25

and complete lines 27, 28, 32, and 33.

and complete lines 29 through 33.

Total liabilities and net assets/fund balances

Organizations that follow FASB ASC 958, check here

of Schedule D

X

21163 Page 11

**(B)** End of year

21,446,198.

4,498,898. 849,845.

13,613,540.

61,209,769.

6,463,586. 108,550,637. 4,756,299.

4,689,860. 27,973,678.

7,966,057.

45,385,894.

56,194,012.

6,970,731.

3,734,451,

39,936,008.

50,844,049.

6,594,912.

57,438,961.

97,374,969.

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468,801.

108,550,637. Form 990 (2022)

63,164,743.

| Form | 1990 (2022) NATIONAL AQUARIUM, INC.   | 52-1121163 | }       | Pad  | <sub>ge</sub> 12 |  |  |
|------|---|------------|---------|------|------------------|--|--|
| Par  | rt XI Reconciliation of Net Assets  |            |         |      |                  |  |  |
|      | Check if Schedule O contains a response or note to any line in this Part XI   |            | <u></u> |      | X                |  |  |
|      |   |            |         |      |                  |  |  |
| 1    | Total revenue (must equal Part VIII, column (A), line 12)   | 1          | 54,     | 816, | 849.             |  |  |
| 2    | Total expenses (must equal Part IX, column (A), line 25)  | 2          | 51,     | 432, | 748.             |  |  |
| 3    | Revenue less expenses. Subtract line 2 from line 1  | 3          | З,      | 384, | 101.             |  |  |
| 4    | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                             | 4          | 57,     | 438, | 961.             |  |  |
| 5    | 5 Net unrealized gains (losses) on investments 5  |            |         |      |                  |  |  |
| 6    | Donated services and use of facilities 6  |            |         |      |                  |  |  |
| 7    |   |            |         |      |                  |  |  |
| 8    | Prior period adjustments 8  |            |         |      |                  |  |  |
| 9    | Other changes in net assets or fund balances (explain on Schedule O)  | 9          | 2,      | 341, | 681.             |  |  |
| 10   | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,                    |            |         |      |                  |  |  |
|      | column (B))   | 10         | 63,     | 164, | 743.             |  |  |
| Par  | rt XII Financial Statements and Reporting   |            |         |      |                  |  |  |
|      | Check if Schedule O contains a response or note to any line in this Part XII  |            | <u></u> |      |                  |  |  |
|      |   | -          |         | Yes  | No               |  |  |
| 1    | Accounting method used to prepare the Form 990: Cash X Accrual Other  |            |         |      |                  |  |  |
|      | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule        | o. 🛛       |         |      |                  |  |  |
| 2a   | Were the organization's financial statements compiled or reviewed by an independent accountant?                       |            | 2a      |      | X                |  |  |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed       | on a       |         |      |                  |  |  |
|      | separate basis, consolidated basis, or both:  |            |         |      |                  |  |  |
|      | Separate basis Consolidated basis Both consolidated and separate basis  |            |         |      |                  |  |  |
| b    | Were the organization's financial statements audited by an independent accountant?                                    | L          | 2b      | Х    |                  |  |  |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate      | basis,     |         |      |                  |  |  |
|      | consolidated basis, or both:  |            |         |      |                  |  |  |
|      | Separate basis X Consolidated basis Both consolidated and separate basis  |            |         |      |                  |  |  |
| С    | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the    | audit,     |         |      |                  |  |  |
|      | review, or compilation of its financial statements and selection of an independent accountant?                        |            | 2c      | X    |                  |  |  |
|      | If the organization changed either its oversight process or selection process during the tax year, explain on Sche    | dule O.    |         |      |                  |  |  |
| 3a   | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the       |            |         |      |                  |  |  |
|      | Uniform Guidance, 2 C.F.R. Part 200, Subpart F?   | L          | 3a      |      | X                |  |  |
| b    | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | ed audit   |         |      |                  |  |  |
|      | or audits, explain why on Schedule O and describe any steps taken to undergo such audits                              |            | 3b      | 000  |                  |  |  |

Form **990** (2022)

Department of the Treasury

(Form 990)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

| OMB No. 1545-0047 |
|-------------------|
| 2022              |
| Open to Public    |
|                   |

| men    | ai neve      | anue Service   |                   | Go to www.irs.gov/      | Form990 for instructior                                       | is and the      | latest inf                       | ormation.      |               | In        | spection           |  |
|--------|--------------|--|-------------------|-------------------------|---|-----------------|----------------------------------|----------------|---------------|-----------|--------------------|--|
| Nan    | ne of        | the organizati   |                   |                         |   |                 |                                  |                |               |           | cation number      |  |
| Da     | irt I        | Reason -   |                   | AL AQUARIUM, IN         | C.<br>(All organizations must c                               | omploto th      | ic port ) C                      | an instruction |               | 52-112:   | L163               |  |
|        |              |  |                   |                         | -   |                 |                                  | ee instructior | IS.           |           |                    |  |
|        | orgar        |  |                   |                         | For lines 1 through 12, cl                                    |                 |                                  | IV A V:        |               |           |                    |  |
| 1      | $\mathbb{H}$ |  |                   |                         | n of churches described                                       |                 | n 170(a)(1                       | I)(A)(I).      |               |           |                    |  |
| 2      | $\square$    |  |                   |                         | Attach Schedule E (Form                                       |                 | /I= \/ <b>4</b> \/ <b>A</b> \/:: | :)             |               |           |                    |  |
| 3      | $\mathbb{H}$ | •  |                   |                         | anization described in <b>se</b><br>njunction with a hospital |                 |                                  |                | VIII) Entor   | the been  | vital'a nomo       |  |
| 4      |              |  | 0                 | ation operated in cor   | ijunction with a nospital                                     | described       | III sectio                       | A)(1)(d)011 A  | J(III). Enter | the nosp  | ital S hame,       |  |
| -      |              | city, and stat   | -                 | ar the herefit of a col | lege or university owned                                      | or operat       |                                  | vorpmontolu    | nit dooorib   | od in     |                    |  |
| 5      |              |  |                   | Complete Part II.)      | lege of university owned                                      | or operation    | eu by a gu                       | wenninentai u  |               |           |                    |  |
| 6      |              |  |                   |                         | antal unit described in                                       | nantian 17      | 70/L\/4\/A\                      | 6.0            |               |           |                    |  |
| 6      | $\square$    |  | -                 | -                       | nental unit described in a                                    |                 |                                  |                |               | aublia da | ooribod in         |  |
| 7      |              |  |                   |                         | ntial part of its support fr                                  | om a gove       | ernmental                        |                | ie general p  | Jublic de | scribed in         |  |
| •      |              |  |                   | omplete Part II.)       | (1)(A)(ui) (Complete Day                                      |                 |                                  |                |               |           |                    |  |
| 8<br>9 | H            | A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college |                   |                         |   |                 |                                  |                |               |           |                    |  |
| 9      |              | or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or   |                   |                         |   |                 |                                  |                |               |           |                    |  |
|        |              | university:  | or a non-land-g   | grant college of agrici |   |                 | lame, city                       | , and state of | the college   | : 01      |                    |  |
| 10     | X            |  | on that norma     | Ily receives (1) more   | than 33 1/3% of its supp                                      | ort from o      | ontribution                      | ne memberet    | in fees and   | d aross r |                    |  |
| 10     |              | -  |                   | •                       | t to certain exceptions; a                                    |                 |                                  |                | -             | -         | -                  |  |
|        |              |  |                   |                         | (less section 511 tax) fro                                    |                 |                                  |                |               |           |                    |  |
|        |              |  |                   | mplete Part III.)       |   |                 | SCS acqui                        |                | Janization e  |           |                    |  |
| 11     |              |  |                   |                         | vely to test for public sat                                   | etv See         | section 50                       | )9(a)(4).      |               |           |                    |  |
| 12     | $\square$    | -  | -                 | -                       | vely for the benefit of, to                                   | •               |                                  |                | rry out the   | nurnoses  | s of one or        |  |
|        |              |  |                   |                         | d in section 509(a)(1) o                                      |                 |                                  |                |               |           |                    |  |
|        |              |  |                   |                         | f supporting organization                                     |                 |                                  |                |               |           |                    |  |
| а      |              | _  |                   |                         | upervised, or controlled                                      |                 |                                  |                |               | aivina    |                    |  |
| _      |              |  |                   | -                       | gularly appoint or elect a                                    | • • • •         | -                                |                |               |           |                    |  |
|        |              |  |                   | complete Part IV, Se    |   |                 |                                  |                |               |           |                    |  |
| b      |              | _  |                   |                         | or controlled in connect                                      | ion with its    | s supporte                       | d organizatio  | n(s). by hav  | vina      |                    |  |
|        |              |  |                   | -                       | anization vested in the sa                                    |                 |                                  | -              |               | -         |                    |  |
|        |              |  | -                 | t complete Part IV,     |   | ·               |                                  |                |               |           |                    |  |
| c      |              |  |                   |                         | g organization operated                                       | in connect      | ion with, a                      | and functiona  | lly integrate | d with,   |                    |  |
|        |              |  | -                 |                         | ). You must complete I  |                 |                                  |                | , 0           |           |                    |  |
| d      |              |  |                   |                         | orting organization oper                                      |                 |                                  |                | rted organiz  | zation(s) |                    |  |
|        |              |  | -                 |                         | ation generally must sat                                      |                 |                                  |                | -             |           |                    |  |
|        |              | requiremen   | nt (see instructi | ions). You must con     | nplete Part IV, Sections                                      | A and D,        | and Part                         | V.             |               |           |                    |  |
| е      |              |  |                   |                         | written determination from                                    |                 |                                  |                | II, Type III  |           |                    |  |
|        |              | functionally   | / integrated, or  | Type III non-functior   | nally integrated supportin                                    | ng organiz      | ation.                           |                |               |           |                    |  |
| f      | Ent          | er the number  | of supported o    | organizations           |   |                 |                                  |                |               |           |                    |  |
| g      |              |  |                   | about the supporte      |   | / )   .         |                                  |                |               |           |                    |  |
|        |              | (i) Name of supp   |                   | (ii) EIN                | (iii) Type of organization<br>(described on lines 1-10        | in your governi | nization listed<br>ng document?  | (v) Amount o   |               |           | nount of other     |  |
|        |              | organizatior   | 1                 |                         | above (see instructions))                                     | Yes             | No                               | support (see i | nstructions)  | support ( | (see instructions) |  |
|        |              |  |                   |                         |   |                 |                                  |                |               |           |                    |  |
|        |              |  |                   |                         |   |                 |                                  |                |               |           | -                  |  |
|        |              |  |                   |                         |   |                 |                                  |                |               |           |                    |  |
|        |              |  |                   |                         |   |                 |                                  |                |               |           |                    |  |
|        |              |  |                   |                         |   |                 |                                  |                |               |           |                    |  |
|        |              |  |                   |                         |   |                 |                                  |                |               |           |                    |  |
|        |              |  |                   |                         |   |                 |                                  |                |               |           |                    |  |
|        |              |  |                   |                         |   |                 |                                  |                |               |           |                    |  |
| Tota   | al           |  |                   |                         |   |                 |                                  |                |               |           |                    |  |
|        |              |  |                   |                         |   |                 |                                  |                |               |           |                    |  |

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| Sch  |  | ATIONAL AQUARI       |                     |                       |                                 | 52-11211                | i ugo 🖬      |
|------|--|----------------------|---------------------|-----------------------|---------------------------------|-------------------------|--------------|
| Pa   | rt II Support Schedule for   | -                    |                     | -                     |                                 |                         |              |
|      | (Complete only if you checke   |                      |                     | -                     | n failed to qualify u           | under Part III. If the  | organization |
| _    | fails to qualify under the tests   | isted below, pleas   | se complete Part I  | II.)                  |                                 |                         |              |
|      | ction A. Public Support  | T                    |                     |                       | 1                               | , I                     |              |
|      | ndar year (or fiscal year beginning in)  | (a) 2018             | <b>(b)</b> 2019     | (c) 2020              | (d) 2021                        | (e) 2022                | (f) Total    |
| 1    | Gifts, grants, contributions, and  |                      |                     |                       |                                 |                         |              |
|      | membership fees received. (Do not  |                      |                     |                       |                                 |                         |              |
| -    | include any "unusual grants.")   |                      |                     |                       |                                 |                         |              |
| 2    | Tax revenues levied for the organ-   |                      |                     |                       |                                 |                         |              |
|      | ization's benefit and either paid to<br>or expended on its behalf                |                      |                     |                       |                                 |                         |              |
| 2    | •  |                      |                     |                       |                                 |                         |              |
| 3    | The value of services or facilities furnished by a governmental unit to          |                      |                     |                       |                                 |                         |              |
|      | the organization without charge  |                      |                     |                       |                                 |                         |              |
| л    | Total. Add lines 1 through 3   |                      |                     |                       |                                 |                         |              |
|      | The portion of total contributions   |                      |                     |                       |                                 |                         |              |
| Ŭ    | by each person (other than a   |                      |                     |                       |                                 |                         |              |
|      | governmental unit or publicly  |                      |                     |                       |                                 |                         |              |
|      | supported organization) included   |                      |                     |                       |                                 |                         |              |
|      | on line 1 that exceeds 2% of the   |                      |                     |                       |                                 |                         |              |
|      | amount shown on line 11,   |                      |                     |                       |                                 |                         |              |
|      | column (f)   |                      |                     |                       |                                 |                         |              |
|      | Public support. Subtract line 5 from line 4.                                     |                      |                     |                       |                                 |                         |              |
| Sec  | ction B. Total Support   |                      |                     | •                     |                                 |                         |              |
| Cale | ndar year (or fiscal year beginning in)  | (a) 2018             | <b>(b)</b> 2019     | (c) 2020              | (d) 2021                        | (e) 2022                | (f) Total    |
| 7    | Amounts from line 4  |                      |                     |                       |                                 |                         |              |
| 8    | Gross income from interest,  |                      |                     |                       |                                 |                         |              |
|      | dividends, payments received on  |                      |                     |                       |                                 |                         |              |
|      | securities loans, rents, royalties,  |                      |                     |                       |                                 |                         |              |
|      | and income from similar sources $\dots$  |                      |                     |                       |                                 |                         |              |
| 9    | Net income from unrelated business   |                      |                     |                       |                                 |                         |              |
|      | activities, whether or not the   |                      |                     |                       |                                 |                         |              |
|      | business is regularly carried on   |                      |                     |                       |                                 |                         |              |
| 10   | Other income. Do not include gain  |                      |                     |                       |                                 |                         |              |
|      | or loss from the sale of capital   |                      |                     |                       |                                 |                         |              |
|      | assets (Explain in Part VI.)   |                      |                     |                       |                                 |                         |              |
| 11   | Total support. Add lines 7 through 10<br>Gross receipts from related activities. |                      |                     |                       |                                 | 12                      |              |
| 12   | First 5 years. If the Form 990 is for the  |                      | ,                   | fourth or fifth tax   |                                 | · · · ·                 |              |
| 10   | organization, check this box and sto   | -                    |                     |                       | -                               |                         |              |
| Sec  | ction C. Computation of Publ   |                      |                     |                       |                                 |                         |              |
| 14   | Public support percentage for 2022 (   |                      |                     | column (f))           |                                 | 14                      | %            |
| 15   | Public support percentage from 2021  |                      |                     |                       |                                 | 15                      | %            |
| 16a  | 33 1/3% support test - 2022. If the  |                      |                     |                       |                                 | nore, check this box    | and          |
|      | stop here. The organization qualifies  |                      |                     |                       |                                 |                         |              |
| b    | 33 1/3% support test - 2021. If the  |                      |                     |                       |                                 |                         |              |
|      | and stop here. The organization qua  |                      |                     |                       |                                 |                         |              |
| 17a  | 10% -facts-and-circumstances test  |                      |                     |                       |                                 |                         |              |
|      | and if the organization meets the fact   | s-and-circumstance   | es test, check this | box and stop he       | <b>re.</b> Explain in Part      | VI how the organization | ation        |
|      | meets the facts-and-circumstances te   | est. The organizatio | n qualifies as a pu | blicly supported o    | organization                    |                         |              |
| b    | 10% -facts-and-circumstances test  | t - 2021. If the org | anization did not o | check a box on line   | e 13, 16a, 16b, or <sup>-</sup> | 17a, and line 15 is 1   | 0% or        |
|      | more, and if the organization meets t  |                      |                     |                       |                                 |                         |              |
|      | organization meets the facts-and-circ  | umstances test. Th   | e organization qua  | alifies as a publicly | v supported organiz             | zation                  |              |
| 18   | Private foundation. If the organization  | on did not check a   | box on line 13, 16  | a, 16b, 17a, or 17t   | o, check this box a             | nd see instructions     |              |

Schedule A (Form 990) 2022

# Schedule A (Form 990) 2022 NATIONAL AQUARIUM, INC. Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

| Section A. Public Support  |   |   |  |   |  |  |
|--|---|---|--|---|--|--|
| Calendar year (or fiscal year beginning in)  | <b>(a)</b> 2018   | <b>(b)</b> 2019   | (c) 2020   | (d) 2021  | (e) 2022   | (f) Total  |
| 1 Gifts, grants, contributions, and  |   |   |  |   |  |  |
| membership fees received. (Do not  |   |   |  |   |  |  |
| include any "unusual grants.")   | 8,534,371.  | 12,685,920.   | 12,407,755.  | 28,854,231.   | 19,586,701.  | 82,068,978.  |
| 2 Gross receipts from admissions,<br>merchandise sold or services per-<br>formed, or facilities furnished in<br>any activity that is related to the<br>organization's tax-exempt purpose   | 35,821,734.   | 34,496,916.   | 11,590,951.  | 29,276,169.   | 31,479,061.  | 142,664,831.   |
| <b>3</b> Gross receipts from activities that   | , ,   | , ,   | , ,  | , ,   | , ,  | , ,  |
| are not an unrelated trade or bus-   |   |   |  |   |  |  |
| iness under section 513  |   |   |  |   |  |  |
| 4 Tax revenues levied for the organ-<br>ization's benefit and either paid to<br>or expended on its behalf  |   |   |  |   |  |  |
| 5 The value of services or facilities<br>furnished by a governmental unit to<br>the organization without charge  |   |   |  |   |  |  |
| 6 Total. Add lines 1 through 5   | 44,356,105.   | 47,182,836.   | 23,998,706.  | 58,130,400.   | 51,065,762.  | 224,733,809.   |
| <b>7a</b> Amounts included on lines 1, 2, and  |   |   |  |   |  |  |
| 3 received from disqualified persons   | 732,718.  | 663,927.  | 1,270,266.   | 1,507,702.  | 1,234,539.   | 5,409,152.   |
| <b>b</b> Amounts included on lines 2 and 3 received<br>from other than disqualified persons that<br>exceed the greater of \$5,000 or 1% of the<br>amount on line 13 for the year   |   |   |  |   |  | 0.   |
| <b>c</b> Add lines 7a and 7b   | 732,718.  | 663,927.  | 1,270,266.   | 1,507,702.  | 1,234,539.   | 5,409,152.   |
| 8 Public support. (Subtract line 7c from line 6.)  |   |   |  |   |  | 219,324,657.   |
| Section B. Total Support   |   |   |  |   |  |  |
| Calendar year (or fiscal year beginning in)  | <b>(a)</b> 2018   | <b>(b)</b> 2019   | (c) 2020   | <b>(d)</b> 2021   | (e) 2022   | (f) Total  |
| 9 Amounts from line 6  | 44,356,105.   | 47,182,836.   | 23,998,706.  | 58,130,400.   | 51,065,762.  | 224,733,809.   |
| <b>10a</b> Gross income from interest,<br>dividends, payments received on<br>securities loans, rents, royalties,<br>and income from similar sources  | 255,153.  | 322,052.  | 270,721.   | 195,286.  | 306,403.   | 1,349,615.   |
| <ul> <li>b Unrelated business taxable income<br/>(less section 511 taxes) from businesses</li> </ul>   |   |   | ,  |   |  |  |
| acquired after June 30, 1975   |   |   |  | 12,420.   | 45,632.  |  |
| <ul> <li>c Add lines 10a and 10b</li> <li>11 Net income from unrelated business activities not included on line 10b,</li> </ul>  | 255,153.  | 322,052.  | 270,721.   | 207,706.  | 352,035.   | 1,407,667.   |
| whether or not the business is<br>regularly carried on   |   |   |  |   |  |  |
| regularly carried on<br>12 Other income. Do not include gain<br>or loss from the sale of capital   | 1 880 188.  | 1 953 144.  | 1 012 825.   | 2 172 872.  | 3 093 477.   | 10 112 506.  |
| regularly carried on<br>12 Other income. Do not include gain<br>or loss from the sale of capital<br>assets (Explain in Part VI.)   | 1,880,188.<br>46,491,446.   | 1,953,144.<br>49,458,032.   | 1,012,825.   | 2,172,872.<br>60,510,978.   | 3,093,477.<br>54,511,274.  | 10,112,506.<br>236,253,982.  |
| <ul> <li>regularly carried on</li> <li>12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)</li> <li>13 Total support. (Add lines 9, 10c, 11, and 12.)</li> </ul>  | 46,491,446.   | 49,458,032.   | 25,282,252.  | 60,510,978.   | 54,511,274.  | 236,253,982.   |
| <ul> <li>regularly carried on</li> <li>12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)</li> <li>13 Total support. (Add lines 9, 10c, 11, and 12.)</li> <li>14 First 5 years. If the Form 990 is for the form 100 part of the form 100 p</li></ul> | 46,491,446.<br>le organization's fir  | 49,458,032.<br>st, second, third, f   | 25 , 282 , 252 .<br>ourth, or fifth tax y  | 60, 510, 978.<br>ear as a section 50  | 54, 511, 274.<br>D1(c)(3) organizatio  | 236,253,982.<br>on,  |
| <ul> <li>regularly carried on</li> <li>12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)</li> <li>13 Total support. (Add lines 9, 10c, 11, and 12.)</li> <li>14 First 5 years. If the Form 990 is for the form 100 part of the form 100 p</li></ul> | 46,491,446.<br>le organization's fir  | 49 , 458 , 032 .<br>st, second, third, f  | 25 , 282 , 252 .<br>ourth, or fifth tax y  | 60, 510, 978.<br>ear as a section 50  | 54, 511, 274.<br>D1(c)(3) organizatio  | 236,253,982.<br>on,  |
| <ul> <li>regularly carried on</li> <li>12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)</li> <li>13 Total support. (Add lines 9, 10c, 11, and 12.)</li> <li>14 First 5 years. If the Form 990 is for th check this box and stop here</li> </ul>  | 46,491,446.<br>le organization's fir<br><b>c Support Per</b>  | 49,458,032.<br>rst, second, third, for<br>centage   | 25,282,252.<br>ourth, or fifth tax y   | 60, 510, 978.<br>ear as a section 50  | 54, 511, 274.<br>D1(c)(3) organizatio  | 236,253,982.   |
| <ul> <li>regularly carried on</li> <li>12 Other income. Do not include gain<br/>or loss from the sale of capital<br/>assets (Explain in Part VI.)</li> <li>13 Total support. (Add lines 9, 10c, 11, and 12.)</li> <li>14 First 5 years. If the Form 990 is for th<br/>check this box and stop here</li> <li>Section C. Computation of Public</li> </ul>  | 46,491,446.<br>le organization's fir<br><b>c Support Perc</b><br>ine 8, column (f), di  | 49,458,032.<br>st, second, third, fo<br>centage<br>ivided by line 13, c   | 25 , 282 , 252 .<br>ourth, or fifth tax y<br>olumn (f))  | 60,510,978.<br>ear as a section 50  | 54, 511, 274.<br>D1(c)(3) organizatio  | 236,253,982.<br>on,<br>92.83 %   |
| <ul> <li>regularly carried on</li> <li>12 Other income. Do not include gain<br/>or loss from the sale of capital<br/>assets (Explain in Part VI.)</li> <li>13 Total support. (Add lines 9, 10c, 11, and 12.)</li> <li>14 First 5 years. If the Form 990 is for th<br/>check this box and stop here</li> <li>Section C. Computation of Public</li> <li>15 Public support percentage for 2022 (line)</li> </ul>  | 46,491,446.<br>le organization's fir<br><b>c Support Pero</b><br>ine 8, column (f), di<br>Schedule A, Part I  | 49,458,032.<br>st, second, third, for<br>centage<br>ivided by line 13, c<br>III, line 15  | 25,282,252.<br>ourth, or fifth tax y   | 60,510,978.<br>ear as a section 50  | 54, 511, 274.<br>D1(c)(3) organizatio  | 236,253,982.<br>on,<br>92.83 9   |
| <ul> <li>regularly carried on</li> <li>12 Other income. Do not include gain<br/>or loss from the sale of capital<br/>assets (Explain in Part VI.)</li> <li>13 Total support. (Add lines 9, 10c, 11, and 12.)</li> <li>14 First 5 years. If the Form 990 is for th<br/>check this box and stop here</li> <li>Section C. Computation of Public</li> <li>15 Public support percentage for 2022 (lii<br/>16 Public support percentage from 2021)</li> </ul>  | 46,491,446.<br>e organization's fir<br>c Support Pere<br>ine 8, column (f), di<br>Schedule A, Part I<br>tment Income  | 49,458,032.<br>st, second, third, for<br>centage<br>ivided by line 13, c<br>III, line 15<br>Percentage  | 25 , 282 , 252 .<br>ourth, or fifth tax y<br>olumn (f))  | 60,510,978.<br>ear as a section 50  | 54, 511, 274.<br>D1(c)(3) organizatio  | 236,253,982.<br>on,<br>92.83 9<br>94.48 9  |
| regularly carried on<br>12 Other income. Do not include gain<br>or loss from the sale of capital<br>assets (Explain in Part VI.)<br>13 Total support. (Add lines 9, 10c, 11, and 12.)<br>14 First 5 years. If the Form 990 is for th<br>check this box and stop here<br>Section C. Computation of Public<br>15 Public support percentage for 2022 (li<br>16 Public support percentage from 2021<br>Section D. Computation of Inves   | 46,491,446.<br>e organization's fir<br><b>c Support Pere</b><br>ine 8, column (f), di<br><u>Schedule A, Part I</u><br><b>tment Income</b><br>22 (line 10c, colum  | 49,458,032.<br>st, second, third, for<br>centage<br>ivided by line 13, c<br>III, line 15<br>Percentage<br>nn (f), divided by lir  | 25 , 282 , 252 .<br>ourth, or fifth tax y<br>olumn (f))<br>ne 13, column (f))  | 60,510,978.<br>ear as a section 50  | 54, 511, 274.<br>D1(c)(3) organizatio  | 236,253,982.<br>on,<br>92.83 9<br>94.48 9<br>.60 9                                 |
| regularly carried on<br>12 Other income. Do not include gain<br>or loss from the sale of capital<br>assets (Explain in Part VI.)<br>13 Total support. (Add lines 9, 10c, 11, and 12.)<br>14 First 5 years. If the Form 990 is for the<br>check this box and stop here<br>Section C. Computation of Public<br>15 Public support percentage for 2022 (lii<br>16 Public support percentage from 2021<br>Section D. Computation of Invess<br>17 Investment income percentage for 20  | 46,491,446.<br>e organization's fir<br><b>c Support Pere</b><br>ine 8, column (f), di<br><u>Schedule A, Part I</u><br><b>itment Income</b><br>122 (line 10c, colum<br>2021 Schedule A, F  | 49,458,032.<br>st, second, third, for<br>centage<br>ivided by line 13, c<br>III, line 15<br>Percentage<br>nn (f), divided by lin<br>Part III, line 17   | 25,282,252.<br>ourth, or fifth tax y<br>olumn (f))<br>ne 13, column (f))   | 60,510,978.<br>ear as a section 50  | 54, 511, 274.<br>D1(c)(3) organizatio  | 236,253,982.<br>on,<br>92.83 9<br>94.48 9<br>.60 9<br>.54 9<br>7 is not            |
| regularly carried on<br>12 Other income. Do not include gain<br>or loss from the sale of capital<br>assets (Explain in Part VI.)<br>13 Total support. (Add lines 9, 10c, 11, and 12.)<br>14 First 5 years. If the Form 990 is for the<br>check this box and stop here<br>Section C. Computation of Public<br>15 Public support percentage for 2022 (lii<br>16 Public support percentage from 2021<br>Section D. Computation of Invess<br>17 Investment income percentage from 20<br>18 Investment income percentage from 20  | 46,491,446.<br>e organization's fir<br>c Support Pere<br>ine 8, column (f), di<br>Schedule A, Part I<br>tment Income<br>122 (line 10c, colum<br>2021 Schedule A, F<br>organization did no   | 49,458,032.<br>st, second, third, for<br>centage<br>ivided by line 13, c<br>III, line 15<br>Percentage<br>nn (f), divided by lin<br>Part III, line 17<br>ot check the box o   | 25,282,252.<br>ourth, or fifth tax y<br>olumn (f))<br>ne 13, column (f))<br>on line 14, and line   | 60, 510, 978.<br>ear as a section 50  | 54, 511, 274.<br>D1(c)(3) organization<br>15<br>16<br>17<br>18<br>3 1/3%, and line 17  | 236,253,982.<br>on,<br>92.83 9<br>94.48 9<br>.60 9<br>.54 9                        |
| regularly carried on<br>12 Other income. Do not include gain<br>or loss from the sale of capital<br>assets (Explain in Part VI.)<br>13 Total support. (Add lines 9, 10c, 11, and 12.)<br>14 First 5 years. If the Form 990 is for the<br>check this box and stop here<br>Section C. Computation of Public<br>15 Public support percentage for 2022 (lii<br>16 Public support percentage form 2021<br>Section D. Computation of Invess<br>17 Investment income percentage from 20<br>18 Investment income percentage from 20<br>19 a 33 1/3% support tests - 2022. If the<br>more than 33 1/3%, check this box an<br>b 33 1/3% support tests - 2021. If the   | 46,491,446.<br>e organization's fir<br><b>c Support Pere</b><br>ine 8, column (f), di<br><u>Schedule A, Part I</u><br><b>tment Income</b><br>222 (line 10c, colum<br>2021 Schedule A, F<br>organization did no<br>organization did no                               | 49,458,032.<br>st, second, third, for<br>centage<br>ivided by line 13, cc<br>III, line 15<br>Percentage<br>nn (f), divided by line<br>Part III, line 17<br>ot check the box o<br>organization qualifi<br>ot check a box on                | 25,282,252.<br>ourth, or fifth tax y<br>olumn (f))<br>ne 13, column (f))<br>on line 14, and line<br>ies as a publicly su<br>line 14 or line 19a,                         | 60, 510, 978.<br>ear as a section 50<br>15 is more than 33<br>ipported organizat<br>and line 16 is more                       | 54, 511, 274.<br>D1(c)(3) organization<br>15<br>16<br>17<br>18<br>3 1/3%, and line 17<br>ion<br>re than 33 1/3%, a                                     | 236,253,982,<br>on,<br>92.83 9<br>94.48 9<br>.60 9<br>.54 9<br>7 is not<br>X<br>nd |
| regularly carried on<br>12 Other income. Do not include gain<br>or loss from the sale of capital<br>assets (Explain in Part VI.)<br>13 Total support. (Add lines 9, 10c, 11, and 12.)<br>14 First 5 years. If the Form 990 is for the<br>check this box and stop here<br>Section C. Computation of Public<br>15 Public support percentage for 2022 (lii<br>16 Public support percentage from 2021<br>Section D. Computation of Invess<br>17 Investment income percentage from 20<br>18 Investment income percentage from 2<br>19a 33 1/3% support tests - 2022. If the<br>more than 33 1/3%, check this box and<br>b 33 1/3% support tests - 2021. If the<br>line 18 is not more than 33 1/3%, check   | 46,491,446.<br>e organization's fir<br><b>c Support Pere</b><br>ine 8, column (f), di<br><u>Schedule A, Part I</u><br><b>itment Income</b><br>22 (line 10c, colum<br>2021 Schedule A, F<br>organization did no<br>organization did no<br>ck this box and <b>sto</b> | 49,458,032.<br>st, second, third, for<br>centage<br>ivided by line 13, c<br>Percentage<br>on (f), divided by line<br>Part III, line 17<br>ot check the box of<br>organization qualified<br>ot check a box on<br>op here. The organization | 25,282,252.<br>ourth, or fifth tax y<br>olumn (f))<br>ne 13, column (f))<br>on line 14, and line<br>ies as a publicly su<br>line 14 or line 19a,<br>nization qualifies a | 60, 510, 978.<br>ear as a section 50<br>15 is more than 30<br>upported organizat<br>and line 16 is more<br>s a publicly suppo | 54, 511, 274.<br>D1(c)(3) organization<br>15<br>16<br>17<br>18<br>3 1/3%, and line 17<br>cion<br>re than 33 1/3%, a<br>rted organization               | 236,253,982.<br>on,<br>92.83 %<br>94.48 %<br>60 %<br>.54 %<br>7 is not<br>X<br>nd  |
| regularly carried on<br>12 Other income. Do not include gain<br>or loss from the sale of capital<br>assets (Explain in Part VI.)<br>13 Total support. (Add lines 9, 10c, 11, and 12.)<br>14 First 5 years. If the Form 990 is for the<br>check this box and stop here<br>Section C. Computation of Public<br>15 Public support percentage for 2022 (lii<br>16 Public support percentage form 2021<br>Section D. Computation of Invess<br>17 Investment income percentage from 20<br>18 Investment income percentage from 20<br>19 a 33 1/3% support tests - 2022. If the<br>more than 33 1/3%, check this box an<br>b 33 1/3% support tests - 2021. If the   | 46,491,446.<br>e organization's fir<br><b>c Support Pere</b><br>ine 8, column (f), di<br><u>Schedule A, Part I</u><br><b>itment Income</b><br>22 (line 10c, colum<br>2021 Schedule A, F<br>organization did no<br>organization did no<br>ck this box and <b>sto</b> | 49,458,032.<br>st, second, third, for<br>centage<br>ivided by line 13, c<br>Percentage<br>on (f), divided by line<br>Part III, line 17<br>ot check the box of<br>organization qualified<br>ot check a box on<br>op here. The organization | 25,282,252.<br>ourth, or fifth tax y<br>olumn (f))<br>ne 13, column (f))<br>on line 14, and line<br>ies as a publicly su<br>line 14 or line 19a,<br>nization qualifies a | 60, 510, 978.<br>ear as a section 50<br>15 is more than 30<br>upported organizat<br>and line 16 is more<br>s a publicly suppo | 54, 511, 274.<br>D1(c)(3) organization<br>15<br>16<br>17<br>18<br>3 1/3%, and line 17<br>tion<br>tre than 33 1/3%, a<br>rted organization<br>tructions | 236,253,982.<br>on,<br>92.83 %<br>94.48 %<br>60 %<br>.54 %<br>7 is not<br>X<br>nd  |

1

Yes No

## Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and *if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "Yes," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a

| Schedule A (Form 990) 2022 | NATIONAL | AQUARIUM, | INC. |
|----------------------------|----------|-----------|------|
|----------------------------|----------|-----------|------|

Part IV Supporting Organizations (continued)

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Yes

1

2

No

No

|  |     | Yes | No |
|--|-----|-----|----|
| 11 Has the organization accepted a gift or contribution from any of the following persons?                           |     |     |    |
| a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and     |     |     |    |
| 11c below, the governing body of a supported organization?   | 11a |     |    |
| <b>b</b> A family member of a person described on line 11a above?  | 11b |     |    |
| c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide |     |     |    |
| detail in Part VI.   | 11c |     |    |
| Section B. Type I Supporting Organizations   |     |     |    |

| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If</i> " <i>No</i> ," <i>describe in</i> <b>Part VI</b> <i>how the supported organization</i> (s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. |  |
|---|---|--|
| 2 |   |  |

organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in

Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,

#### supervised, or controlled the supporting organization. Section C. Type II Supporting Organizations

|   |  |   | Yes |  |
|---|--|---|-----|--|
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors |   |     |  |
|   | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control    |   |     |  |
|   | or management of the supporting organization was vested in the same persons that controlled or managed           |   |     |  |
|   | the supported organization(a)  | 1 |     |  |

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|-----------|---------------|--------------|---------------|
| Section D | . All Type II | I Supporting | Organizations |

|   |  |   | Yes | No |
|---|--|---|-----|----|
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the         |   |     |    |
|   | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax  |   |     |    |
|   | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the |   |     |    |
|   | organization's governing documents in effect on the date of notification, to the extent not previously provided?       | 1 |     |    |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported       |   |     |    |
|   | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how     |   |     |    |
|   | the organization maintained a close and continuous working relationship with the supported organization(s).            | 2 |     |    |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a        |   |     |    |
|   | significant voice in the organization's investment policies and in directing the use of the organization's             |   |     |    |
|   | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's           |   |     |    |
|   | supported organizations played in this regard  | 3 |     |    |

### Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a The organization satisfied the Activities Test. Complete line 2 below.
- **b** The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*

| c 🗌 | The organization supported a get | overnmental entity. Describe in | Part VI how you supported a | governmental entity (see instruction <u>s).</u> |
|-----|----------------------------------|---------------------------------|-----------------------------|---|
|-----|----------------------------------|---------------------------------|-----------------------------|---|

- 2 Activities Test. Answer lines 2a and 2b below.
- **a** Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "*No*" *provide details in* **Part VI.**
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* **Part VI** *the role played by the organization in this regard.*

Yes No

| Sche | dule A (Form 990) 2022 NATIONAL AQUARIUM, INC.                                |                 |                            | 52-1121163              | Page 6   |
|------|---|-----------------|----------------------------|-------------------------|----------|
| Pa   |   | ng Organi       | zations                    |                         | 9        |
| 1    | Check here if the organization satisfied the Integral Part Test as a qualifyi | na trust on N   | lov. 20. 1970 ( explain in | Part VI). See instr     | uctions. |
|      | All other Type III non-functionally integrated supporting organizations must  |                 |                            | ,                       |          |
| Sect | ion A - Adjusted Net Income   |                 | (A) Prior Year             | (B) Current<br>(optiona |          |
| 1    | Net short-term capital gain   | 1               |                            |                         |          |
| 2    | Recoveries of prior-year distributions  | 2               |                            |                         |          |
| 3    | Other gross income (see instructions)   | 3               |                            |                         |          |
| 4    | Add lines 1 through 3.  | 4               |                            |                         |          |
| 5    | Depreciation and depletion  | 5               |                            |                         |          |
| 6    | Portion of operating expenses paid or incurred for production or              |                 |                            |                         |          |
|      | collection of gross income or for management, conservation, or                |                 |                            |                         |          |
|      | maintenance of property held for production of income (see instructions)      | 6               |                            |                         |          |
| 7    | Other expenses (see instructions)   | 7               |                            |                         |          |
| 8    | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)                  | 8               |                            |                         |          |
| Sect | ion B - Minimum Asset Amount  |                 | (A) Prior Year             | (B) Current<br>(optiona |          |
| 1    | Aggregate fair market value of all non-exempt-use assets (see                 |                 |                            |                         |          |
|      | instructions for short tax year or assets held for part of year):             |                 |                            |                         |          |
| а    | Average monthly value of securities   | 1a              |                            |                         |          |
| b    | Average monthly cash balances   | 1b              |                            |                         |          |
| C    | Fair market value of other non-exempt-use assets                              | 1c              |                            |                         |          |
| d    | Total (add lines 1a, 1b, and 1c)  | 1d              |                            |                         |          |
| е    | Discount claimed for blockage or other factors                                |                 |                            |                         |          |
|      | (explain in detail in Part VI):   |                 |                            |                         |          |
| 2    | Acquisition indebtedness applicable to non-exempt-use assets                  | 2               |                            |                         |          |
| 3    | Subtract line 2 from line 1d.   | 3               |                            |                         |          |
| 4    | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,   |                 |                            |                         |          |
|      | see instructions).  | 4               |                            |                         |          |
| 5    | Net value of non-exempt-use assets (subtract line 4 from line 3)              | 5               |                            |                         |          |
| 6    | Multiply line 5 by 0.035.   | 6               |                            |                         |          |
| 7    | Recoveries of prior-year distributions  | 7               |                            |                         |          |
| 8    | Minimum Asset Amount (add line 7 to line 6)                                   | 8               |                            |                         |          |
| Sect | ion C - Distributable Amount  |                 |                            | Current Y               | 'ear     |
| 1    | Adjusted net income for prior year (from Section A, line 8, column A)         | 1               |                            |                         |          |
| 2    | Enter 0.85 of line 1.   | 2               |                            |                         |          |
| 3    | Minimum asset amount for prior year (from Section B, line 8, column A)        | 3               |                            |                         |          |
| 4    | Enter greater of line 2 or line 3.  | 4               |                            |                         |          |
| 5    | Income tax imposed in prior year  | 5               |                            |                         |          |
| 6    | Distributable Amount. Subtract line 5 from line 4, unless subject to          |                 |                            |                         |          |
|      | emergency temporary reduction (see instructions).                             | 6               |                            |                         |          |
| 7    | Check here if the current year is the organization's first as a non-functiona | ally integrated | d Type III supporting orga | anization (see          |          |

instructions).

Schedule A (Form 990) 2022

e Excess from 2022

| _    | dule A (Form 990) 2022 NATIONAL AQUARIUM,                                    |                               |                                       |      | 52-1121163                        | Page 7 |
|------|--|-------------------------------|---------------------------------------|------|-----------------------------------|--------|
| Pa   | rt V Type III Non-Functionally Integrated 509                                | a)(3) Supporting Orga         | nizations (continu                    | ued) | 1                                 |        |
| Sect | ion D - Distributions  |                               |                                       |      | Current Ye                        | ear    |
| _1   | Amounts paid to supported organizations to accomplish exe                    | mpt purposes                  |                                       | 1    |                                   |        |
| 2    | Amounts paid to perform activity that directly furthers exemp                | t purposes of supported       |                                       |      |                                   |        |
|      | organizations, in excess of income from activity                             |                               |                                       | 2    |                                   |        |
| 3    | Administrative expenses paid to accomplish exempt purpose                    | es of supported organizations | 3                                     | 3    |                                   |        |
| 4    | Amounts paid to acquire exempt-use assets                                    |                               |                                       | 4    |                                   |        |
| _5   | Qualified set-aside amounts (prior IRS approval required - pro               | ovide details in Part VI)     |                                       | 5    |                                   |        |
| 6    | Other distributions ( <i>describe in</i> <b>Part VI</b> ). See instructions. |                               |                                       | 6    |                                   |        |
| _7   | Total annual distributions. Add lines 1 through 6.                           |                               |                                       | 7    |                                   |        |
| 8    | Distributions to attentive supported organizations to which the              | ne organization is responsive |                                       |      |                                   |        |
|      | (provide details in Part VI). See instructions.                              |                               |                                       | 8    |                                   |        |
| 9    | Distributable amount for 2022 from Section C, line 6                         |                               |                                       | 9    |                                   |        |
| 10   | Line 8 amount divided by line 9 amount                                       | 1                             | 1                                     | 10   |                                   |        |
| Sect | ion E - Distribution Allocations (see instructions)                          | (i)<br>Excess Distributions   | (ii)<br>Underdistributior<br>Pre-2022 | าร   | (iii)<br>Distributa<br>Amount for |        |
| 1    | Distributable amount for 2022 from Section C, line 6                         |                               |                                       |      |                                   |        |
| 2    | Underdistributions, if any, for years prior to 2022 (reason-                 |                               |                                       |      |                                   |        |
|      | able cause required - explain in Part VI). See instructions.                 |                               |                                       |      |                                   |        |
| 3    | Excess distributions carryover, if any, to 2022                              |                               |                                       |      |                                   |        |
| а    | From 2017  |                               |                                       |      |                                   |        |
| b    | From 2018  |                               |                                       |      |                                   |        |
| с    | From 2019  |                               |                                       |      |                                   |        |
| d    | From 2020  |                               |                                       |      |                                   |        |
| е    | From 2021  |                               |                                       |      |                                   |        |
| f    | Total of lines 3a through 3e   |                               |                                       |      |                                   |        |
| g    | Applied to underdistributions of prior years                                 |                               |                                       |      |                                   |        |
|      | Applied to 2022 distributable amount   |                               |                                       |      |                                   |        |
| i    | Carryover from 2017 not applied (see instructions)                           |                               |                                       |      |                                   |        |
| i    | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.                       |                               |                                       |      |                                   |        |
| 4    | Distributions for 2022 from Section D,                                       |                               |                                       |      |                                   |        |
|      | line 7: \$   |                               |                                       |      |                                   |        |
| а    | Applied to underdistributions of prior years                                 |                               |                                       |      |                                   |        |
|      | Applied to 2022 distributable amount   |                               |                                       |      |                                   |        |
|      | Remainder. Subtract lines 4a and 4b from line 4.                             |                               |                                       |      |                                   |        |
| 5    | Remaining underdistributions for years prior to 2022, if                     |                               |                                       |      |                                   |        |
| •    | any. Subtract lines 3g and 4a from line 2. For result greater                |                               |                                       |      |                                   |        |
|      | than zero, explain in <b>Part VI.</b> See instructions.                      |                               |                                       |      |                                   |        |
| 6    | Remaining underdistributions for 2022. Subtract lines 3h                     |                               |                                       |      |                                   |        |
| 0    | and 4b from line 1. For result greater than zero, explain in                 |                               |                                       |      |                                   |        |
|      |  |                               |                                       |      |                                   |        |
|      | Part VI. See instructions.   |                               |                                       |      |                                   |        |
| 7    | Excess distributions carryover to 2023. Add lines 3j                         |                               |                                       |      |                                   |        |
|      | and 4c.  |                               |                                       |      |                                   |        |
| 8    | Breakdown of line 7:   |                               |                                       |      |                                   |        |
|      | Excess from 2018   |                               |                                       |      |                                   |        |
|      | Excess from 2019   |                               |                                       |      |                                   |        |
|      | Excess from 2020   |                               |                                       |      |                                   |        |
| d    | Excess from 2021   |                               |                                       |      |                                   |        |

Schedule A (Form 990) 2022

| Schedule A | (Form 990) 2022 NATIONAL AQUARIUM, INC.  | 52-1121163  | Page <b>8</b> |
|------------|--|---|---------------|
| Part VI    | <b>Supplemental Information.</b> Provide the explanations required by Part II, line 10 Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; F Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this p | , Section B, lines 1 and 2; Part IV, Section<br>Part V, line 1; Part V, Section B, line 1e; Par | C,            |
|            | (See instructions.)  |   |               |
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#### \*\* PUBLIC DISCLOSURE COPY \*\*

# Schedule of Contributors

Attach to Form 990 or Form 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2022

Employer identification number

52-1121163

| Department of the Treasury |
|----------------------------|
| Internal Revenue Service   |

(Form 990)

Schedule B

Name of the organization

Organization type (check one):

| Filers of:         | Section:   |
|--------------------|--|
| Form 990 or 990-EZ | X 501(c)( <sup>3</sup> ) (enter number) organization                             |
|                    | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation |
|                    | 527 political organization   |
| Form 990-PF        | 501(c)(3) exempt private foundation  |
|                    | 4947(a)(1) nonexempt charitable trust treated as a private foundation            |
|                    | 501(c)(3) taxable private foundation   |

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

### **General Rule**

**X** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

### **Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year for an *exclusively* set of the set of t

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

|            | B (Form 990) (2022)  |                            | Page <b>2</b>  |
|------------|--|----------------------------|--|
| Name of o  | rganization  | Empl                       | oyer identification number   |
| NATIONAL   | AQUARIUM, INC.   |                            | 52-1121163   |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I if a | dditional space is needed. |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                    | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 1          |  | \$1,836,275.               | Person X<br>Payroll Noncash (Complete Part II for<br>noncash contributions.)       |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                    | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 2          |  | \$\$                       | Person X<br>Payroll Noncash (Complete Part II for<br>noncash contributions.)       |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                    | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 3          |  | \$5,529,246.               | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                    | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 4          |  | \$972,877.                 | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                    | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 5          |  | \$ \$                      | Person X<br>Payroll Noncash (Complete Part II for<br>noncash contributions.)       |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                    | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 6          |  | \$750,000.                 | Person X<br>Payroll Noncash (Complete Part II for<br>noncash contributions.)       |

|            | B (Form 990) (2022)  |                             | Page <b>2</b>  |
|------------|--|-----------------------------|--|
| Name of o  | rganization  |                             | Employer identification number   |
| NATIONAL   | AQUARIUM, INC.   |                             | 52-1121163   |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I if | additional space is needed. |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio    | (d)<br>ns Type of contribution   |
| 7          |  | \$500,                      | Person       X         Payroll       Image: Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio    | (d)<br>ns Type of contribution   |
| 8          |  |                             | Person     X       Payroll     Image: Complete Part II for noncash contributions.)       |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>ns Type of contribution   |
| 9          |  | \$364,                      | 286. Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>ns Type of contribution   |
|            |  |                             | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.)       |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio    | (d)<br>ns Type of contribution   |
| 11         |  |                             | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.)       |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>ns Type of contribution   |
|            |  |                             | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.)       |

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| Name of o  | rganization  |                             | Employer identification number   |
| NATIONAL   | AQUARIUM, INC.   |                             | 52-1121163   |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I if | additional space is needed. |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions  | (d)<br>Type of contribution  |
| 13         |  | \$122,5                     | Person       X         Payroll       Image: Complete Part II for noncash contributions.)                     |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions  | (d)<br>Type of contribution  |
| 14         |  | \$120,0                     | Person X<br>Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions  | (d)<br>Type of contribution  |
| 15         |  | \$100,0                     | 00.       Person       X         00.       Payroll       Image: Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions  | (d)<br>Type of contribution  |
| 16         |  | \$100,0                     | 00.     Person     X       01.     Payroll     Image: Complete Part II for noncash contributions.)           |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions  | (d)<br>Type of contribution  |
| 17         |  | \$75,0                      | Person       X         Payroll       Image: Complete Part II for noncash contributions.)                     |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions  | (d)<br>Type of contribution  |
| 18         |  | \$73,8                      | 43.     Person     X       Payroll        (Complete Part II for noncash contributions.)                      |

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| Name of o   | rganization   | 1                             | Employer identification number   |
| NATIONAL  | AQUARIUM, INC.  |                               | 52-1121163   |
| Part I  | Contributors (see instructions). Use duplicate copies of Part I i | f additional space is needed. |  |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contributions    | (d)<br>Type of contribution  |
| 19_   |   | \$71,1                        | 50.       Person       X         50.       Noncash       Image: Complete Part II for noncash contributions.) |
| (a)   | (b)   | (c)<br>Total contributions    | (d)  |
| <u> </u>  | Name, address, and ZIP + 4  | Total contributions           | Person X<br>Payroll  |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contributions    | (d)<br>Type of contribution  |
|   |   | \$60,0                        | 00.     Person     X       Payroll     Image: Complete Part II for noncash contributions.)                   |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contributions    | (d)<br>Type of contribution  |
| 22  |   | \$54,4                        | Person X<br>Payroll  |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contributions    | (d)<br>Type of contribution  |
| 23  |   | \$52,5                        | Person X<br>Payroll  |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contributions    | (d)<br>Type of contribution  |
| 24  |   | \$50,0                        | Person X<br>Payroll  |

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| Name of o  | rganization  |                             | Employer identification number   |
| NATIONAL   | AQUARIUM, INC.   |                             | 52-1121163   |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I if | additional space is needed. |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>Is Type of contribution   |
| 25         |  | \$50,                       | 000.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributior   | (d)<br>ns Type of contribution   |
| 26         |  |                             | Person     X       000.     Payroll       000.     Noncash       (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>ns Type of contribution   |
| 27         |  | \$50,                       | 000.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributior   | (d)<br>ns Type of contribution   |
| 28         |  |                             | Person     X       Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributior   | (d)<br>ns Type of contribution   |
| 29         |  |                             | Person     X       Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributior   | (d)<br>Is Type of contribution   |
| 30         |  |                             | Person     X       Payroll   |

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| Name of o  | rganization  |                             | Employer identification number  |
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| Part I     | Contributors (see instructions). Use duplicate copies of Part I if | additional space is needed. |   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributior   | (d)<br>Is Type of contribution  |
| 31_        |  | \$30,                       | 000.       Person       X         Payroll       Noncash       Image: Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributior   | (d)<br>s Type of contribution   |
| 32         |  |                             | Person     X       Payroll     Image: Complete Part II for noncash contributions.)                                |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributior   | (d)<br>Is Type of contribution  |
| 33         |  | \$30,                       | 000.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)               |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributior   | (d)<br>ns Type of contribution  |
| 34_        |  |                             | Person     X       Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributior   | (d)<br>ns Type of contribution  |
| 35_        |  | \$25,                       | Person       X         Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributior   | (d)<br>ns Type of contribution  |
| 36         |  |                             | Person     X       Payroll     Image: Complete Part II for noncash contributions.)                                |

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| Name of o  | rganization  |                             | Employer identification number   |
| NATIONAL   | AQUARIUM, INC.   |                             | 52-1121163   |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I if | additional space is needed. |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>s Type of contribution  |
| 37_        |  | \$25,1                      | 000.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)                              |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>s Type of contribution  |
| 38         |  |                             | 000.     Person     X       Payroll     Noncash     Image: Complete Part II for noncash contributions.)                          |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>s Type of contribution  |
| 39         |  | \$25,1                      | D000.       Person       X         Payroll       D         Noncash       D         (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>s Type of contribution  |
|            |  |                             | 390.     Person     X       Operation     Payroll     Image: Complete Part II for noncash contributions.)                        |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>s Type of contribution  |
| 41         |  | \$23,.                      | 474.       Person       X         Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>s Type of contribution  |
|            |  |                             | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.)   |

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| Name of o  | rganization  |                             | Employer identification number   |
| NATIONAL   | AQUARIUM, INC.   |                             | 52-1121163   |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I if | additional space is needed. |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>s Type of contribution  |
| 43         |  | \$20,                       | 000.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>s Type of contribution  |
| 44         |  |                             | 000.     Person     X       000.     Noncash     Image: Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>s Type of contribution  |
| 45         |  | \$20,                       | 000.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>s Type of contribution  |
| 46         |  |                             | Person     X       Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>s Type of contribution  |
| 47         |  | \$20,                       | 000.       Person       X         Noncash       Image: Complete Part II for noncash contributions.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution   | (d)<br>s Type of contribution  |
| 48         | i  |                             | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.)                   |

| Schedule I    | 3 (Form 990) (2022)  |                             | Page <b>2</b>  |
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| Name of o     | rganization  | E                           | mployer identification number  |
| NATIONAL      | AQUARIUM, INC.   |                             | 52-1121163   |
| Part I        | Contributors (see instructions). Use duplicate copies of Part I if | additional space is needed. |  |
| (a)<br>No.    | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions  | (d)<br>Type of contribution  |
| <u>    49</u> |  | \$20,0                      | (Complete Part II for<br>noncash contributions.)   |
| (a)<br>No.    | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions  | (d)<br>Type of contribution  |
| 50            |  | \$20,0                      | Person X<br>Payroll  |
| (a)<br>No.    | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions  | (d)<br>Type of contribution  |
| 51            |  | \$18,8                      | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.)         |
| (a)<br>No.    | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions  | (d)<br>Type of contribution  |
| 52            |  | \$17,5                      | Person X<br>Payroll  |
| (a)<br>No.    | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions  | (d)<br>Type of contribution  |
| 53            |  | \$17,1                      | Person X<br>Payroll  |
| (a)<br>No.    | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions  | (d)<br>Type of contribution  |
| 54            |  | \$15,1                      | Person     X       Payroll     Noncash       (Complete Part II for noncash contributions.) |

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| Name of o  | rganization  |                               | Employer identification number  |
| NATIONAL   | AQUARIUM, INC.   |                               | 52-1121163  |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I in | f additional space is needed. |   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions    | (d)<br>s Type of contribution   |
| 55         |  | \$15,0                        | Person       X         Payroll       Image: Complete Part II for noncash contributions.)  |
| (a)        | (b)  | (c)<br>Total contributions    | (d)   |
| <u> </u>   | Name, address, and ZIP + 4   | \$15,0                        | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions    | (d)<br>s Type of contribution   |
| 57         |  | \$15,0                        | D00.       Person       X         Payroll       D         Noncash       D         (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions    | (d)<br>s Type of contribution   |
| 58_        |  | \$15,0                        | Person X<br>Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions    | (d)<br>s Type of contribution   |
| 59         |  | \$15,0                        | Person X<br>Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions    | (d)<br>s Type of contribution   |
| 60         |  | \$14,1                        | Person X<br>Payroll   |

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| Name of o  | rganization   |                               | Employer identification number   |
| NATIONAL   | AQUARIUM, INC.  |                               | 52-1121163   |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I i | f additional space is needed. |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contribution     | (d)<br>ns Type of contribution   |
| 61         |   | \$11,                         | 611.       Person       X         611.       Payroll       Image: Complete Part II for noncash contributions.) |
| (a)        | (b)   | (c)<br>Tatal contribution     | (d)  |
| <u> </u>   | Name, address, and ZIP + 4  |                               | Person       X         Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contributior     | (d)<br>Is Type of contribution   |
| 63         |   | \$10,                         | 300.       Person       X         Noncash       Image: Complete Part II for noncash contributions.)            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contribution     | (d)<br>ns Type of contribution   |
| 64         |   |                               | Person     X       Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contributior     | (d)<br>Type of contribution  |
| 65         |   |                               | Person     X       Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contribution     | (d)<br>ns Type of contribution   |
| 66         |   | \$10,                         | Person     X       Payroll     Noncash       (Complete Part II for noncash contributions.)                     |

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| Name of o  | rganization  |                               | Employer identification number   |
| NATIONAL   | AQUARIUM, INC.   |                               | 52-1121163   |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I in | f additional space is needed. |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions    | (d)<br>Type of contribution  |
| 67_        |  | \$10,0                        | 00.       Person       X         00.       Payroll       Image: Complete Part II for noncash contributions.) |
| (a)        | (b)  | (c)<br>Total contributions    | (d)  |
| <u> </u>   | Name, address, and ZIP + 4   | \$10,0                        | Person X<br>Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions    | (d)<br>Type of contribution  |
| 69         |  | \$10,0                        | 00.       Person       X         00.       Payroll       Image: Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions    | (d)<br>S Type of contribution  |
| 70         |  | \$10,0                        | Person X<br>Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions    | (d)<br>Type of contribution  |
| 71         |  | \$10,0                        | Person X<br>Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributions    | (d)<br>Type of contribution  |
| 72         |  | \$10,0                        | Person X<br>Payroll  |

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| Name of o               | rganization   |                                | Employer identification number   |  |
| NATIONAL AQUARIUM, INC. |   |                                | 52-1121163   |  |
| Part I                  | Contributors (see instructions). Use duplicate copies of Part I i | if additional space is needed. |  |  |
| (a)<br>No.              | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contribution      | (d)<br>s Type of contribution  |  |
| 73                      |   | \$10,                          | 000.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)              |  |
| (a)                     | (b)   | (c)<br>Total contribution      | (d)  |  |
| <u></u> 74              | Name, address, and ZIP + 4  | \$10,                          | Person       X         Payroll       Payroll         Noncash       (Complete Part II for noncash contributions.) |  |
| (a)<br>No.              | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contribution      | (d)<br>s Type of contribution  |  |
| 75                      |   | \$10,                          | 000.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)              |  |
| (a)<br>No.              | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contribution      | (d)<br>s Type of contribution  |  |
| 76                      |   |                                | 000.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)              |  |
| (a)<br>No.              | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contribution      | (d)<br>s Type of contribution  |  |
| 77                      |   |                                | Person       X         Payroll       Image: Complete Part II for noncash contributions.)                         |  |
| (a)<br>No.              | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contribution      | (d)<br>s Type of contribution  |  |
| 78_                     |   | \$10,                          | Person     X       Payroll     Noncash       (Complete Part II for noncash contributions.)                       |  |

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| Name of o               | rganization  |                               | Employer identification number   |  |
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| Part I                  | Contributors (see instructions). Use duplicate copies of Part I in | f additional space is needed. |  |  |
| (a)<br>No.              | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution     | (d)<br>s Type of contribution  |  |
| 79                      |  | \$10,                         | 000.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)    |  |
| (a)<br>No.              | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution     | (d)<br>s Type of contribution  |  |
| 80                      |  |                               | Person     X       Payroll   |  |
| (a)<br>No.              | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution     | (d)<br>s Type of contribution  |  |
| 81                      |  | \$10,                         | 000.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)    |  |
| (a)<br>No.              | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution     | (d)<br>s Type of contribution  |  |
| 82                      | , , , , , , , , , , , , , , , ,                                    |                               | Person     X       Payroll     Image: Complete Part II for noncash contributions.)                     |  |
| (a)<br>No.              | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution     | (d)<br>s Type of contribution  |  |
| 83_                     |  |                               | Person     X       Payroll   |  |
| (a)<br>No.              | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution     | (d)<br>s Type of contribution  |  |
| 84                      |  |                               | Person     X       Payroll        896.     Noncash       (Complete Part II for noncash contributions.) |  |

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| NATIONAL   | AQUARIUM, INC.  |                               | 52-1121163  |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I i | f additional space is needed. |   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contribution     | (d)<br>s Type of contribution   |
| 85         |   | \$9,                          | Person       X         Payroll       Image: Complete Part II for noncash contributions.)  |
| (a)        | (b)   | (c)<br>Total contribution     | (d)   |
| <u>86</u>  | Name, address, and ZIP + 4  |                               | s     Type of contribution       Person     X       Payroll     Image: Complete Part II for noncash contributions.)             |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contribution     | (d)<br>s Type of contribution   |
| 87         |   | \$7,                          | 500.       Person       X         500.       Noncash       Image: Complete Part II for noncash contributions.)                  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contribution     | (d)<br>s Type of contribution   |
| 88         |   |                               | Person       X         Payroll       D         500.       Noncash       D         (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contribution     | (d)<br>s Type of contribution   |
| 89         |   |                               | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total contribution     | (d)<br>s Type of contribution   |
| 90         |   |                               | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.)  |

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| Name of o  | rganization  |                               | Employer identification number  |
| NATIONAL   | AQUARIUM, INC.   |                               | 52-1121163  |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I is | f additional space is needed. |   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution     | (d)<br>ns Type of contribution  |
| 91         |  | \$5,                          | 082.       Person       X         0read       Payroll       Image: Complete Part II for noncash contributions.) |
| (a)        | (b)  | (c)                           | (d)   |
| <u>92</u>  | Name, address, and ZIP + 4   |                               | Person       X         Payroll       Image: Complete Part II for noncash contributions.)                        |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution     | (d)<br>Is Type of contribution  |
| 93         |  | \$5,                          | 000.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)             |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution     | (d)<br>ns Type of contribution  |
| 94         |  |                               | Person     X       Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution     | (d)<br>Type of contribution   |
| 95         |  |                               | Person     X       Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contribution     | (d)<br>ns Type of contribution  |
| 96         |  | \$5,                          | Person     X       Payroll     Noncash       (Complete Part II for noncash contributions.)                      |

|            | B (Form 990) (2022)  |                               | Page   |
|------------|--|-------------------------------|--|
| Name of o  | rganization  |                               | Employer identification number   |
| NATIONAL   | AQUARIUM, INC.   |                               | 52-1121163   |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I in | f additional space is needed. |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  |                               |  |
| 97         |  | \$5                           | ,000. Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio      | (d)<br>ns Type of contribution   |
| 98         |  |                               | Person     X       Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio      | (d)<br>ns Type of contribution   |
| 99         |  | \$5                           | ,000. Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio      | (d)<br>ns Type of contribution   |
|            |  | \$5                           | Person     X       Payroll     Image: Complete Part II for noncash contributions.)       |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio      | (d)<br>ns Type of contribution   |
|            |  | \$5                           | ,000. Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio      | (d)<br>ns Type of contribution   |
|            |  | \$5,                          | ,000. Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.) |

|            | B (Form 990) (2022)  |                             |                 | Page 2  |
|------------|--|-----------------------------|-----------------|---|
| Name of o  | rganization  |                             | Employe         | er identification number  |
| NATIONAL   | AQUARIUM, INC.   |                             | 52-             | 1121163   |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I if | additional space is needed. |                 |   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  |                             |                 | (d)<br>Type of contribution   |
|            |  | \$5                         |                 | Person     X       Payroll        Noncash        Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio    | ns              | (d)<br>Type of contribution   |
| 104        |  |                             | <u>,000.</u> (( | Person X<br>Payroll<br>Noncash<br>Complete Part II for<br>noncash contributions.)             |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio    | ns              | (d)<br>Type of contribution   |
|            |  | \$5                         |                 | Person     X       Payroll        Noncash        Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio    | ns              | (d)<br>Type of contribution   |
| 106        |  | \$5                         |                 | Person     X       Payroll     Image: Complete Part II for noncash contributions.)            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio    | ns              | (d)<br>Type of contribution   |
| 107        |  | \$5.                        |                 | Person X<br>Payroll Noncash Complete Part II for<br>noncash contributions.)                   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio    | ns              | (d)<br>Type of contribution   |
| 108        |  | \$5.                        |                 | Person X<br>Payroll<br>Noncash<br>Complete Part II for<br>noncash contributions.)             |

|   | B (Form 990) (2022)  |                             |              | Page 2   |
|---|--|-----------------------------|--------------|--|
| Name of o                                     | rganization  |                             | Employ       | er identification number   |
| NATIONAL                                      | AQUARIUM, INC.   |                             | 52           | -1121163   |
| Part I  | Contributors (see instructions). Use duplicate copies of Part I if | additional space is needed. |              |  |
| (a)<br>No.                                    | (b)<br>Name, address, and ZIP + 4                                  |                             |              | (d)<br>Type of contribution  |
|   |  | \$5                         |              | Person     X       Payroll     Image: Complete Part II for noncash contributions.) |
| (a)<br>No.                                    | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio    | ns           | (d)<br>Type of contribution  |
| <u>    110                               </u> |  |                             | ,000.        | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.) |
| (a)<br>No.                                    | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio    | ns           | (d)<br>Type of contribution  |
|   |  | \$5                         |              | Person     X       Payroll     Image: Complete Part II for noncash contributions.) |
| (a)<br>No.                                    | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio    | ns           | (d)<br>Type of contribution  |
|   |  | \$5                         |              | Person X<br>Payroll Noncash (Complete Part II for<br>noncash contributions.)       |
| (a)<br>No.                                    | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio    | ns           | (d)<br>Type of contribution  |
|   |  |                             | <u>,000.</u> | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.) |
| (a)<br>No.                                    | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio    | ns           | (d)<br>Type of contribution  |
| 114   |  | \$5                         |              | Person X<br>Payroll Noncash (Complete Part II for<br>noncash contributions.)       |

|            | B (Form 990) (2022)   |                                | Page   |
|------------|---|--------------------------------|--|
| Name of o  | rganization   |                                | Employer identification number   |
| NATIONAL   | AQUARIUM, INC.  |                                | 52-1121163   |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I | if additional space is needed. |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                               | (c)<br>Total contributio       | (d)<br>ns Type of contribution   |
| 115        |   | \$5,                           | ,000. Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                               | (c)<br>Total contributio       | (d)<br>ns Type of contribution   |
| 116        |   |                                | Person     X       Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                               | (c)<br>Total contributio       | (d)<br>ns Type of contribution   |
|            |   | \$5                            | ,000. Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                               | (c)<br>Total contributio       | (d)<br>ns Type of contribution   |
|            |   |                                | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.)       |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                               | (c)<br>Total contributio       | (d)<br>ns Type of contribution   |
|            |   |                                | Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.)       |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                               | (c)<br>Total contributio       | (d)<br>ns Type of contribution   |
|            |   | \$                             | Person Payroll Noncash (Complete Part II for noncash contributions.)                     |

| ame of or                    | rganization  |                                 | Employe  | r identification num |
|------------------------------|--|---------------------------------|----------|----------------------|
| TIONAL                       | AQUARIUM, INC.   |                                 | 52-      | 1121163              |
| Part II                      | Noncash Property (see instructions). Use duplicate copies of P | art II if additional space is   | needed.  |                      |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                   | (c<br>FMV (or e<br>(See instru  | stimate) | (d)<br>Date received |
| 60                           | STOCK  |                                 |          |                      |
|                              |  | \$                              | 14,125.  | 05/19/22             |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                   | (c)<br>FMV (or e<br>(See instru | stimate) | (d)<br>Date received |
| 91                           | STOCK  |                                 |          |                      |
|                              |  | \$                              | 5,082.   | 05/19/22             |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                   | (c<br>FMV (or e<br>(See instru  | stimate) | (d)<br>Date received |
|                              |  | \$                              |          |                      |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                   | (c<br>FMV (or e<br>(See instru  | stimate) | (d)<br>Date received |
|                              |  | \$                              |          |                      |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                   | (c)<br>FMV (or e<br>(See instru | stimate) | (d)<br>Date received |
|                              |  | \$                              |          |                      |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                   | (c<br>FMV (or e<br>(See instru  | stimate) | (d)<br>Date received |
|                              |  |                                 |          |                      |
|                              |  | \$                              |          |                      |

| Schedule B (Form 990) (2022) |  |
|------------------------------|--|
|------------------------------|--|

Page **4** 

| Name of or                | rganization                     |  |                         | Employer identification number           |
|---------------------------|---------------------------------|--|-------------------------|--|
| JATIONAL                  | AQUARIUM, INC.                  |  |                         | 52-1121163                               |
| Part III                  |                                 | nrough (e) and the following line er<br>ritable, etc., contributions of \$1,000 or | ntry. For organizations | hat total more than \$1,000 for the year |
| (a) No.<br>from<br>Part I | (b) Purpose of gift             | (c) Use of gift  | (d) Des                 | cription of how gift is held             |
|                           |                                 |  |                         |  |
| -                         |                                 | (e) Transfer of g  |                         |  |
| -                         | Transferee's name, address, and | I ZIP + 4  | Relationship of tra     | ansferor to transferee                   |
| (a) No.<br>from<br>Part I | (b) Purpose of gift             | (c) Use of gift  | (d) Des                 | cription of how gift is held             |
|                           |                                 |  |                         |  |
| -                         |                                 | (e) Transfer of g  | ift                     |  |
| -                         | Transferee's name, address, and | I ZIP + 4  | Relationship of tra     | ansferor to transferee                   |
|                           |                                 |  |                         |  |
| (a) No.<br>from<br>Part I | (b) Purpose of gift             | (c) Use of gift  | (d) Des                 | cription of how gift is held             |
|                           |                                 |  |                         |  |
|                           | Transferee's name, address, and | (e) Transfer of g  |                         | ansferor to transferee                   |
| -                         |                                 |  |                         |  |
| (a) No.<br>from<br>Part I | (b) Purpose of gift             | (c) Use of gift  | (d) Des                 | cription of how gift is held             |
|                           |                                 |  |                         |  |
| -                         |                                 | (e) Transfer of g  |                         |  |
|                           | Transferee's name, address, and | I <u>ZIP + 4</u>   | Relationship of tra     | ansferor to transferee                   |
|                           |                                 |  |                         |  |

| SCHEDULE C Political Campaign and Lob  |                    |                                      |                         | ng Activities   | OMB No. 1545-0047  |
|--|--------------------|--------------------------------------|-------------------------|---|--|
| (Form 990)   | orm 990)           |                                      |                         |   | 2022   |
| For Organizations Exempt From Income Tax Under section 501(c) and section 527<br>Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. |                    |                                      |                         | LULL  |  |
| Department of the Treasury<br>Internal Revenue Service   | -                  | to www.irs.gov/Form990 for in        |                         |   | Open to Public<br>Inspection   |
| If the organization answ   |                    | Form 990, Part IV, line 3, or Fo     |                         |   | Activities), then  |
| -  |                    | plete Parts I-A and B. Do not com    |                         |   |  |
| <ul> <li>Section 501(c) (other</li> </ul>  | r than section 50  | )1(c)(3)) organizations: Complete F  | Parts I-A and C below   | . Do not complete Part I-B.   |  |
| <ul> <li>Section 527 organiza</li> </ul>   | ations: Complete   | e Part I-A only.                     |                         |   |  |
| If the organization answ   | wered "Yes," on    | Form 990, Part IV, line 4, or Fo     | rm 990-EZ, Part VI, li  | ine 47 (Lobbying Activities)  | , then   |
| <ul> <li>Section 501(c)(3) org</li> </ul>  | anizations that h  | nave filed Form 5768 (election und   | der section 501(h)): Co | omplete Part II-A. Do not cor   | nplete Part II-B.  |
|  |                    | nave NOT filed Form 5768 (election   |                         | <i></i>   | •  |
|  |                    | Form 990, Part IV, line 5 (Proxy     | Tax) (See separate      | instructions) or Form 990-I   | EZ, Part V, line 35c (Proxy  |
| Tax) (See separate inst  |                    | ions: Complete Part III.             |                         |   |  |
| Name of organization   | , or (o) organizat | ions. Complete Part III.             |                         | Empl  | oyer identification number   |
| Nume of organization   | ΝΑΤΤΟΝΑΙ, Α        | QUARIUM, INC.                        |                         |   | 52-1121163   |
| Part I-A Comple  |                    | anization is exempt unde             | r section 501(c)        | or is a section 527 or  |  |
| •  |                    | •                                    | ()                      | •   |  |
| 1 Provide a description  | on of the organiz  | ation's direct and indirect politica | I campaign activities i | in Part IV.   |  |
| 2 Political campaign   |                    |                                      |                         |   |  |
| 3 Volunteer hours for  | political campai   |                                      |                         |   |  |
|  |                    |                                      |                         |   |  |
| Part I-B Comple  | ete if the org     | anization is exempt unde             | r section 501(c)(       |   |  |
|  |                    | incurred by the organization unde    |                         |   |  |
|  |                    | incurred by organization manager     |                         |   |  |
|  |                    | n 4955 tax, did it file Form 4720 f  |                         |   |  |
|  |                    |                                      |                         |   | Yes No   |
| b If "Yes," describe in<br>Part I-C Comple   |                    | anization is exempt unde             | r sostion $501(a)$      | avaant coation 501/a  | )/2)   |
| -  | -                  | •                                    |                         |   |  |
|  |                    | I by the filing organization for sec | •                       |   |  |
|  |                    | ization's funds contributed to oth   | -                       |   |  |
| exempt function ac   |                    | . Add lines 1 and 2. Enter here an   |                         |   |  |
| -  | -                  | . Add liftes 1 and 2. Enter here an  |                         |   |  |
|  |                    |                                      |                         | Ψ   | Yes No   |
| 00   |                    | ployer identification number (EIN    |                         |   |  |
|  |                    | tion listed, enter the amount paid   |                         | -   |  |
| contributions receiv   | ed that were pro   | omptly and directly delivered to a   | separate political orga | anization, such as a separate   | e segregated fund or a   |
| political action com   | mittee (PAC). If   | additional space is needed, provid   | de information in Part  | IV.   |  |
| <b>(a)</b> Name  | •                  | <b>(b)</b> Address                   | (c) EIN                 | (d) Amount paid from<br>filing organization's<br>funds. If none, enter -0 | (e) Amount of political<br>contributions received and<br>promptly and directly<br>delivered to a separate<br>political organization. |
|  |                    |                                      |                         |   | If none, enter -0  |
|  |                    |                                      |                         |   |  |
|  |                    |                                      |                         |   |  |
|  |                    |                                      |                         |   |  |
|  |                    |                                      |                         |   |  |
|  |                    |                                      |                         |   |  |
|  |                    |                                      |                         |   |  |
|  |                    |                                      |                         |   |  |
|  |                    |                                      |                         |   |  |
|  |                    |                                      |                         |   |  |
|  |                    |                                      |                         |   |  |
|  |                    |                                      |                         |   |  |

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|   | NATIONAL AQUAR      | ,                             |                            |                          | 121163 Page <b>2</b> |
|---|---------------------|-------------------------------|----------------------------|--------------------------|----------------------|
| Part II-A Complete if the org   | anization is ex     | empt under section            | n 501(c)(3) and file       | ed Form 5768 (ele        | ction under          |
| section 501(h)).  |                     |                               |                            |                          |                      |
| A Check X if the filing organiza  | tion belongs to an  | affiliated group (and list ir | Part IV each affiliated    | group member's name      | e, address, EIN,     |
| expenses, and shar  | e of excess lobbyi  | ng expenditures).             |                            |                          |                      |
| B Check if the filing organiza  | tion checked box /  | A and "limited control" pro   | ovisions apply.            |                          |                      |
| Limit   | ts on Lobbying Ex   | nondituros                    |                            | (a) Filing               | (b) Affiliated group |
|   |                     | nounts paid or incurred.)     | )                          | organization's<br>totals | totals               |
| <b>1a</b> Total lobbying expenditures to influ  | uence public opinio | n (arassroots lobbvina)       |                            |                          |                      |
| <b>b</b> Total lobbying expenditures to influ   |                     |                               |                            | 137,000.                 | 137,000.             |
| c Total lobbying expenditures (add lin  |                     |                               |                            | 137,000.                 | 137,000.             |
| d Other exempt purpose expenditure  |                     |                               |                            | 50,400,069.              | 53,748,586.          |
| e Total exempt purpose expenditures   |                     | at -1\                        |                            | 50,537,069.              | 53,885,586.          |
| f Lobbying nontaxable amount. Enter   | ·                   | · ·····                       |                            | 1,000,000.               | 1,000,000.           |
| If the amount on line 1e, column (a) o  |                     | lobbying nontaxable am        |                            |                          | , ,                  |
| Not over \$500,000  |                     | of the amount on line 1e.     |                            |                          |                      |
| Over \$500,000 but not over \$1,000   |                     | 0,000 plus 15% of the exc     |                            |                          |                      |
| Over \$1,000,000 but not over \$1,5   | · · · · · ·         |                               |                            |                          |                      |
| Over \$1,000,000 but not over \$1,500,000         \$175,000 plus 10% of the excess over \$1,000,000.           Over \$1,500,000 but not over \$17,000,000         \$225,000 plus 5% of the excess over \$1,500,000. |                     |                               |                            |                          |                      |
| Over \$17,000,000   |                     | 00,000.                       | <u>33 0ver ψ1,500,000.</u> |                          |                      |
| Over \$17,000,000   | φ1,0                | 00,000.                       |                            |                          |                      |
| g Grassroots nontaxable amount (en  | tor 25% of line 1f  |                               |                            | 250,000.                 | 250,000.             |
| h Subtract line 1g from line 1a. If zero  |                     |                               |                            | 0.                       | 0.                   |
| •   | -                   |                               |                            | 0.                       | 0.                   |
| i Subtract line 1f from line 1c. If zero  |                     | or line ti did the ereeniz    |                            |                          | •.                   |
| j If there is an amount other than zer<br>reporting section 4911 tax for this   |                     |                               |                            | Г                        | Yes No               |
|   |                     | Averaging Period Under        |                            | L                        |                      |
| (Some organizations th  |                     | n 501(h) election do not      |                            | of the five columns be   | low                  |
|   |                     | parate instructions for li    | •                          |                          |                      |
|   | Lobbying Ex         | penditures During 4-Yea       | ar Averaging Period        |                          |                      |
|   | _0                  |                               |                            |                          |                      |
| Calendar year<br>(or fiscal year beginning in)  | <b>(a)</b> 2019     | <b>(b)</b> 2020               | (c) 2021                   | <b>(d)</b> 2022          | (e) Total            |
|   |                     |                               |                            |                          |                      |
| 2a Lobbying nontaxable amount   | 1,000,00            | 0. 1,000,000.                 | 1,000,000.                 | 1,000,000.               | 4,000,000.           |
| <b>b</b> Lobbying ceiling amount  |                     |                               |                            |                          |                      |
| (150% of line 2a, column(e))  |                     |                               |                            |                          | 6,000,000.           |
|   |                     | _                             |                            |                          |                      |
| c Total lobbying expenditures   | 55,90               | 5. 88,780.                    | 133,100.                   | 137,000.                 | 414,845.             |
|   | 250 0               | 250.000                       | 250,000                    | 250 000                  | 1 000 000            |
| d Grassroots nontaxable amount  | 250,00              | 0. 250,000.                   | 250,000.                   | 250,000.                 | 1,000,000.           |
| e Grassroots ceiling amount   |                     |                               |                            |                          | 1 500 000            |
| (150% of line 2d, column (e))   |                     |                               |                            |                          | 1,500,000.           |
|   |                     |                               |                            |                          |                      |
| f Grassroots lobbying expenditures  |                     |                               | 1                          |                          |                      |

Schedule C (Form 990) 2022

# Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For e  | ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description (a)   |                  |              | (b)        |       |
|--------|--|------------------|--------------|------------|-------|
|        | lobbying activity.   | Yes              | Νο           | Amo        | ount  |
| 1<br>a | During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers? |                  |              |            |       |
|        | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |                  |              |            |       |
|        | Media advertisements?  |                  |              |            |       |
|        | Mailings to members, legislators, or the public?   |                  |              |            |       |
|        | Publications, or published or broadcast statements?  |                  |              |            |       |
|        | Grants to other organizations for lobbying purposes?   |                  |              |            |       |
|        | Direct contact with legislators, their staffs, government officials, or a legislative body?  |                  |              |            |       |
|        | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  |                  |              |            |       |
|        | Other activities?  |                  |              |            |       |
| i      | Total. Add lines 1c through 1i   |                  |              |            |       |
|        | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |                  |              |            |       |
|        | If "Yes," enter the amount of any tax incurred under section 4912  |                  |              |            |       |
|        | If "Yes," enter the amount of any tax incurred by organization managers under section 4912   |                  |              |            |       |
|        | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   |                  |              |            |       |
| Par    | t III-A Complete if the organization is exempt under section 501(c)(4), section  | n 501(c)(5       | ), or sec    | tion       |       |
|        | 501(c)(6).   |                  |              |            |       |
|        |  |                  |              | Yes        | No    |
| 1      | Were substantially all (90% or more) dues received nondeductible by members?   |                  | 1            |            |       |
| 2      | Did the organization make only in-house lobbying expenditures of \$2,000 or less?  |                  | 2            |            |       |
| 3      | Did the organization agree to carry over lobbying and political campaign activity expenditures from the  | e prior year?    | 3            |            |       |
| Par    | t III-B Complete if the organization is exempt under section 501(c)(4), section  |                  |              |            |       |
|        | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered '   | 'No" OR (I       | b) Part I    | II-A, line | 3, is |
|        | answered "Yes."  |                  |              |            |       |
| 1      | Dues, assessments and similar amounts from members   |                  | 1            |            |       |
| 2      | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic  | al               |              |            |       |
|        | expenses for which the section 527(f) tax was paid).   |                  |              |            |       |
|        | Current year   |                  |              |            |       |
| b      | Carryover from last year   |                  | . <b>2</b> b |            |       |
| с      | Total  |                  | . <u>2c</u>  |            |       |
| 3      | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  |                  | 3            |            |       |
| 4      | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exce  |                  |              |            |       |
|        | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po   |                  |              |            |       |
|        | expenditures next year?  |                  | . 4          |            |       |
|        | Taxable amount of lobbying and political expenditures. See instructions  |                  | 5            |            |       |
|        | t IV Supplemental Information  |                  |              |            |       |
| Drovi  | de the descriptions required for Dert IA, line 1; Dert ID, line 4; Dert IC, line 5; Dert IIA (offiliated aroun   | lighty Dout II A | lines 1 a    |            |       |

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

| Schedule C   | Affiliated 0                       | Group Lobbying Expenditures<br>Part II -A |                                 |
|--|------------------------------------|---|---------------------------------|
| Name of Affiliated Group Memb<br>NATIONAL AQUARIUM, INC                        |                                    |   | Employer ID Numbe<br>52-1121163 |
| Affiliated Group Member Addre<br>PIER 3 - 501 EAST PRAT<br>BALTIMORE, MD 21202 |                                    |   | Electing Member<br>YES          |
| Limits on Lobbying Expenditu   |                                    |   |                                 |
| Total lobbying expenditures to   | nfluence public opinion (grassro   | ots lobbying)                             | 0.                              |
| Total lobbying expenditures to   | nfluence a legislative body (direc | t lobbying)                               | 137,000.                        |
| Total lobbying expenditures (ad  | d lines 1a and 1b)                 |   | 137,000.                        |
| Other exempt purpose expendi   | tures                              |   | 50,400,069.                     |
| Total exempt purpose expendit  | ures (add lines 1c and 1d).        |   | 50,537,069.                     |
| Lobbying nontaxable amount.<br>Enter the amount from the follo                 | wing table:                        |   |                                 |
| If the amount on<br>line e is:   | The lobbying nontaxable amount is: |   |                                 |

| Total exempt purpose expendit                                  | ures (add lines 1c and 1d).        | 50,537,069. |  |
|--|------------------------------------|-------------|--|
| Lobbying nontaxable amount.<br>Enter the amount from the follo | wing table:                        |             |  |
| If the amount on line e is:                                    | The lobbying nontaxable amount is: |             |  |
| Not over \$500,000   | 20% of the amount on line 1e       |             |  |
| > 500,000 <= 1,000,000   | 100,000 + 15% > 500,000            |             |  |
| > 1,000,000 <= 1,500,000                                       | 175,000 + 10% > 1,000,000          |             |  |
| > 1,500,000 <= 17,000,000                                      | 225,000 + 5% > 1,500,000           |             |  |
| Over \$17,000,000  | \$1,000,000                        | 1,000,000.  |  |
| Grassroots nontaxable amount                                   | (enter 25% of line 1f)             | 250,000.    |  |
| Subtract line 1g from line 1a (lin                             | nit to zero)                       | 0.          |  |
| Subtract line 1f from line 1c (lim                             | nit to zero)                       | 0.          |  |

Member's share of excess lobbying expenditures

ployer ID Number 52-1121163

Line

1a

b

с

d

е

f

g

h

i

Ο.

| Part IV   Supplemental Information | (continued) |
|------------------------------------|-------------|
|------------------------------------|-------------|

| Schedule C  | Affiliated   | Group Lobbying Expenditures<br>Part II -A |                       |      |  |
|---|--|---|-----------------------|------|--|
| Name of Affiliated Group Member<br>ACRC LESSOR, INC.  |  | Employer ID Number<br>82-0658936          |                       |      |  |
| Affiliated Group Member Addre<br>111 MARKET PLACE, STE.<br>BALTIMORE, MD 21202                        |  |   | Electing Member<br>NO |      |  |
| Limits on Lobbying Expenditu  | res:   |   |                       | Line |  |
| Total lobbying expenditures to i  | nfluence public opinion (grassro   | ots lobbying)                             | 0.                    | 1a   |  |
| Total lobbying expenditures to influence a legislative body (direct lobbying)                         |  |   | 0.                    | b    |  |
| Total lobbying expenditures (add lines 1a and 1b)   |  |   | 0.                    | с    |  |
| Other exempt purpose expendi  | tures  |   | 1,358,746.            | d    |  |
| Total exempt purpose expendit   | ures (add lines 1c and 1d).  |   | 1,358,746.            | e    |  |
| Lobbying nontaxable amount.<br>Enter the amount from the follo  | wing table:  |   |                       |      |  |
| If the amount on<br>line e is:  | The lobbying nontaxable amount is:   |   |                       |      |  |
| Not over \$500,000<br>> 500,000 <= 1,000,000<br>> 1,000,000 <= 1,500,000<br>> 1,500,000 <= 17,000,000 | 20% of the amount on line 1e<br>100,000 + 15% > 500,000<br>175,000 + 10% > 1,000,000<br>225,000 + 5% > 1,500,000 |   |                       |      |  |
| Over \$17,000,000   | \$1,000,000  |   | 210,875.              | f    |  |
| Grassroots nontaxable amount  | (enter 25% of line 1f)   |   | 52,719.               | g    |  |
| Subtract line 1g from line 1a (lin  | nit to zero)   |   | 0.                    | h    |  |
| Subtract line 1f from line 1c (lim  | it to zero)  |   | 0.                    | i    |  |
| Member's share of excess lobb   | vina expenditures  |   | 0.                    |      |  |

Affiliated Group Lobbying Expenditures Part II -A

Name of Affiliated Group Member NATIONAL AQUARIUM FOUNDATION, INC.

Affiliated Group Member Address 111 MARKET PLACE, STE. 800 BALTIMORE, MD 21202

Employer ID Number 52 - 1301162

**Electing Member** NO

| Limits on Lobbying Expenditures:  |                                    |                |            |    |  |  |  |
|---|------------------------------------|----------------|------------|----|--|--|--|
| Total lobbying expenditures to i  | influence public opinion (grassro  | pots lobbying) | 0.         | 1a |  |  |  |
| Total lobbying expenditures to influence a legislative body (direct lobbying)                         |                                    |                |            |    |  |  |  |
| Total lobbying expenditures (add lines 1a and 1b)   |                                    |                |            |    |  |  |  |
| Other exempt purpose expenditures 1,989,771.  |                                    |                |            |    |  |  |  |
| Total exempt purpose expendit   | ures (add lines 1c and 1d).        |                | 1,989,771. | е  |  |  |  |
| Lobbying nontaxable amount.<br>Enter the amount from the following table:                             |                                    |                |            |    |  |  |  |
| If the amount on line e is:   | The lobbying nontaxable amount is: |                |            |    |  |  |  |
| Not over \$500,000<br>> 500,000 <= 1,000,000<br>> 1,000,000 <= 1,500,000<br>> 1,500,000 <= 17,000,000 | 175,000 + 10% > 1,000,000          |                |            |    |  |  |  |
| Over \$17,000,000   | \$1,000,000                        |                | 249,489.   | f  |  |  |  |
| Grassroots nontaxable amount  | (enter 25% of line 1f)             |                | 62,372.    | g  |  |  |  |
| Subtract line 1g from line 1a (limit to zero)   |                                    |                |            |    |  |  |  |
| Subtract line 1f from line 1c (limit to zero)   |                                    |                |            |    |  |  |  |
| Member's share of excess lobb   | ying expenditures                  |                | 0.         |    |  |  |  |

|            | 1   | Querra la esta a esta   |   |                              |            | OMB No. 1545             | .0047    |
|------------|---|---|---|------------------------------|------------|--------------------------|----------|
|            | HEDULE D                                  | Supplementa   |   |                              |            | 202                      | <b>^</b> |
| (Forn      | n 990)                                    | Complete if the orga<br>Part IV, line 6, 7, 8, 9, 10                                    |   |                              |            | <b>ZUZ</b>               | Ζ        |
|            | ment of the Treasury<br>I Revenue Service | A<br>Go to www.irs.gov/Form99   | ttach to Form 990.<br>0 for instructions an | d the latest information     |            | Open to P<br>Inspection  |          |
|            | e of the organizatior                     |   |   |                              | Em         | ployer identification r  |          |
|            | -   | NATIONAL AQUARIUM, INC.   |   |                              |            | 52-1121163               |          |
| Par        |   | ions Maintaining Donor Advise   |   | r Similar Funds or A         | ccour      | nts. Complete if the     |          |
|            | organization                              | answered "Yes" on Form 990, Part IV, lin  |   |                              | (1) =      |                          |          |
|            |   |   | (a) Donor adv                               | vised funds                  | (b) Fur    | nds and other account    | S        |
| 1          |   | l of year   |   |                              |            |                          |          |
| 2<br>3     |   | contributions to (during year)  |   |                              |            |                          |          |
| 4          |   | grants from (during year)<br>end of year  |   |                              |            |                          |          |
| 5          |   | inform all donors and donor advisors in v   |   | held in donor advised fur    | nds        |                          |          |
| -          | -   | 's property, subject to the organization's  | -   |                              |            | Yes                      | No       |
| 6          |   | inform all grantees, donors, and donor a  |   |                              |            |                          |          |
|            | for charitable purpos                     | ses and not for the benefit of the donor o  | r donor advisor, or fo                      | r any other purpose confe    | rring      |                          |          |
|            |   | e benefit?  |   |                              |            |                          | No       |
| Par        |   | tion Easements. Complete if the org   |   |                              | /, line 7. |                          |          |
| 1          |   | rvation easements held by the organization  |   |                              |            |                          |          |
|            | Preservation of r                         | of land for public use (for example, recrea   | tion or education)                          | Preservation of a his        | -          | -                        |          |
|            | Protection of r                           |   |   | Preservation of a cer        | tified his | storic structure         |          |
| 2          |   | prough 2d if the organization held a qualif   | fied conservation con                       | tribution in the form of a c | onserva    | tion easement on the     | last     |
| -          | day of the tax year.                      |   |   |                              |            | Held at the End of the 1 |          |
| а          |   | servation easements   |   |                              | 2a         |                          |          |
| b          | Total acreage restric                     | 2b  |   |                              |            |                          |          |
| с          | Number of conserva                        | tion easements on a certified historic stru   | ucture included in (a)                      |                              | 2c         |                          |          |
| d          | Number of conserva                        | tion easements included in (c) acquired a   | after July 25,2006, an                      | d not on a                   |            |                          |          |
|            | historic structure list                   | ted in the National Register  |   |                              | 2d         |                          |          |
| 3          | Number of conserva                        | ation easements modified, transferred, rel  | eased, extinguished,                        | or terminated by the orga    | nization   | during the tax           |          |
|            | year                                      |   |   |                              |            |                          |          |
| 4<br>5     |   | nere property subject to conservation eas<br>on have a written policy regarding the per | -   | postion bondling of          |            |                          |          |
| 5          | •   | rcement of the conservation easements it  | <b>.</b>                                    |                              |            | Yes                      | No       |
| 6          | ,   | hours devoted to monitoring, inspecting,  |   | . and enforcing conservat    |            |                          |          |
| •          |   |   | ······································      | ,                            |            |                          |          |
| 7          | Amount of expenses                        | <br>s incurred in monitoring, inspecting, hand  | lling of violations, and                    | enforcing conservation e     | asemen     | ts during the year       |          |
|            |   |   |   |                              |            |                          |          |
| 8          |   | ation easement reported on line 2(d) abov   | e satisfy the requirem                      | ents of section 170(h)(4)(E  | 3)(i)      |                          |          |
|            | and section 170(h)(4                      |   |   |                              |            |                          | No       |
| 9          |   | how the organization reports conservation   |   | •                            |            |                          |          |
|            |   | include, if applicable, the text of the footn<br>unting for conservation easements.     | note to the organizatio                     | on's financial statements ti | nat desc   | cribes the               |          |
| Par        |   | ions Maintaining Collections of   | Art, Historical T                           | reasures, or Other           | Simila     | r Assets.                |          |
|            |   | he organization answered "Yes" on Form  |   | ,                            |            |                          |          |
| <b>1</b> a | If the organization el                    | lected, as permitted under FASB ASC 95  | 8, not to report in its                     | revenue statement and ba     | lance sl   | heet works               |          |
|            | of art, historical treas                  | sures, or other similar assets held for pub   | olic exhibition, educat                     | ion, or research in furthera | ance of    | public                   |          |
|            | service, provide in P                     | art XIII the text of the footnote to its finar  | ncial statements that                       | describes these items.       |            |                          |          |
| b          | -   | lected, as permitted under FASB ASC 95  |   |                              |            |                          |          |
|            |   | res, or other similar assets held for public  | exhibition, education                       | , or research in furtherand  | e of pul   | blic service,            |          |
|            |   | g amounts relating to these items:  |   |                              |            | •                        |          |
|            |   | ed on Form 990, Part VIII, line 1   |   |                              |            | \$1E                     | 0,000.   |
| 2          |   | in Form 990, Part X   |   | ar assets for financial dain |            | *                        | 5,000.   |
| 2          | -   | its required to be reported under FASB A  |   | -                            | provide    | 5                        |          |
| а          | ÷   | n Form 990, Part VIII, line 1   | •   |                              |            | \$                       |          |
|            |   | ,, ····- ·  |   |                              |            | ·                        |          |

| b      | Assets included in Form 990, Part X                                    |
|--------|--|
| LHA    | For Paperwork Reduction Act Notice, see the Instructions for Form 990. |
| 232051 | 09-01-22   |

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| Sche    |  | UARIUM, INC.                     |                              |                     |           |        |                 | 52-112              |            | Pa      | age <b>2</b>    |
|---------|--|----------------------------------|------------------------------|---------------------|-----------|--------|-----------------|---------------------|------------|---------|-----------------|
| Par     | t III Organizations Maintaining Co   | ollections of Art                | i, Historical Tre            | asures, or          | Othe      | r Sir  | nilar           | <sup>-</sup> Assets | s (contin  | ued)    |                 |
| 3       | Using the organization's acquisition, accession  | on, and other records            | s, check any of the f        | ollowing that       | make si   | ignifi | cant u          | ise of its          |            |         |                 |
|         | collection items (check all that apply):   |                                  |                              |                     |           |        |                 |                     |            |         |                 |
| а       | X Public exhibition  | d                                | Loan or exc                  | hange progra        | m         |        |                 |                     |            |         |                 |
| b       | Scholarly research   | е                                | Other                        |                     |           |        |                 |                     |            |         |                 |
| с       | Preservation for future generations  |                                  |                              |                     |           |        |                 |                     |            |         |                 |
| 4       | Provide a description of the organization's co   | llections and explain            | how they further th          | e organizatio       | n's exer  | mpt p  | ourpos          | se in Part          | XIII.      |         |                 |
| 5       | During the year, did the organization solicit or   | receive donations o              | of art, historical treas     | sures, or othe      | r similar | asse   | ets             |                     | _          |         | _               |
| _       | to be sold to raise funds rather than to be ma   |                                  |                              |                     |           |        |                 |                     | Yes        | X       | No              |
| Par     | t IV Escrow and Custodial Arrang   |                                  | ete if the organizatio       | n answered "'       | Yes" on   | Forr   | n 990           | , Part IV,          | line 9, or |         |                 |
|         | reported an amount on Form 990, Par  |                                  |                              |                     |           |        |                 |                     |            |         |                 |
| 1a      | Is the organization an agent, trustee, custodia  |                                  |                              |                     |           |        |                 |                     | _          |         | 7               |
|         | on Form 990, Part X?   |                                  |                              |                     |           |        |                 | L                   | Yes        |         | No              |
| b       | If "Yes," explain the arrangement in Part XIII a   | and complete the foll            | owing table:                 |                     |           | Г      |                 |                     | <b>A</b>   |         |                 |
|         |  |                                  |                              |                     |           | ┝      |                 |                     | Amount     |         |                 |
|         | Beginning balance  |                                  |                              |                     |           |        | 1c              |                     |            |         |                 |
|         | Additions during the year  |                                  |                              |                     |           |        | 1d              |                     |            |         |                 |
| e       | Distributions during the year  |                                  |                              |                     |           | ··     | 1e              |                     |            |         |                 |
| T<br>Oo | Ending balance<br>Did the organization include an amount on Fo                             |                                  |                              |                     |           | L      | 1f              |                     | Yes        |         |                 |
|         | C C  |                                  |                              |                     |           | ity ?  |                 | ∟                   |            |         | <b>∣No</b><br>∣ |
| Par     | If "Yes," explain the arrangement in Part XIII.<br><b>t V</b> Endowment Funds. Complete in |                                  |                              |                     |           | 10     |                 |                     |            |         | <u></u>         |
|         |  | (a) Current year                 | (b) Prior year               | (c) Two years       |           |        | hree v          | ears back           | (e) Four   | vears   | back            |
| 1a      | Beginning of year balance  | 6,111,376.                       | 5,634,888.                   | 5,059               |           | ()     |                 | 51,267.             | . ,        | 837,    |                 |
| b       | Contributions  | , , , .                          | , , , -                      | ,                   | , .       |        | ,               | , .                 | 1,129,093  |         |                 |
| c       | Net investment earnings, gains, and losses   | -1,092,221.                      | 706,523.                     | 761                 | ,565.     |        | 9               | 37,992.             |            | 397,6   |                 |
| d       | Grants or scholarships   |                                  |                              |                     | ,         |        |                 | ,                   |            |         |                 |
| e       | Other expenditures for facilities  |                                  |                              |                     |           |        |                 |                     |            |         |                 |
|         | and programs   |                                  | 230,035.                     | 185                 | ,901.     |        | 2               | 30,035.             | 035. 217,  |         | 716.            |
| f       | Administrative expenses  |                                  | •                            |                     |           |        |                 |                     |            |         |                 |
| g       | End of year balance  | 5,019,155.                       | 6,111,376.                   | 5,634               | ,888.     |        | 5,0             | 59,224.             | 4,         | 351,2   | 267.            |
| 2       | Provide the estimated percentage of the curre  | ent year end balance             | e (line 1g, column (a)       | ) held as:          |           |        |                 |                     | •          |         |                 |
| а       | Board designated or quasi-endowment  |                                  | %                            |                     |           |        |                 |                     |            |         |                 |
| b       | Permanent endowment 100  | %                                | _                            |                     |           |        |                 |                     |            |         |                 |
| с       | Term endowment   | %                                |                              |                     |           |        |                 |                     |            |         |                 |
|         | The percentages on lines 2a, 2b, and 2c should   | ıld equal 100%.                  |                              |                     |           |        |                 |                     |            |         |                 |
| 3a      | Are there endowment funds not in the posses  | sion of the organiza             | tion that are held ar        | nd administere      | ed for th | ne     |                 |                     | -          |         |                 |
|         | organization by:   |                                  |                              |                     |           |        |                 |                     |            | Yes     | No              |
|         | (i) Unrelated organizations  |                                  |                              |                     |           |        |                 |                     | 3a(i)      |         | Х               |
|         | (ii) Related organizations   |                                  |                              |                     |           |        |                 |                     | 3a(ii)     | X       |                 |
| b       | If "Yes" on line 3a(ii), are the related organizat   | tions listed as require          | ed on Schedule R?            |                     |           |        |                 |                     | 3b         | Х       |                 |
| 4       | Describe in Part XIII the intended uses of the   |                                  | wment funds.                 |                     |           |        |                 |                     |            |         |                 |
| Pai     | t VI Land, Buildings, and Equipme  |                                  |                              |                     |           |        |                 |                     |            |         |                 |
|         | Complete if the organization answered  |                                  |                              |                     |           |        |                 |                     |            |         |                 |
|         | Description of property  | (a) Cost or of<br>basis (investm |                              | or other<br>(other) | • •       |        | nulate<br>ation | ed                  | (d) Bool   | < value | ÷               |
| 1a      | Land   |                                  | 1                            | ,362,888.           |           |        |                 |                     | 1,         | 362,8   | 888.            |
|         | Buildings  |                                  | 188                          | ,262,093.           | 1         | 132,   | 195,            | 042.                | 56,        | 067,0   | 051.            |
| с       | Leasehold improvements   |                                  |                              |                     |           |        |                 |                     |            |         |                 |
| d       | Equipment  |                                  | 31                           | ,042,123.           |           | 27,    | 951,            | 912.                |            | 090,2   |                 |
|         | Other  |                                  |                              | 689,619.            |           |        |                 |                     |            | 689,6   |                 |
| Tota    | Add lines 1a through 1e. (Column (d) must ed   | qual Form 990, Part )            | <u>X. column (B), line 1</u> | 0c.)                | <u></u>   |        |                 |                     | 61,        | 209,7   | 769.            |

Schedule D (Form 990) 2022

#### Part VII Investments - Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (b) Book value (c) Method of valuation: Cost or end-of-year market value (a) Description of security or category (including name of security) (1) Financial derivatives (2) Closely held equity interests (3) Other (A) (B) (C) (D) (E) (F) (G) (H) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value 457(F) PLAN ASSETS 194,748. (1) RIGHT OF USE ASSETS -FINANCE 101,762. (2) RIGHT OF USE ASSETS -OPERATING 4,844,054. (3) INTEREST RATE SWAP ASSET 1,323,022. (4) (5) (6) (7) (8) (9) 6,463,586. Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (a) Description of liability (b) Book value 1 Federal income taxes (1) CAPITAL LEASE 979,323. (2)DUE TO AFFILIATE 10,107. (3)

457(F) PLAN LIABILITY 194,748. (4) LEASE LIABILITIES FINANCE 101,612. (5) LEASE LIABILITIES OPERATING 6,680,267. (6) (7) (8) (9) 7,966,057.

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the 2. organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII X

| Sche | dule D (Form 990) 2022 NATIONAL AQUARIUM, INC.   |           |                | 52-112        | 1163 Page <b>4</b> |
|------|--|-----------|----------------|---------------|--------------------|
| Pa   | t XI Reconciliation of Revenue per Audited Financial Stateme   | ents With | Revenue per Re | turn.         |                    |
|      | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a   | a.        |                |               |                    |
| 1    | Total revenue, gains, and other support per audited financial statements   |           |                | 1             | 48,727,645.        |
| 2    | Amounts included on line 1 but not on Form 990, Part VIII, line 12:  |           |                |               |                    |
| а    | Net unrealized gains (losses) on investments   | 2a        |                |               |                    |
| b    | Donated services and use of facilities   | 2b        | 687,002.       |               |                    |
| с    | Recoveries of prior year grants  | 2c        |                |               |                    |
| d    | Other (Describe in Part XIII.)   |           | -4,550,053.    |               |                    |
| е    | Add lines 2a through 2d  |           |                | 2e            | -3,863,051.        |
| 3    | Subtract line 2e from line 1   |           |                | 3             | 52,590,696.        |
| 4    | Amounts included on Form 990, Part VIII, line 12, but not on line 1:   |           |                |               |                    |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b   | 4a        |                |               |                    |
| b    | Other (Describe in Part XIII.)   | . 4b      | 2,226,153.     |               |                    |
| с    | Add lines 4a and 4b  |           |                | 4c            | 2,226,153.         |
| 5    | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)  |           |                | 5             | 54,816,849.        |
| Pa   | t XII Reconciliation of Expenses per Audited Financial Statem  | ents With | Expenses per F | leturn.       |                    |
|      | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a   | a.        |                |               |                    |
| 1    | Total expenses and losses per audited financial statements   |           |                | 1             | 53,088,618.        |
| 2    | Amounts included on line 1 but not on Form 990, Part IX, line 25:  |           |                |               |                    |
| а    | Donated services and use of facilities   | . 2a      | 687,002.       |               |                    |
| b    | Prior year adjustments   | 2b        |                |               |                    |
| с    | Other losses   |           |                |               |                    |
| d    | Other (Describe in Part XIII.)   |           | 3,195,021.     |               |                    |
| е    | Add lines 2a through 2d  |           |                | 2e            | 3,882,023.         |
| 3    | Subtract line 2e from line 1   |           |                | 3             | 49,206,595.        |
| 4    | Amounts included on Form 990, Part IX, line 25, but not on line 1:   |           |                |               |                    |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b   | 4a        |                |               |                    |
| b    | Other (Describe in Part XIII.)   | 4b        | 2,226,153.     |               |                    |
| с    | Add lines <b>4a</b> and <b>4b</b>  |           |                | 4c            | 2,226,153.         |
| 5    | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.)   |           |                | 5             | 51,432,748.        |
| Pa   | t XIII Supplemental Information.   |           |                |               |                    |
| Prov | de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Par<br>2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add |           |                | ; Part X, lin | e 2; Part XI,      |

PART III, LINE 4:

THE COLLECTION INCLUDES A 6 FT. TALL, 15-FOOT WIDE MURAL HONORING THE

CONTRIBUTIONS OF FORMER MAYOR WILLIAM DONALD SCHAEFER IN REVITALIZING THE

INNER HARBOR.

PART V, LINE 4:

THE ENDOWMENT FUNDS ARE HELD BY THE NATIONAL AQUARIUM FOUNDATION, INC., A

RELATED 501(C)(3) ORGANIZATION. THE FOUNDATION'S OBJECTIVE IS TO EARN A

RESPECTABLE LONG-TERM, RISK ADJUSTED TOTAL RATE OF RETURN TO SUPPORT THE

DESIGNATED PROGRAMS. THE FOUNDATION RECOGNIZES AND ACCEPTS THAT PURSUING A

RESPECTABLE RATE OF RETURN INVOLVES RISK AND POTENTIAL VOLATILITY. THE

GENERATION OF SECONDARY INCOME WILL BE A SECONDARY CONSIDERATION.

NATIONAL AQUARIUM, INC.

#### Part XIII Supplemental Information (continued)

PART X, LINE 2:

THE AQUARIUM AND ITS SUBSIDIARIES ARE GENERALLY EXEMPT FROM FEDERAL INCOME

TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (IRC).

MANAGEMENT HAS EVALUATED THE AQUARIUM'S TAX POSITIONS AND HAS CONCLUDED

THAT THE AQUARIUM HAS TAKEN NO UNCERTAIN TAX POSITIONS THAT REQUIRE

ADJUSTMENT TO THE CONSOLIDATED FINANCIAL STATEMENTS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

INCOME OF THE NATIONAL AQUARIUM FOUNDATION, INC. -7,156,980.

INCOME OF ACRC LESSOR, INC.

GAIN ON INTEREST RATE SWAP

TOTAL TO SCHEDULE D, PART XI, LINE 2D

PART XI, LINE 4B - OTHER ADJUSTMENTS:

INCOME ELIMINATED ON THE CONSOLIDATED FINANCIAL STATEMENTS 2,226,153.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

EXPENSES OF THE NATIONAL AQUARIUM FOUNDATION, INC. 1,836,275.

EXPENSES OF ACRC LESSOR, INC.

TOTAL TO SCHEDULE D, PART XII, LINE 2D

PART XII, LINE 4B - OTHER ADJUSTMENTS:

EXPENSES ELIMINATED ON THE CONSOLIDATED FINANCIAL

STATEMENTS

2,226,153.

1,358,746.

3,195,021.

265,246.

2,341,681.

-4,550,053.

| SCHEDULE G                    | Suppleme            | ntal Information Regarding   | Func           | Iraisi             | ng or Gaming A         | ctiv               | ities                          | OMB No. 1545-0047                   |  |
|-------------------------------|---------------------|--|----------------|--------------------|------------------------|--------------------|--------------------------------|-------------------------------------|--|
| (Form 990)                    |                     | e organization answered "Yes" on<br>organization entered more than \$1             |                |                    |                        | or 19,             | or if the                      | 2022                                |  |
| Department of the Treasury    |                     | Attach to Form 990   |                |                    |                        |                    |                                | Open to Public                      |  |
| Internal Revenue Service      |                     | o www.irs.gov/Form990 for instru   | ctions         | and th             | ne latest informatio   | n.                 | E                              | Inspection                          |  |
| Name of the organizatio       |                     |  |                |                    |                        |                    |                                | entification number                 |  |
| Dort L Fundraid               |                     | QUARIUM, INC.  |                |                    |                        |                    | 52-11211                       |                                     |  |
|                               | complete this part  | Complete if the organization answe<br>t.   | ered "Y        | es" or             | h Form 990, Part IV, I | line 1             | 7. Form 990-E2                 | filers are not                      |  |
|                               |                     | ed funds through any of the followir   | ng activ       | vities. (          | Check all that apply.  |                    |                                |                                     |  |
| a X Mail solicita             | tions               |  |                | •                  | overnment grants       |                    |                                |                                     |  |
|                               | email solicitations |  |                | -                  | nment grants           |                    |                                |                                     |  |
| c X Phone solic               |                     | g Special  | l fundra       | aising             | events                 |                    |                                |                                     |  |
| <b>d</b> X In-person so       |                     |  | <i>(</i>       |                    | <b>6</b>               |                    |                                |                                     |  |
| •                             |                     | or oral agreement with any individual  |                | Ũ                  |                        | stees,             | or X Ye                        | s 🗌 No                              |  |
|                               |                     | art VII) or entity in connection with p<br>/iduals or entities (fundraisers) pursu |                |                    | •                      | ho fur             |                                |                                     |  |
| compensated at le             | •                   | · /·   |                | ayreer             |                        |                    |                                | e                                   |  |
|                               |                     |  |                |                    |                        |                    |                                | 1                                   |  |
| (i) Name and addres           | s of individual     |  | (iii)<br>fundi | Did<br>aiser       | (iv) Gross receipts    |                    | Amount paid<br>or retained by) | (vi) Amount paid                    |  |
| or entity (fund               |                     | (ii) Activity  |                | ustody<br>itrol of | from activity          |                    | fundraiser                     | to (or retained by)<br>organization |  |
|                               |                     |  |                | utions?            |                        | listed in col. (i) |                                |                                     |  |
| SCHULTZ & WILLIAMS - 1617 JFK |                     |  |                | No                 |                        |                    |                                |                                     |  |
| BOULEVARD, STE 170            | 0,                  | FUNDRAISING CONSULTANT   |                | X                  | 0.                     |                    | 655,008.                       | -655,008.                           |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     |  | +              |                    |                        |                    |                                |                                     |  |
|                               |                     |  |                |                    |                        |                    |                                |                                     |  |
|                               |                     | 1  | 1              |                    |                        |                    |                                |                                     |  |
| Total                         |                     |  |                |                    |                        |                    | 655,008.                       | -655,008.                           |  |
|                               | ich the organizatio | n is registered or licensed to solicit   | contrib        | utions             | or has been notified   | l it is (          | exempt from re                 | egistration                         |  |
| or licensing.                 | -                   |  |                |                    |                        |                    |                                |                                     |  |

AL, AR, CA, CO, CT, DC, FL, GA, IL, KS, KY, ME, MA, MI, MS, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR

PA,RI,SC,TN,UT,VA,WA,WV,WI,MD

| Schedule G | (Form 990) 2022             | NATIONAL AQUARIUM,           | INC.                            | 52-1121163                                   | Page        |
|------------|-----------------------------|------------------------------|---------------------------------|--|-------------|
| Part II    | Fundraising Events.         | Complete if the organization | tion answered "Yes" on Form 990 | , Part IV, line 18, or reported more than \$ | \$15,000    |
|            | of fundraising event contri | butions and gross income     | on Form 990-F7 lines 1 and 6b I | ist events with gross receipts greater th    | 1an \$5 000 |

|                 |    | 8   |                        |                               | 0 1                | 0 ,                                       |
|-----------------|----|---|------------------------|-------------------------------|--------------------|---|
|                 |    |   | <b>(a)</b> Event #1    | <b>(b)</b> Event #2           | (c) Other events   | (d) Total events<br>(add col. (a) through |
|                 |    |   | (event type)           | (event type)                  | (total number)     | - col. <b>(c)</b> )                       |
| Revenue         |    |   |                        |                               |                    |   |
| eve             | 1  | Gross receipts                                |                        |                               |                    |   |
| £               |    |   |                        |                               |                    |   |
|                 | 2  | Less: Contributions                           |                        |                               |                    |   |
|                 |    |   |                        |                               |                    |   |
|                 | 3  | Gross income (line 1 minus line 2)            |                        |                               |                    |   |
|                 |    |   |                        |                               |                    |   |
|                 | 4  | Cash prizes                                   |                        |                               |                    |   |
|                 |    |   |                        |                               |                    |   |
|                 | 5  | Noncash prizes                                |                        |                               |                    |   |
| Direct Expenses |    |   |                        |                               |                    |   |
| oen             | 6  | Rent/facility costs                           |                        |                               |                    |   |
| Ă               |    |   |                        |                               |                    |   |
| rect            | 7  | Food and beverages                            |                        |                               |                    |   |
| Ē               | _  |   |                        |                               |                    |   |
|                 | 8  | Entertainment                                 |                        |                               |                    |   |
|                 | 9  | Other direct expenses                         |                        |                               |                    |   |
|                 | 10 | Direct expense summary. Add lines 4 through   |                        |                               |                    |   |
| D               |    | Net income summary. Subtract line 10 from lin |                        |                               |                    |   |
| Pa              | π  |   | answered "Yes" on Form | 1 990, Part IV, line 19, or r | reported more than |   |
|                 |    | \$15,000 on Form 990-EZ, line 6a.             |                        |                               |                    | <u> </u>                                  |
| ē               |    |   | (a) Bingo              | (b) Pull tabs/instant         | (c) Other gaming   | (d) Total gaming (add                     |
| Sevenue         |    |   | -                      | bingo/progressive bingo       |                    | col. (a) through col. (c))                |
| Jev<br>Sev      |    |   |                        |                               |                    |   |

| щ               | 1   | Gross revenue  |                         |                            |                     |        |
|-----------------|-----|--|-------------------------|----------------------------|---------------------|--------|
| ses             | 2   | Cash prizes  |                         |                            |                     |        |
| xpens           | 3   | Noncash prizes   |                         |                            |                     |        |
| Direct Expenses | 4   | Rent/facility costs  |                         |                            |                     |        |
|                 | 5   | Other direct expenses  |                         |                            |                     |        |
|                 | 6   | Volunteer labor  | ☐ Yes % ☐ No            | └── Yes %<br>└── No        | └── Yes %<br>└── No |        |
|                 | 7   | Direct expense summary. Add lines 2 through                        | 1 5 in column (d)       |                            |                     |        |
|                 | 8   | Net gaming income summary. Subtract line 7                         | from line 1, column (d) |                            |                     |        |
| 9               | Ent | ter the state(s) in which the organization condu                   | cts gaming activities:  |                            |                     |        |
|                 |     | he organization licensed to conduct gaming ac<br>No," explain:     |                         |                            |                     | Yes No |
|                 |     | ere any of the organization's gaming licenses re<br>Yes," explain: |                         | erminated during the tax y | /ear?               | Yes No |

Schedule G (Form 990) 2022

| Sch | edule G (Form 990) 2022              | NATIONAL AQUARIUM, I          | INC. 52   | 2-112116      | 3        | Page 3   |
|-----|--------------------------------------|-------------------------------|---|---------------|----------|----------|
|     |                                      | ing activities with nonmerr   | ibers?  |               | Yes      | No       |
|     |                                      |                               | or a member of a partnership or other entity formed             |               |          |          |
|     | to administer charitable gaming?     |                               |   | 🗌             | Yes      | No No    |
| 13  | Indicate the percentage of gaming a  |                               |   |               |          |          |
| á   | The organization's facility          |                               |   | . <b>13a</b>  |          | %        |
|     |                                      |                               |   | 13b           |          | %        |
| 14  | Enter the name and address of the    | person who prepares the c     | organization's gaming/special events books and records:         |               |          |          |
|     | Name                                 |                               |   |               |          |          |
|     |                                      |                               |   |               |          |          |
|     | Address                              |                               |   |               |          |          |
| 15a | Does the organization have a contra  | act with a third party from v | whom the organization receives gaming revenue?                  |               | Yes      | 🗌 No     |
| ł   | If "Yes," enter the amount of gaming | a revenue received by the     | organization \$ and the amount                                  |               |          |          |
|     | of gaming revenue retained by the t  |                               |   |               |          |          |
| c   | If "Yes," enter name and address of  |                               |   |               |          |          |
|     | Name                                 |                               |   |               |          |          |
|     |                                      |                               |   |               |          |          |
|     | Address                              |                               |   |               |          |          |
| 16  | Gaming manager information:          |                               |   |               |          |          |
|     | News                                 |                               |   |               |          |          |
|     | Name                                 |                               |   |               |          |          |
|     | Gaming manager compensation          | \$                            |   |               |          |          |
|     | Description of services provided     |                               |   |               |          |          |
|     |                                      |                               |   |               |          |          |
|     |                                      |                               |   |               |          |          |
|     |                                      |                               |   |               |          |          |
|     | Director/officer                     | Employee                      | Independent contractor  |               |          |          |
|     |                                      |                               |   |               |          |          |
| 17  | Mandatory distributions:             | tata laurta males abavitable  | aliatuita dia mandra ana minara ang ang ang ang                 |               |          |          |
| ć   |                                      |                               | e distributions from the gaming proceeds to                     |               | Yes      | 🗌 No     |
|     |                                      |                               | be distributed to other exempt organizations or spent in the    |               | 103      |          |
|     | organization's own exempt activities |                               |   |               |          |          |
| Pa  |                                      |                               | nations required by Part I, line 2b, columns (iii) and (v); and | Part III, lir | ies 9, 9 | ∂b, 10b, |
| _   |                                      |                               | y additional information. See instructions.                     |               |          |          |
| aat | ד הרי הוודה התוגה ביווחה             | TOT OF THE UTOURON            |   |               |          |          |
| SCE | EDULE G, PART I, LINE 2B, L          | IST OF TEN HIGHEST            | PAID FUNDRAISERS:   |               |          |          |
|     |                                      |                               |   |               |          |          |
| (T) | NAME OF FUNDRAISER: SCHULT           | T C WITTTAMO                  |   |               |          |          |
| (1) | NAME OF FUNDRAISER: SCHOLI           | Z & WILLIAMS                  |   |               |          |          |
| (I) | ADDRESS OF FUNDRAISER:               |                               |   |               |          |          |
| 161 | 7 JFK BOULEVARD, STE 1700,           | PHILADELPHIA PA 1             | 9103  |               |          |          |
|     | ,,,,                                 | ,                             | -   |               |          |          |
|     |                                      |                               |   |               |          |          |
| SCH | EDULE G, PART I, LINE 2B, C          | OLUMN IV, GROSS REC           | EIPTS FROM ACTIVITY:  |               |          |          |
| THE | SE COSTS MEET THE DEFINITIO          | N OF PROFESSIONAL F           | UNDRAISING FEES,  |               |          |          |

| HOWEVER | THEY | WERE | NOT | TIED | DIRECTLY  | то | SPECIFIC   | CAMPAIGNS     | THAT | WOULD | BE |
|---------|------|------|-----|------|-----------|----|------------|---------------|------|-------|----|
|         |      |      |     |      | D11120121 |    | 21 2011 20 | 0111111110110 |      |       |    |

 Schedule G (Form 990)
 NATIONAL AQUARI

 Part IV
 Supplemental Information (continued)

REFLECTED IN PART I AS "GROSS RECEIPTS FROM ACTIVITY".

| SCHEDULE I<br>(Form 990)  | Go   | irants and Oth<br>vernments, an<br>ete if the organizatio | nd Individual                                     | <b>s in the Uni</b><br>on Form 990, Pa        | ted States  |                                       | OMB No. 1545-0047                            |
|---|--|---|---|---|---|---------------------------------------|--|
| Department of the Treasury<br>Internal Revenue Service  |  | Go to www.irs   | Attach to Form<br>a.gov/Form990 for               |   | ation   |                                       | Open to Public<br>Inspection                 |
| Name of the organization  | AL AQUARIUM, INC.  |   |   |   |   |                                       | Employer identification number<br>52-1121163 |
| Part I General Information on   | Grants and Assistance  |   |   |   |   |                                       |  |
|   | ts or assistance?<br>ation's procedures for monit<br>tance to Domestic Organiz | oring the use of grant<br>cations and Domestic            | funds in the United<br><b>Governments.</b> C      | l States.<br>Complete if the org              |   |                                       | X Yes No                                     |
| recipient that received m<br><b>1 (a)</b> Name and address of orgar<br>or government          | ore than \$5,000. Part II can<br>nization (b) EIN                              | be duplicated if additing (c) IRC section (if applicable) | onal space is need<br>(d) Amount of<br>cash grant | ed.<br>(e) Amount of<br>noncash<br>assistance | <b>(f)</b> Method of<br>valuation (book,<br>FMV, appraisal,<br>other) | (g) Description of noncash assistance | (h) Purpose of grant<br>or assistance        |
| NATIONAL AQUARIUM FOUNDATIO<br>111 MARKET PL, STE 800<br>BALTIMORE, MD 21202                  | N, INC.  | 501(C)3   | 10,107.   | 0.  |   |                                       | GENERAL SUPPORT                              |
|   |  |   |   |   |   |                                       |  |
|   |  |   |   |   |   |                                       |  |
|   |  |   |   |   |   |                                       |  |
|   |  |   |   |   |   |                                       |  |
|   |  |   |   |   |   |                                       |  |
| <ul><li>2 Enter total number of section 5</li><li>3 Enter total number of other org</li></ul> |  |   | e line 1 table                                    | I   | I   | 1                                     | <u>1.</u>                                    |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2022

Schedule I (Form 990) 2022

NATIONAL AQUARIUM, INC.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | <b>(c)</b> Amount of cash grant | (d) Amount of non-<br>cash assistance | (e) Method of valuation<br>(book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---------------------------------|--------------------------|---------------------------------|---------------------------------------|--|---------------------------------------|
|                                 |                          |                                 |                                       |  |                                       |
| EDUCATION ALLIANCE              | 19                       | 1,425.                          | 0.                                    |  |                                       |
|                                 |                          |                                 |                                       |  |                                       |
| ENVIRONMENTAL EDUCATION         | 1                        | 534.                            | 0.                                    |  |                                       |
|                                 |                          |                                 |                                       |  |                                       |
| HENRY HALL CAMPS                | 5                        | 5,000.                          | 0.                                    |  |                                       |
|                                 |                          |                                 |                                       |  |                                       |
| HENRY HALL SCHOLARSHIP          | 134                      | 26,636.                         | 0.                                    |  |                                       |
|                                 |                          |                                 |                                       |  |                                       |
| WATERSHED EDUCATION             | 12                       | 3,476.                          | 0.                                    |  |                                       |

PART I, LINE 2:

NATIONAL AQUARIUM FOUNDATION BOARD MONITORS PORTFOLIO PERFORMANCE AND

DISTRIBUTIONS OF FUNDS. PROGRAM SCHOLARSHIPS ARE MONITORED AND AWARDED BY

NATIONAL AQUARIUM CONSERVATION & EDUCATION LEADERSHIP.

Page **2** 

| SC       | HEDULE J               | Compensation Information   | (             | OMB No. 1 | 17     |          |
|----------|------------------------|--|---------------|-----------|--------|----------|
| (Fo      | rm 990)                | For certain Officers, Directors, Trustees, Key Employees, and Highest  |               | 20        | 22     | )        |
|          |                        | Compensated Employees<br>Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  |               | 20        | 22     |          |
|          | tment of the Treasury  | Attach to Form 990.  | (             | Open to   |        | ic       |
| -        | al Revenue Service     | Go to www.irs.gov/Form990 for instructions and the latest information.   | <u></u>       | Inspe     |        |          |
| Nam      | e of the organizatior  |  | Employer iden |           | on nur | nber     |
| Pa       |                        | NATIONAL AQUARIUM, INC.<br>s Regarding Compensation  | 52-1121       | .163      |        |          |
| Га       |                        | s negarating compensation  |               |           | V.     |          |
| 40       | Charle the energy      | ata hay(as) if the averagization provided any of the following to as far a parage listed on Farry  | - 000         |           | Yes    | No       |
| а        |                        | ate box(es) if the organization provided any of the following to or for a person listed on Forn  | 1990,         |           |        |          |
|          |                        | line 1a. Complete Part III to provide any relevant information regarding these items.  |               |           |        |          |
|          | First-class or c       |  |               |           |        |          |
|          | Travel for com         |  |               |           |        |          |
|          |                        |  |               |           |        |          |
|          |                        | spending account Personal services (such as maid, chauffe  | ur, cher)     |           |        |          |
| <b>b</b> | If any of the bayes    | an line to ave checked, did the executivation follow a written policy recording normant or   |               |           |        |          |
| D        |                        | on line 1a are checked, did the organization follow a written policy regarding payment or  |               | 46        |        |          |
| 2        |                        |  |               | 1b        |        |          |
| 2        | -                      | n require substantiation prior to reimbursing or allowing expenses incurred by all directors,  |               | 2         |        |          |
|          | trustees, and onice    | rs, including the CEO/Executive Director, regarding the items checked on line 1a?  |               | 2         |        |          |
| 3        | Indianta which if ar   | by of the following the experimention used to establish the compensation of the experimentation  |               |           |        |          |
| 3        |                        | ny, of the following the organization used to establish the compensation of the organization<br>actor. Check all that apply. Do not check any boxes for methods used by a related organization |               |           |        |          |
|          |                        | ation of the CEO/Executive Director, but explain in Part III.  | .1011 10      |           |        |          |
|          | ·                      |  |               |           |        |          |
|          | X Compensation         |  |               |           |        |          |
|          | ·                      | ompensation consultant   |               |           |        |          |
|          | X Form 990 of o        | ther organizations X Approval by the board or compensation   | committee     |           |        |          |
| 4        | During the year did    | Lonv person listed on Form 000. Bort VII. Section A line 1a, with respect to the filing  |               |           |        |          |
| 4        |                        | I any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing  |               |           |        |          |
| _        | organization or a re   |  |               | 4.        |        | x        |
| a<br>L   |                        | e payment or change-of-control payment?  |               | 4a        | x      | Α        |
| b        |                        | eive payment from a supplemental nonqualified retirement plan?   |               | 4b        | A      | x        |
| С        | -                      | eive payment from an equity-based compensation arrangement?  |               | 4c        |        | A        |
|          | If "Yes" to any of lin | nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.   |               |           |        |          |
|          | 0                      |  |               |           |        |          |
| -        |                        | )(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.   |               |           |        |          |
| 5        |                        | on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensat  | on            |           |        |          |
|          | contingent on the re   |  |               | -         |        | v        |
| a<br>,   | ine organization?      |  |               | 5a        |        | x        |
| b        |                        | ation?   |               | 5b        |        | A        |
| -        |                        | or 5b, describe in Part III.   |               |           |        |          |
| 6        |                        | on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensat  | on            |           |        |          |
|          | contingent on the n    | -  |               | -         |        | v        |
| a        | The organization?      |  |               | 6a        |        | X        |
| b        |                        | ation?   |               | 6b        |        | X        |
|          |                        | or 6b, describe in Part III.   |               |           |        |          |
| 7        |                        | on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payment   |               |           |        |          |
|          |                        | nes 5 and 6? If "Yes," describe in Part III  |               | 7         |        | X        |
| 8        |                        | reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to   | the           |           |        |          |
|          | initial contract exce  | ption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III   |               | 8         |        | X        |
| 9        | If "Yes" on line 8, d  | id the organization also follow the rebuttable presumption procedure described in  |               |           |        |          |
|          | Regulations section    | 1 53.4958-6(c)?  |               | 9         |        | <u> </u> |
| LHA      | For Paperwork Re       | eduction Act Notice, see the Instructions for Form 990.  | Schedule      | J (Forr   | n 990) | 2022     |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                                   |      | (B) Breakdown of W       | /-2 and/or 1099-MIS0 compensation         | C and/or 1099-NEC                         | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns<br>(B)(i)-(D) | (F) Compensation<br>in column (B)         |
|-----------------------------------|------|--------------------------|---|---|-----------------------------------|-------------------------|------------------------------------|---|
| (A) Name and Title                |      | (i) Base<br>compensation | (ii) Bonus &<br>incentive<br>compensation | (iii) Other<br>reportable<br>compensation | compensation                      |                         |                                    | reported as deferred<br>on prior Form 990 |
| (1) JOHN C. RACANELLI             | (i)  | 461,023.                 | 0.  | 2,110.                                    | 55,800.                           | 43,791.                 | 562,724.                           | 0.  |
| PRESIDENT/CHIEF EXECUTIVE OFFICER | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (2) VIRGINIA Y. NEWTON            | (i)  | 272,808.                 | 0.  | 382.                                      | 0.                                | 17,169.                 | 290,359.                           | 0.  |
| SVP/CFO                           | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (3) JENNIFER DRIBAN               | (i)  | 229,356.                 | 0.  | 150.                                      | 0.                                | 26,815.                 | 256,321.                           | 0.  |
| SVP, EXTERNAL AFFAIRS             | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (4) MARGOT AMELIA                 | (i)  | 240,251.                 | 0.  | 1,097.                                    | 0.                                | 11,489.                 | 252,837.                           | 0.  |
| SVP/CHIEF MARKETING OFFICER       | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (5) SCOTT MELTON                  | (i)  | 239,874.                 | 0.  | 166.                                      | 0.                                | 2,297.                  | 242,337.                           | 0.  |
| SVP/CHIEF PHILANTHROPY OFFICER    | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (6) SAM TAWIAH                    | (i)  | 178,706.                 | 0.  | 336.                                      | 0.                                | 26,918.                 | 205,960.                           | 0.  |
| VP, INFORMATION TECHNOLOGY        | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (7) STEPHANIE ALLARD              | (i)  | 183,134.                 | 0.  | 149.                                      | 0.                                | 10,692.                 | 193,975.                           | 0.  |
| SVP, CHIEF AW OFFICER             | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (8) JACQUELINE BERSHAD            | (i)  | 147,602.                 | 0.  | 306.                                      | 0.                                | 30,151.                 | 178,059.                           | 0.  |
| VP, PLANNING & DESIGN             | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (9) RONALD ANTKOWIAK              | (i)  | 145,396.                 | 0.  | 259.                                      | 0.                                | 25,938.                 | 171,593.                           | 0.  |
| VP, FINANCE & CONTROLLER          | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (10) ALISON DINGER                | (i)  | 135,348.                 | 0.  | 105.                                      | 0.                                | 24,505.                 | 159,958.                           | 0.  |
| VP, HUMAN RESOURCES               | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
|                                   | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                   | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                   | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                   | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                   | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                   | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                   | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                   | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                   | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                   | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                   | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                   | (ii) |                          |   |   |                                   |                         |                                    |   |

52-1121163

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B:

THE PRESIDENT AND CEO, JOHN RACANELLI PARTICIPATES IN A 457(F) NONQUALIFIED

RETIREMENT PLAN. DURING THE TAX YEAR, \$55,800 WAS SET ASIDE AS A

CONTRIBUTION TO HIS SECTION 457(F) ACCOUNT.

52-1121163

| (Form<br>Departm | 990)<br>ent of the Treasury<br>Revenue Service | C                   | Complete if the orga   | nization answered<br>explanations, and | I "Yes" on Form 99<br>d any additional inf<br>gov/Form990 for ir | 0, Part IV, li<br>ormation in | ne 24a. F<br>Part VI. | Provide d | •        |               |               |         |          |               | 022<br>to Pub<br>tion | lic      |
|------------------|--|---------------------|------------------------|--|--|-------------------------------|-----------------------|-----------|----------|---------------|---------------|---------|----------|---------------|-----------------------|----------|
| Name             | of the organization                            |                     |                        |  |  |                               |                       |           |          |               | -             | -       | identif  |               | n num                 | ber      |
|                  | N  | ATIONAL AQUARI      | UM, INC.               |  |  |                               |                       |           |          |               |               | 52-11   | 12116    | 3             |                       |          |
| Part             | I Bond Issues                                  |                     |                        |  | 1  |                               |                       | · · · · · |          |               |               |         |          |               |                       |          |
|                  | (a) Issuer nar                                 | ne                  | (b) Issuer EIN         | (c) CUSIP #                            | (d) Date issued  | (e) Issu                      | e price               | (f) D     | escripti | on of purpose | <b>(g)</b> De | efeased | l (h) On |               |                       |          |
|                  |  |                     |                        |  |  |                               |                       |           |          |               |               | 1       | -        | suer          | finan                 |          |
|                  |  |                     |                        |  |  | _                             |                       |           |          |               | Yes           | No      | Yes      | No            | Yes                   | No       |
|                  |  | 21.0                |                        |  | 05 / 20 / 10   | 20.0                          |                       |           |          | IOR ISSUE     |               |         |          | x             |                       | v        |
| <b>A</b> M1      | IDFA SERIES A & B 2                            | J19                 | 52-6002033             | NONEAVAIL                              | 05/30/19   | 32,0                          | 09,000.               | (2012)    | & REF    | INANCE        |               | X       | <u> </u> |               | <u> </u>              | X        |
| в                |  |                     |                        |  |  |                               |                       |           |          |               |               |         |          |               |                       |          |
|                  |  |                     |                        |  |  |                               |                       |           |          |               |               |         |          |               |                       |          |
| <u>C</u>         |  |                     |                        |  |  |                               |                       |           |          |               | _             |         | ──       |               |                       |          |
| -                |  |                     |                        |  |  |                               |                       |           |          |               |               |         |          |               |                       | l        |
| D<br>Part I      | II Proceeds                                    |                     |                        |  |  |                               |                       |           |          |               |               |         | <u> </u> |               |                       | <u> </u> |
| Faiti            | II FIOCEEUS                                    |                     |                        |  | Α  |                               |                       | В         |          | С             |               |         |          | D             |                       |          |
| 1                | Amount of bonds retired                        |                     |                        |  |  | ,318,456.                     |                       | 0         |          | 0             |               |         |          |               |                       |          |
|                  | Amount of bonds legally of                     |                     |                        |  |  | , ,                           |                       |           |          |               |               |         |          |               |                       |          |
|                  | Total proceeds of issue                        |                     |                        |  |  | ,609,000.                     |                       |           |          |               |               |         |          |               |                       |          |
|                  | Gross proceeds in reserve                      |                     |                        |  |  | , ,                           |                       |           |          |               |               |         |          |               |                       |          |
|                  | Capitalized interest from p                    |                     |                        |  |  |                               |                       |           |          |               |               |         |          |               |                       |          |
|                  | Proceeds in refunding eso                      |                     |                        |  |  |                               |                       |           |          |               |               |         |          |               |                       |          |
| 7                | Issuance costs from proc                       |                     |                        |  |  | 343,650.                      |                       |           |          |               |               |         |          |               |                       |          |
| 8 (              | Credit enhancement from                        | proceeds            |                        |  |  |                               |                       |           |          |               |               |         |          |               |                       |          |
| 9                | Working capital expenditu                      | ires from proceeds  | s                      |  |  |                               |                       |           |          |               |               |         |          |               |                       |          |
| 10 (             | Capital expenditures from                      | proceeds            |                        |  |  |                               |                       |           |          |               |               |         |          |               |                       |          |
| <u>11</u> (      | Other spent proceeds                           |                     |                        |  | 32   | ,265,350.                     |                       |           |          |               |               |         |          |               |                       |          |
| 12 (             | Other unspent proceeds                         |                     |                        |  |  |                               |                       |           |          |               |               |         |          |               |                       |          |
| <u>13</u> `      | Year of substantial compl                      | etion               |                        |  |  | 2019                          |                       |           |          |               |               |         |          |               |                       |          |
|                  |  |                     |                        |  | Yes  | No                            | Yes                   |           | No       | Yes           | No            |         | Yes      | $\rightarrow$ | No                    |          |
| 14               | Were the bonds issued as                       | part of a refunding | g issue of tax-exempt  | bonds (or,                             |  |                               |                       |           |          |               |               |         |          |               |                       |          |
|                  | if issued prior to 2018, a c                   |                     |                        |  | Х  |                               |                       |           |          |               |               |         |          | $\rightarrow$ |                       |          |
|                  | Were the bonds issued as                       |                     |                        |  |  |                               |                       |           |          |               |               |         |          |               |                       |          |
|                  | issued prior to 2018, an a                     |                     |                        |  |  |                               |                       |           |          |               |               |         |          | $\rightarrow$ |                       |          |
| -                | Has the final allocation of                    | •                   |                        |  | X  |                               |                       |           |          |               |               |         |          | $\rightarrow$ |                       |          |
|                  | Does the organization ma                       | •                   | ooks and records to su | upport the                             |  |                               |                       |           |          |               |               |         |          |               |                       |          |
| 1                | final allocation of proceed                    | s?                  |                        |  | Х  |                               |                       |           |          |               |               |         |          |               |                       |          |

Supplemental Information on Tax-Exempt Bonds

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2022

OMB No. 1545-0047

SCHEDULE K

#### Schedule K (Form 990) 2022 NATIONAL AQUARIUM, INC.

| 52-          | 1 | 1 | 21       | 1  | 6 | 2 |
|--------------|---|---|----------|----|---|---|
| J <u>2</u> – | - | - | <u> </u> | т. | υ | 5 |

Page 2

| Part III Private Business Use  |     | 4       |     | В  |     | c   | г   | )        |
|--|-----|---------|-----|----|-----|-----|-----|----------|
| • Weaths experimetion a partner in a partnership as a member of an LLC                             |     | 1       |     |    |     | Ī   |     |          |
| 1 Was the organization a partner in a partnership, or a member of an LLC,                          | Yes | No<br>X | Yes | No | Yes | No  | Yes | No       |
| which owned property financed by tax-exempt bonds?   |     | A       |     |    |     |     |     |          |
| 2 Are there any lease arrangements that may result in private business use of                      |     | x       |     |    |     |     |     |          |
| bond-financed property?  |     |         |     |    |     |     |     |          |
| <b>3a</b> Are there any management or service contracts that may result in private                 |     |         |     |    |     |     |     |          |
| business use of bond-financed property?  | X   |         |     |    |     |     |     |          |
| <b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside |     |         |     |    |     |     |     |          |
| counsel to review any management or service contracts relating to the financed property?           | X   |         |     |    |     |     |     |          |
| c Are there any research agreements that may result in private business use of                     |     |         |     |    |     |     |     |          |
| bond-financed property?  |     | X       |     |    |     |     |     | ļ        |
| d If "Yes" to line 3c, does the organization routinely engage bond counsel or other                |     |         |     |    |     |     |     |          |
| outside counsel to review any research agreements relating to the financed property?               |     |         |     |    |     |     |     |          |
| 4 Enter the percentage of financed property used in a private business use by entities             |     |         |     |    |     |     |     |          |
| other than a section 501(c)(3) organization or a state or local government                         |     | %       |     | %  |     | %   |     |          |
| 5 Enter the percentage of financed property used in a private business use as a                    |     |         |     |    |     |     |     |          |
| result of unrelated trade or business activity carried on by your organization,                    |     |         |     |    |     |     |     |          |
| another section 501(c)(3) organization, or a state or local government                             |     | %       |     | %  |     | %   |     |          |
| 6 Total of lines 4 and 5   |     | %       |     | %  |     | %   |     |          |
| 7 Does the bond issue meet the private security or payment test?                                   |     | x       |     |    |     |     |     |          |
| 8a Has there been a sale or disposition of any of the bond-financed property to a non-             |     |         |     |    |     |     |     |          |
| governmental person other than a 501(c)(3) organization since the bonds were issued?               |     | x       |     |    |     |     |     |          |
| <b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or               |     | •       |     |    |     |     |     |          |
| disposed of  |     | %       |     | %  |     | %   |     |          |
| c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations                       |     |         |     |    |     |     |     |          |
| sections 1.141-12 and 1.145-2?   |     |         |     |    |     |     |     |          |
| 9 Has the organization established written procedures to ensure that all                           |     |         |     |    |     |     |     |          |
| nonqualified bonds of the issue are remediated in accordance with the                              |     |         |     |    |     |     |     |          |
| requirements under Regulations sections 1.141-12 and 1.145-2?                                      | х   |         |     |    |     |     |     |          |
| Part IV Arbitrage  |     |         |     |    |     | 1 1 |     |          |
|  |     | 4       |     | В  |     | c   | r   |          |
| 1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and                          | Yes | No      | Yes | No | Yes | No  | Yes | No       |
| Penalty in Lieu of Arbitrage Rebate?   | 163 | X       | 103 |    | 103 |     | 103 |          |
| 2 If "No" to line 1, did the following apply?  |     |         |     | L  |     |     |     | L        |
|  | X   |         |     |    |     | 1   |     |          |
| a Rebate not due yet?  | А   | x       |     |    |     |     |     |          |
| b Exception to rebate?   |     | X       |     |    |     |     |     | <u> </u> |
| c No rebate due?   |     | Δ       |     |    |     |     |     | L        |
| If "Yes" to line 2c, provide in Part VI the date the rebate computation was                        |     |         |     |    |     |     |     |          |
| performed  |     | 1       |     |    |     | ,   |     | 1        |
| 3 Is the bond issue a variable rate issue?   | Х   |         |     |    |     |     |     | <u> </u> |

#### Schedule K (Form 990) 2022 NATIONAL AQUARIUM, INC.

| Part IV Arbitrage (continued)  | T            | A                 |         | <b>D</b> |     | c  | r r | <u> </u> |
|--|--------------|-------------------|---------|----------|-----|----|-----|----------|
|  | -            | A No              |         | B        |     | Ť  |     | -        |
| <b>4a</b> Has the organization or the governmental issuer entered into a qualified   | Yes          | No                | Yes     | No       | Yes | No | Yes | N        |
| hedge with respect to the bond issue?  | BB&T         |                   |         |          |     |    |     |          |
| b Name of provider   |              | 10.0000000        |         |          |     |    |     |          |
| c Term of hedge  | <sup>-</sup> | x                 |         |          |     |    |     |          |
| d Was the hedge superintegrated?   | +            | X                 |         |          |     |    |     |          |
| e Was the hedge terminated?  | +            | X                 |         |          |     |    |     |          |
| 5a Were gross proceeds invested in a guaranteed investment contract (GIC)?   | +            | <u> </u>          |         |          |     |    |     |          |
| b Name of provider   | +            |                   |         |          |     |    |     |          |
| <ul><li>c Term of GIC</li><li>d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?</li></ul>                                  | +            |                   |         |          |     |    |     |          |
| 6 Were any gross proceeds invested beyond an available temporary period?   | +            | x                 |         |          |     |    |     |          |
| <ul> <li>Were any gross proceeds invested beyond an available temporary period?</li> <li>Has the organization established written procedures to monitor the</li> </ul> | +            |                   |         |          |     |    |     |          |
|  | x            |                   |         |          |     |    |     |          |
| requirements of section 148? Part V Procedures To Undertake Corrective Action  |              |                   |         |          | l   |    |     |          |
|  | 1            | A                 |         | В        |     | C  |     | <b>`</b> |
| Has the organization established written procedures to ensure that violations  | Yes          | No                | Yes     | No       | Yes | No | Yes | ,<br>No  |
| of federal tax requirements are timely identified and corrected through the  | 165          |                   | 165     | NU       | 165 |    | 165 |          |
| voluntary closing agreement program if self-remediation isn't available under  |              |                   |         |          |     |    |     |          |
|  | x            |                   |         |          |     |    |     |          |
| applicable regulations? Part VI Supplemental Information. Provide additional information for responses to questions  |              | I<br>K See instri | ictions |          |     |    | I   |          |
| CHEDULE K, ADDITIONAL INFORMATION:   |              |                   |         |          |     |    |     |          |
| HE NATIONAL AQUARIUM FOUNDATION, INC. IS THE CO-BORROWER ON THIS BOND  |              |                   |         |          |     |    |     |          |
| •  |              |                   |         |          |     |    |     |          |
| SSILE  |              |                   |         |          |     |    |     |          |
| SSUE.  |              |                   |         |          |     |    |     |          |
| SSUE.  |              |                   |         |          |     |    |     |          |
| SSUE.  |              |                   |         |          |     |    |     |          |
| SSUE.  |              |                   |         |          |     |    |     |          |
| SSUE.  |              |                   |         |          |     |    |     |          |
| SSUE .   |              |                   |         |          |     |    |     |          |
| SSUE   |              |                   |         |          |     |    |     |          |
| SSUE   |              |                   |         |          |     |    |     |          |
| SSUE .   |              |                   |         |          |     |    |     |          |
| SSUE .   |              |                   |         |          |     |    |     |          |
| SSUE .   |              |                   |         |          |     |    |     |          |
| SSUE .   |              |                   |         |          |     |    |     |          |
| SSUE .   |              |                   |         |          |     |    |     |          |

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#### SCHEDULE M (Form 990)

### **Noncash Contributions**

OMB No. 1545-0047

| 2022           |
|----------------|
| Open to Public |
| Inspection     |

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Department of the Treasury Internal Revenue Service

| rna | al Revenue Service Go to www.irs   | .gov/Form                     | 990 for instruction                                       | ns and the latest informatio   | n.   |          | Inspection                                     |
|-----|--|-------------------------------|---|--|------|----------|--|
| m   | e of the organization  |                               |   |  |      | Employer | identification number                          |
|     | NATIONAL AQUARIUM,   | INC.                          |   |  |      |          | 52-1121163                                     |
| a   | rt I Types of Property   |                               |   |  |      |          |  |
|     |  | (a)<br>Check if<br>applicable | (b)<br>Number of<br>contributions or<br>items contributed | (c)<br>Noncash contribution<br>amounts reported on<br>Form 990, Part VIII, line 1g | r    |          | (d)<br>d of determining<br>ontribution amounts |
|     | Art - Works of art   | Х                             | 7   | 1,400.   | FAIR | MARKET   | VALUE  |
| 2   | Art - Historical treasures   |                               |   |  |      |          |  |
| ;   | Art - Fractional interests   |                               |   |  |      |          |  |
|     | Books and publications   | Х                             |   | 180.   | FAIR | MARKET   | VALUE  |
| 5   | Clothing and household goods   |                               |   |  |      |          |  |
| ;   | Cars and other vehicles  |                               |   |  |      |          |  |
| ,   | Boats and planes   |                               |   |  |      |          |  |
| 3   | Intellectual property  |                               |   |  |      |          |  |
| )   | Securities - Publicly traded   | Х                             | 2   | 19,207.  | FAIR | MARKET   | VALUE  |
| )   | Securities - Closely held stock  |                               |   |  |      |          |  |
|     | Securities - Partnership, LLC, or trust interests  |                               |   |  |      |          |  |
|     | Securities - Miscellaneous   |                               |   |  |      |          |  |
| ;   | Qualified conservation contribution -  |                               |   |  |      |          |  |
|     | Historic structures  |                               |   |  |      |          |  |
| ļ   | Qualified conservation contribution - Other  |                               |   |  |      |          |  |
| 5   | Real estate - Residential  |                               |   |  |      |          |  |
| ;   | Real estate - Commercial   |                               |   |  |      |          |  |
| ,   | Real estate - Other  |                               |   |  |      |          |  |
| ;   | Collectibles   |                               |   |  |      |          |  |
| )   | Food inventory   |                               |   |  |      |          |  |
| )   | Drugs and medical supplies   |                               |   |  |      |          |  |
|     | Taxidermy  |                               |   |  |      |          |  |
| 2   | Historical artifacts   |                               |   |  |      |          |  |
|     | Scientific specimens   |                               |   |  |      |          |  |
| ŀ   | Archeological artifacts  |                               |   |  |      |          |  |
| 5   | Other ( FOOD AND BEVERA )  | Х                             | 1   | 39,843.  | FAIR | MARKET   | VALUE  |
| ;   | Other ( )  |                               |   |  |      |          |  |
| ,   | Other ( )  |                               |   |  |      |          |  |
| 3   | Other ( )  |                               |   |  |      |          |  |
| )   | Number of Forms 8283 received by the organiz<br>for which the organization completed Form 828      |                               |   |  |      |          | 0  |
|     |  |                               |   |  |      |          | Yes N  |
| 30a | During the year, did the organization receive by must hold for at least 3 years from the date of t |                               |   | -  |      | that it  |  |

|     | must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for |     |   |   |
|-----|---|-----|---|---|
|     | exempt purposes for the entire holding period?  | 30a |   | x |
| b   | If "Yes," describe the arrangement in Part II.  |     |   |   |
| 31  | Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?    | 31  | Х |   |
| 32a | Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash     |     |   |   |
|     | contributions?  | 32a |   | X |
| b   | If "Yes," describe in Part II.  |     |   |   |
| 33  | If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, |     |   |   |
|     | describe in Part II.  |     |   |   |
|     | describe in Part II.  |     |   |   |

| LHA For Paperwork Reduction Act Notice, see the Instructions for Fo |
|---|
|---|

| Part II    | Supplementa       | l Informati | on. Provide | the infor |
|------------|-------------------|-------------|-------------|-----------|
| Schedule N | A (Form 990) 2022 | NATIONAL    | AQUARIUM,   | INC.      |

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B):

REPORTING THE NUMBER OF CONTRIBUTIONS

Department of the Treasury

Name of the organization

Internal Revenue Service

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information.



Employer identification number 52–1121163

NATIONAL AQUARIUM, INC.

FORM 990, PART I, LINE 6:

THE ORGANIZATION USES THE SERVICES OF VOLUNTEERS TO REALIZE ITS MISSION

TO INSPIRE CONSERVATION OF THE WORLD'S AQUATIC TREASURES. THE

ORGANIZATION IS VERY APPRECIATIVE OF ALL THE SERVICE FROM OUR

VOLUNTEERS: VOLUNTEER SERVICE HOURS TOTALED 65,119 HOURS, A VALUE OF

\$2,137,206. VOLUNTEERS ARE ESSENTIAL FOR OUR MISSION, AND THE NATIONAL

AQUARIUM IS ALWAYS LOOKING FOR MORE VOLUNTEERS TO BECOME A PART OF THE

COMMUNITY AND ASSIST THE AQUARIUM IN GETTING ITS MESSAGE OUT TO THE

MORE THAN 1.2 MILLION VISITORS WHO VISIT THE AQUARIUM ANNUALLY.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

THE NATIONAL AQUARIUM MAINTAINS THE HIGHEST POSSIBLE STANDARDS OF

EXCELLENCE IN ALL ASPECTS OF ANIMAL CARE IN ORDER TO ADVANCE ANIMAL

HEALTH, HUSBANDRY AND WELFARE PRACTICES. IN ADDITION TO PROVIDING THE

BEST POSSIBLE CARE FOR ALL ANIMALS AT THE AQUARIUM, STAFF CONDUCT

SCIENTIFIC RESEARCH AND FIELD WORK TO SUPPORT SPECIES AND HABITAT

CONSERVATION, WITH A STRONG EMPHASIS ON THE CHESAPEAKE BAY. CURRENT

EXHIBITS AT THE NATIONAL AQUARIUM INCLUDE AMAZON RIVER FOREST, ATLANTIC

CORAL REEF, ATLANTIC TO PACIFIC, AUSTRALIA: WILD EXTREMES, BLACKTIP

REEF, DOLPHIN DISCOVERY, JELLIES INVASION, LIVING SEASHORE, MARYLAND

EXPERIENCE, SHARK ALLEY, SURVIVING ADAPTATION, TROPICAL RAINFOREST,

HARRY AND JEANETTE WEINBERG WATERFRONT PARK, AND THE 4D IMMERSION

THEATER.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

| Schedule O (Form 990) 2022  | Page 2                                       |
|---|--|
| Name of the organization NATIONAL AQUARIUM, INC.                            | Employer identification number<br>52-1121163 |
| ENVIRONMENT AND THE OCEAN. BY GETTING THEIR BOOTS WET AND THEIR HANDS       |  |
| DIRTY, STUDENTS WHO PARTICIPATE IN THE NATIONAL AQUARIUM'S EDUCATION        |  |
| PROGRAMS HAVE OPPORTUNITIES TO EXPLORE THEIR SKILLS AND INTERESTS, AND      |  |
| MAKE EMOTIONAL CONNECTIONS TO THE ENVIRONMENT AND OUR BLUE PLANET. MORE     |  |
| THAN 56,000 MARYLAND STUDENTS VISIT THE NATIONAL AQUARIUM FREE OF           |  |
| CHARGE EACH YEAR, WHERE THEY BECOME IMMERSED IN THE WORLD OF WATER AND      |  |
| LEARN MORE ABOUT PROTECTING ANIMALS AND THEIR HABITATS.                     |  |
| FORM 990, PART VI, SECTION B, LINE 11B:                                     |  |
| PRIOR TO THE FILING OF THE FORM 990, THE AUDIT COMMITTEE WILL REVIEW THE    |  |
| FORM DURING LIVE MEETING. THEN A COPY OF THE FORM IS PROVIDED               |  |
| ELECTRONICALLY TO ALL BOARD MEMBERS.  |  |
|   |  |
| FORM 990, PART VI, SECTION B, LINE 12C:                                     |  |
| AS STATED IN THE ORGANIZATION'S CONFLICT OF INTEREST POLICY, ANNUALLY EACH  |  |
| BOARD MEMBER AND KEY EMPLOYEE IS REQUIRED TO COMPLETE A CONFLICT OF         |  |
| INTEREST DISCLOSURE AND INDICATE ANY POTENTIAL CONFLICTS. A SUMMARY OF THE  |  |
| DISCLOSURES IS REVIEWED BY THE FINANCE COMMITTEE AND AUDIT COMMITTEE OF THE |  |
| BOARD AND ANY AND ALL APPROPRIATE ACTIONS ARE THEN TAKEN IN ACCORDANCE WITH |  |
| THE POLICY. ADDITIONALLY THE SUMMARY OF DISCLOSURES IS DISTRIBUTED TO KEY   |  |
| EMPLOYEES TO ENHANCE THEIR AWARENESS WHEN CONTEMPLATING AND/OR ENTERING     |  |
| INTO BUSINESS TRANSACTIONS.   |  |
| FORM 990, PART VI, SECTION B, LINE 15:                                      |  |
| THE COMPENSATION FOR THE CHIEF EXECUTIVE OFFICER IS REVIEWED AND DOCUMENTED |  |
| ANNUALLY BY AN INDEPENDENT COMPENSATION COMMITTEE OF THE BOARD AND UPDATED  |  |

ANNUALLY BY AN INDEPENDENT COMPENSATION COMMITTEE OF THE BOARD, AND UPDATED

AS PRUDENT BASED ON INFORMATION RECEIVED FROM INDEPENDENT COMPENSATION

STUDIES AND SURVEYS, AS WELL AS INFORMATION RECEIVED BY THE COMMITTEE FROM

Name of the organization

NATIONAL AQUARIUM, INC.

Page 2 Employer identification number 52-1121163

OTHER INTERNAL AND EXTERNAL SOURCES.

THE COMPENSATION FOR THE OTHER OFFICERS AND KEY EMPLOYEES IS REVIEWED AND

DOCUMENTED ANNUALLY BY AN INDEPENDENT COMPENSATION COMMITTEE OF THE BOARD.

COMPENSATION STUDIES AND SURVEYS ARE USED TO ESTABLISH THEIR COMPENSATION.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AR, AL, CA, CO, CT, DC, FL, GA, HI, IL, KS, KY, MA, MD, ME, MI, MS, MN, NC, ND, NJ, NH, NM, NV, NY

OH, OK, PA, RI, SC, TN, UT, VA, WA, WI, WV, OR

FORM 990, PART VI, SECTION C, LINE 19:

NATIONAL AQUARIUM, INC. HAS ITS GOVERNING DOCUMENTS AND CONFLICT OF

INTEREST POLICIES AVAILABLE TO THE PUBLIC UPON REQUEST. FINANCIAL

STATEMENTS ARE AVAILABLE UPON REQUEST, ON THE WEBSITE, AND ARE INCLUDED

WITH PUBLICATIONS ASSOCIATED WITH THE NATIONAL AQUARIUM, INC.'S ANNUAL

REPORT. THEY ARE ALSO AVAILABLE THROUGH NOT-FOR-PROFIT INTERNET PORTALS

SUCH AS GUIDESTAR AND CHARITY NAVIGATOR. THESE DOCUMENTS ARE AVAILABLE FOR

THE SAME PERIOD OF DISCLOSURE AS SET FORTH IN SECTION 6104(D).

FORM 990, PART VII, COLUMN B:

THE AVERAGE HOURS PER WEEK LISTED ARE STANDARD PAYROLL HOURS. ACTUAL

HOURS WORKED ARE GREATER THAN 40.

FORM 990, PART VIII, LINE 1B:

IN 2022, THE NATIONAL AQUARIUM REPORTED 100% OF ITS MEMBERSHIP REVENUES

ON LINE 1B OF STATEMENT VIII. ANNUAL MEMBERSHIP PER INDIVIDUAL IS LESS

THAN \$75 ANNUALLY. RIGHTS AND PRIVILEGES ACCORDED MEMBERS INCLUDE FREE

ADMISSION, DISCOUNTS ON PURCHASES WITHIN THE AQUARIUM, DISCOUNTED

| Schedule O (Form 990) 2022<br>Name of the organization      |            | Page<br>Employer identification numbe |
|---|------------|---------------------------------------|
| NATIONAL AQUARIUM, INC.                                     |            | 52-1121163                            |
| PARKING, AND FREE OR DISCOUNTED ADMISSION TO MEMBER-ONLY EV | ENTS       |                                       |
|   |            |                                       |
|   |            |                                       |
|   |            |                                       |
| FORM 990, PART IX, LINE 11G, OTHER FEES:                    |            |                                       |
|   |            |                                       |
| CONTRACT AND PROFESSIONAL SERVICES:                         |            |                                       |
| PROGRAM SERVICE EXPENSES                                    | 4,475,353. |                                       |
| MANAGEMENT AND GENERAL EXPENSES                             | 1,027,135. |                                       |
|   |            |                                       |
| FUNDRAISING EXPENSES  | 179,397.   |                                       |
| TOTAL EXPENSES  | 5,681,885. |                                       |
| TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A      | 5,681,885. |                                       |
|   |            |                                       |
|   |            |                                       |
| FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:           |            |                                       |
| GAIN ON INTEREST RATE SWAP                                  | 2,341,681. |                                       |
|   |            |                                       |
|   |            |                                       |
|   |            |                                       |
|   |            |                                       |
|   |            |                                       |
|   |            |                                       |
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|   |            |                                       |
|   |            |                                       |
|   |            |                                       |

(Form 990)

#### **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047

2022 Open to Public

Inspection

Name of the organization

Department of the Treasury Internal Revenue Service

NATIONAL AQUARIUM, INC.

52-1121163

Employer identification number

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| <b>(a)</b><br>Name, address, and EIN (if applicable)<br>of disregarded entity | <b>(b)</b><br>Primary activity | <b>(c)</b><br>Legal domicile (state or<br>foreign country) | <b>(d)</b><br>Total income | <b>(e)</b><br>End-of-year assets | <b>(f)</b><br>Direct controlling<br>entity |
|---|--------------------------------|--|----------------------------|----------------------------------|--|
| ACRC LENDER, LLC  |                                |  |                            |                                  |  |
| 111 MARKET PLACE, SUITE 800   | LEVERAGED LENDER IN NMTC       |  |                            |                                  |  |
| BALTIMORE, MD 21202   | TRANSACTION                    | MARYLAND   | 0.                         | 14,042,823.                      | NATIONAL AQUARIUM, INC.                    |
| NANI, LLC   |                                |  |                            |                                  |  |
| 111 MARKET PLACE, SUITE 800   |                                |  |                            |                                  |  |
| BALTIMORE, MD 21202   | REAL ESTATE HOLDING            | MARYLAND   | ٥.                         | 0.                               | NATIONAL AQUARIUM, INC.                    |
| 2328 CEDLEY STREET, LLC   |                                |  |                            |                                  |  |
| 111 MARKET PLACE, SUITE 800   |                                |  |                            |                                  |  |
| BALTIMORE, MD 21202   | REAL ESTATE HOLDING            | MARYLAND   | 0.                         | 80,000.                          | NATIONAL AQUARIUM, INC.                    |
|   |                                |  |                            |                                  |  |

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a)<br>Name, address, and EIN<br>of related organization | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile (state or<br>foreign country) | (d)<br>Exempt Code<br>section | (e)<br>Public charity<br>status (if section | (f)<br>Direct controlling<br>entity | cont | <b>g)</b><br>512(b)(13)<br>rolled<br>ity? |
|--|--------------------------------|---|-------------------------------|---|-------------------------------------|------|---|
|  |                                |   |                               | 501(c)(3))                                  |                                     | Yes  | No  |
| NATIONAL AQUARIUM FOUNDATION, INC                        |                                |   |                               |   |                                     |      |   |
| 52-1301162, 111 MARKET PLACE, BALTIMORE, MD              |                                |   |                               |   | NATIONAL                            |      |   |
| 21202  | SUPPORTING ORGANIZATION        | MARYLAND  | 501(C)(3)                     | LINE 12A, I                                 | AQUARIUM, INC.                      | x    |   |
| ACRC LESSOR, INC 82-0658936                              |                                |   |                               |   |                                     |      |   |
| 111 MARKET PLACE   |                                |   |                               |   |                                     |      |   |
| BALTIMORE, MD 21202                                      | SUPPORTING ORGANIZATION        | MARYLAND  | 501(C)(3)                     | LINE 12B, II                                | N/A                                 |      | х   |
|  | -                              |   |                               |   |                                     |      |   |
|  | -                              |   |                               |   |                                     |      |   |
|  |                                |   |                               |   |                                     |      |   |
|  | 1                              |   |                               |   |                                     |      |   |
|  |                                |   |                               |   |                                     |      |   |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2022

## Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a)  | (b)              | (c)                                       | (d)                          | (e)   | (f)   | (g)    | (1                            | h) | (i)   | (i)                    |                          | (k)                   |
|--|------------------|---|------------------------------|---|---|--------|-------------------------------|----|---|------------------------|--------------------------|-----------------------|
| Name, address, and EIN of related organization | Primary activity | Legal<br>domicile<br>(state or<br>foreign | Direct controlling<br>entity | Predominant income<br>(related, unrelated,<br>excluded from tax under | Share of total Share of<br>income end-of-year<br>assets |        | Disproportionate allocations? |    | Code V-UBI<br>amount in box<br>20 of Schedule | Gener<br>mana<br>partn | al or Per<br>ging<br>er? | ercentage<br>wnership |
|  |                  | country)                                  |                              | sections 512-514)   |   | 455615 | Yes                           | No | K-1 (Form 1065)                               | Yes                    | No                       |                       |
|  |                  |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  |                  |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  |                  |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  |                  |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  |                  |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  |                  |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  |                  |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  |                  |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  |                  |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  | 1                |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  | 1                |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  | 1                |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  |                  |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  | 1                |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  | 1                |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  | 1                |   |                              |   |   |        |                               |    |   |                        |                          |                       |
|  |                  |   | 1                            |   |   | 1      | 1                             |    |   |                        |                          |                       |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| <b>(a)</b><br>Name, address, and EIN<br>of related organization | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | <b>(f)</b><br>Share of total<br>income | <b>(g)</b><br>Share of<br>end-of-year<br>assets | <b>(h)</b><br>Percentage<br>ownership | Sec<br>512(i<br>conti<br>ent | (i)<br>ction<br>(b)(13)<br>trolled<br>tity? |
|---|--------------------------------|---|-------------------------------------|--|--|---|---------------------------------------|------------------------------|---|
|   |                                | country)                                      |                                     |  |  | 400010  |                                       | Yes                          | No  |
|   |                                |   |                                     |  |  |   |                                       |                              |   |
|   |                                |   |                                     |  |  |   |                                       |                              |   |
|   |                                |   |                                     |  |  |   |                                       |                              |   |
|   |                                |   |                                     |  |  |   |                                       |                              |   |
|   |                                |   |                                     |  |  |   |                                       |                              |   |
|   |                                |   |                                     |  |  |   |                                       |                              |   |
|   |                                |   |                                     |  |  |   |                                       |                              |   |
|   |                                |   |                                     |  |  |   |                                       |                              |   |
|   |                                |   |                                     |  |  |   |                                       |                              |   |
|   |                                |   |                                     |  |  |   |                                       |                              |   |
|   |                                |   |                                     |  |  |   |                                       |                              |   |
|   |                                |   |                                     |  |  |   |                                       |                              |   |
|   |                                |   |                                     |  |  |   |                                       |                              |   |
|   | 1                              |   |                                     |  |  |   |                                       |                              |   |
|   | 1                              |   |                                     |  |  |   |                                       |                              |   |

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| ote: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.  |             | Ye         | es |
|---|-------------|------------|----|
| During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Pa | arts II-IV? |            |    |
| a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity   | 1a          |            |    |
| <b>b</b> Gift, grant, or capital contribution to related organization(s)  |             | <b>)</b> X | ζ  |
| c Gift, grant, or capital contribution from related organization(s)   |             | ; X        | ζ  |
| d Loans or loan guarantees to or for related organization(s)  |             | 1          |    |
| e Loans or loan guarantees by related organization(s)   |             | ,          | _  |
| f Dividends from related organization(s)  |             |            |    |
| g Sale of assets to related organization(s)   | 1g          |            |    |
| h Purchase of assets from related organization(s)   |             |            |    |
| i Exchange of assets with related organization(s)   | <u>1i</u>   |            |    |
| j Lease of facilities, equipment, or other assets to related organization(s)  |             | X          | 2  |
| k Lease of facilities, equipment, or other assets from related organization(s)  | <u>1k</u>   | x x        | ς  |
|   |             |            |    |
| m Performance of services or membership or fundraising solicitations by related organization(s)   | 1m          | <u>۱</u>   |    |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)   |             | n X        | ۲. |
| o Sharing of paid employees with related organization(s)  |             | , x        | 2  |
| p Reimbursement paid to related organization(s) for expenses  | <u>1p</u>   | <b>,</b> x | ζ  |
| <b>q</b> Reimbursement paid by related organization(s) for expenses   |             | 4          | _  |
| r Other transfer of cash or property to related organization(s)   |             | ,          |    |
| s Other transfer of cash or property from related organization(s)   | 1s          | ;          |    |

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

| <b>(a)</b><br>Name of related organization | <b>(b)</b><br>Transaction<br>type (a-s) | <b>(c)</b><br>Amount involved | (d)<br>Method of determining amount involved |
|--|---|-------------------------------|--|
| (1) NATIONAL AQUARIUM FOUNDATION           | с                                       | 1,836,275.                    | FMV  |
| (2) NATIONAL AQUARIUM FOUNDATION           | В                                       | 10,107.                       | FMV  |
| (3)  |   |                               |  |
| <u>(4)</u>                                 |   |                               |  |
| <u>(5)</u>                                 |   |                               |  |
| <u>(6)</u>                                 |   |                               |  |

#### Schedule R (Form 990) 2022 NATIONAL AQUARIUM, INC.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (0)                                 | <u> </u>         | <b>F</b>                            | (d)  | 1-                        | 、              | (f)            | (a)                    |          | •             | (1)  | (i)      | (14)     |
|-------------------------------------|------------------|-------------------------------------|--|---------------------------|----------------|----------------|------------------------|----------|---------------|--|----------|----------|
| (a)                                 | (b)              | (c)                                 | (d)  | Are a partners 501(c orgs | all            | (f)            | <b>(g)</b><br>Share of |          | ר)<br>החסיי-  | (i)<br>Code V URI  | (j)      | (k)      |
| Name, address, and EIN<br>of entity | Primary activity | Legal domicile<br>(state or foreign | Predominant income<br>(related, unrelated,<br>excluded from tax under<br>sections 512-514) | partners<br>501(c         | s sec.<br>)(3) | Share of total | end-of-year            | tio      | opor-<br>nate | Code V-UBI<br>amount in box 20<br>of Schedule K-1<br>(Form 1065) | managin  |          |
| of entity                           |                  | country)                            | excluded from tax under  | orgs                      |                | income         | assets                 |          | tions?        | of Schedule K-1  | partner? |          |
|                                     |                  | country)                            | sections 512-514)  | Yes                       | No             | Income         | asseis                 | Yes      | No            | (Form 1065)  | Yes No   | ·        |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           | $\square$      |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           | <u> </u>       |                |                        | $\vdash$ | $\square$     |  | ++       | <b> </b> |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     | -                |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     | 1                |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |
|                                     |                  |                                     |  |                           |                |                |                        |          |               |  |          |          |

Schedule R (Form 990) 2022

# Schedule R (Form 990) 2022 NATION Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.