#### \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury

Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2021 calendar year, or tax year beginning and ending C Name of organization D Employer identification number Check if applicable: Address change NATIONAL AQUARIUM, INC. Name change 52-1121163 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite Final return/ termin-ated PIER 3 - 501 EAST PRATT STREET (410) 576-3800 60,590,294. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended return BALTIMORE, MD 21202 H(a) Is this a group return Applica-tion pending F Name and address of principal officer: JOHN C. RACANELLI for subordinates? ..... Yes X No SAME AS C ABOVE **H(b)** Are all subordinates included? Yes Tax-exempt status: X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or 527 If "No," attach a list. See instructions J Website: ► WWW.AQUA.ORG H(c) Group exemption number ▶ K Form of organization: X Corporation Trust Association Other > Year of formation: 1976 M State of legal domicile: MD Part I Summary Briefly describe the organization's mission or most significant activities: TO INSPIRE CONSERVATION OF THE Governance WORLD'S AQUATIC TREASURES. if the organization discontinued its operations or disposed of more than 25% of its net assets. 25 Number of voting members of the governing body (Part VI, line 1a) 25 Number of independent voting members of the governing body (Part VI, line 1b) 4 Activities & 438 Total number of individuals employed in calendar year 2021 (Part V, line 2a) 5 1371 Total number of volunteers (estimate if necessary) 6 111,167. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 15,721. 7h **Prior Year Current Year** 12,407,755, 28,854,231. Contributions and grants (Part VIII, line 1h) 8 Revenue 11,802,728 29,367,905. Program service revenue (Part VIII, line 2g) 194,357, 165,719. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 2,202,439. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 1,132,044 11 25,536,884 60,590,294. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 66,278. 167,183. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 17,978,155. 20,594,963. 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) 634,387. 562 229. **b** Total fundraising expenses (Part IX, column (D), line 25) 26,020,736. 26,413,251. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 44,699,556. 47,737,626. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) -19,162,672. 12,852,668. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 5 91,756,436. 97,374,969. Total assets (Part X, line 16) 48,277,309, 39,936,008. 21 Total liabilities (Part X, line 26) 三年 43,479,127. 57,438,961. Net assets or fund balances. Subtract line 21 from line 20 ... Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign VIRGINIA Y. NEWTON, SVP & CHIEF FINANCIAL OFFICER Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature JULIA FLANNERY JULIA FLANNERY 10/03/22 P00928918 Paid self-employed Firm's name RSM US LLP 42-0714325 Preparer Firm's EIN ▶ Firm's address 100 INTERNATIONAL DRIVE, SUITE 1400 Use Only Phone no.410-246-9300 BALTIMORE, MD 21202 X Yes May the IRS discuss this return with the preparer shown above? See instructions No

Pa	Check if Schedule O contains a response or note to any line in this Part III
	Check in Connection Control in the Control in the Control in Contr
1	Briefly describe the organization's mission: TO INSPIRE CONSERVATION OF THE WORLD'S AQUATIC TREASURES.
	TO INSTITUTE CONSERVATION OF THE WORLD S AQUATIC TREASURES.
2	Did the organization undertake any significant program services during the year which were not listed on the
_	prior Form 990 or 990-EZ?
	If "Yes." describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
•	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$29,834,863. including grants of \$) (Revenue \$29,554,079.
	AQUARIUM EXPERIENCE: THE NATIONAL AQUARIUM IS LOCATED IN THE HEART OF
	THE INNER HARBOR IN BALTIMORE, MARYLAND. SITUATED ON TWO CITY PIERS
	WITH THE CHESAPEAKE BAY ON EITHER SIDE, THE AQUARIUM FEATURES THREE
	PAVILIONS AND A LIVING COLLECTION THAT INCLUDES MORE THAN 20,000
	ANIMALS FROM MORE THAN 800 SPECIES OF FISH, BIRDS, AMPHIBIANS, REPTILES
	AND MAMMALS IN AWARD-WINNING HABITATS. THE NATIONAL AQUARIUM IS
	MARYLAND'S LARGEST PAID TOURIST ATTRACTION, WELCOMING MORE THAN 1.2
	MILLION VISITORS ANNUALLY. MORE THAN 50 MILLION GUESTS HAVE VISITED THE
	AQUARIUM SINCE IT OPENED IN 1981, AND AQUARIUM STAFF MEMBERS ARE
	COMMITTED TO GOING TO EXTRAORDINARY LENGTHS TO DELIGHT GUESTS AND
	INSPIRE THEM TO ACT TO CONSERVE THE WORLD'S AQUATIC TREASURES. AS AN
	ORGANIZATION ACCREDITED BY THE ASSOCIATION OF ZOOS AND AQUARIUMS (AZA),
4b	(Code:) (Expenses \$ 5,524,272. including grants of \$) (Revenue \$)  CONSERVATION & EDUCATION: THE NATIONAL AQUARIUM IS A NONPROFIT
	ORGANIZATION FOCUSED ON CHANGING THE WAY HUMANITY CARES FOR THE OCEAN.
	WHAT BEGAN OVER 35 YEARS AGO AS A VISITOR ATTRACTION HAS EVOLVED INTO A
	CONSERVATION ORGANIZATION THAT OPERATES A WORLD-CLASS AQUARIUM. THROUGH
	UNPARALLELED EXHIBITS, SCIENCE-BASED EDUCATION PROGRAMS AND HANDS-ON
	FIELD INITIATIVES. WE ARE CREATING A NEW COMMUNITY OF HOPEFUL
	CONSERVATIONISTS, DRIVEN BY OUR MISSION TO INSPIRE CONSERVATION OF THE
	WORLD'S AQUATIC TREASURES. WE ARE AT THE FOREFRONT OF EFFORTS TO
	INCREASE PUBLIC AWARENESS OF THE CHALLENGES FACING OUR COASTS AND
	OCEANS AND TO LEAD DIRECT ACTION TO IMPROVE THE HEALTH OF THE BALTIMORE
	HARBOR, THE CHESAPEAKE BAY AND OCEANS AROUND THE WORLD. THE NATIONAL
	AQUARIUM IS ALSO COMMITTED TO EDUCATING STUDENTS OF ALL AGES ABOUT THE
4c	(Code:) (Expenses \$
	Other are were any ileas (Describe on Cabadula O.)
40	Other program services (Describe on Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )  Total program service expenses ▶ 35,359,135.
TU	i otal program continuo experience

# Form 990 (2021) NATIONAL AQUARIUM, INC. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	_
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	X	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			l
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			.,
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?		17	
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	v
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	ا ا		•
4-	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			•
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	ا ۱		•
4-	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,		v	
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	Х	$\vdash$
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	,		🖫
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	ا مر ا		🖫
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		v	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X 000	<u> </u>

Form 990 (2021)

NATIONAL AQUARIUM, INC.

Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	Х	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			17
	any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	05-		х
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Δ
D	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	OEL		х
26	Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,	20		
21	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part III</i>	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,	Li		
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
-	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity		v	
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	00		Х
27	If "Yes," complete Schedule R, Part V, line 2  Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		
37		37		х
38	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	31		
00	Note: All Form 990 filers are required to complete Schedule O	38	х	
Par		00		
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 103			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	
			$\Omega\Omega\Omega$	

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Form 990 (2021)

NATIONAL AQUARIUM, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return 2a 438								
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х						
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.								
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х						
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х						
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a								
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х					
b	If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).								
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X					
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	_5b		Х					
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c							
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			x					
	any contributions that were not tax deductible as charitable contributions?	6a							
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	CL							
7	were not tax deductible?	6b							
7	Organizations that may receive deductible contributions under section 170(c).	7a	х						
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х						
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	7.0							
·	to file Form 8282?	7c		x					
Ч	If "Yes," indicate the number of Forms 8282 filed during the year 7d	70							
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		х					
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		х					
g									
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7g 7h							
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the								
	sponsoring organization have excess business holdings at any time during the year?	8							
9	Sponsoring organizations maintaining donor advised funds.								
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a							
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b							
10	Section 501(c)(7) organizations. Enter:								
а	Initiation fees and capital contributions included on Part VIII, line 12								
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities								
11	Section 501(c)(12) organizations. Enter:								
а	Gross income from members or shareholders								
b	Gross income from other sources. (Do not net amounts due or paid to other sources against								
	amounts due or received from them.)	40							
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a							
13	If "Yes," enter the amount of tax-exempt interest received or accrued during the year								
	Is the organization licensed to issue qualified health plans in more than one state?	13a							
u	Note: See the instructions for additional information the organization must report on Schedule O.	ioa							
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
-	organization is licensed to issue qualified health plans								
С	Enter the amount of reserves on hand 13c								
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		х					
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b							
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or								
	excess parachute payment(s) during the year?	15		Х					
	If "Yes," see the instructions and file Form 4720, Schedule N.								
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х					
	If "Yes," complete Form 4720, Schedule O.								
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any								
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17							
	If "Yes," complete Form 6069.								

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management N<u>o</u> Yes 2.5 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 25 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 X of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Х 4 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 5 Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? X 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe 12c Х on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X The organization's CEO, Executive Director, or top management official 15a Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶SEE SCHEDULE 0 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Upon request X Own website X Another's website \_\_\_ Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records

21202

R. ALEX ANTKOWIAK - 410-576-2296

111 MARKET PLACE, SUITE 800, BALTIMORE, MD

Check if Schedule O contains a response or note to any line in this Part VII

Х

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

(A)	(B)	(C)						(D)	(E)	(F)	
Name and title	Average	Position (do not check more than one					one	Reportable	Reportable	Estimated	
	hours per week		box, unless person is both an officer and a director/trustee)					compensation from	compensation	amount of other	
	(list any	tor						the	from related organizations	compensation	
	hours for	Individual trustee or director				- - -		organization	(W-2/1099-MISC/	from the	
	related	tee o	ustee			ensat		(W-2/1099-MISC/	1099-NEC)	organization	
	organizations	al trus	nal tr		loyee	comp		1099-NEC)		and related	
	below	lividu	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations	
(1) JOHN C. RACANELLI	line)	ш	Ĕ	₩	Ş.	를 를	오				
	34.00	1						401 000	0	64 262	
PRESIDENT/CHIEF EXECUTIVE OFFICER	6.00			Х				481,899.	0.	64,263.	
(2) DALE SCHMIDT	40.00	1			37			211 070	_	10 451	
EVP/CHIEF OPERATING OFFICER	40.00				Х			311,870.	0.	19,451.	
(3) JENNIFER DRIBAN	40.00	1			х			221 425	0.	30 004	
SVP/EXTERNAL AFFAIRS (4) MARGOT AMELIA	39.00	-	$\vdash$	$\vdash$	^	$\vdash$		231,425.	U .	30,904.	
SVP/CHIEF MARKETING OFFICER	1.00	-			х			240 722	0.	11 256	
(5) SCOTT MELTON	40.00				^			248,723.	0.	11,356.	
SVP/CHIEF PHILANTHROPY OFFICER	40.00	1			Х			247 176	0.	2 223	
(6) SAM TAWIAH	40.00				Λ			247,176.	0.	2,233.	
VP, INFORMATION TECHNOLOGY	40.00	1			х			176,794.	0.	24,975.	
(7) JACQUELINE BERSHAD	40.00							170,754.	· ·	24,575.	
VP, PLANNING & DESIGN	10.00	1				x		157,429.	0.	23,367.	
(8) RONALD ANTKOWIAK	40.00					<del> </del>		107,127.	•	20,007.	
VP, FINANCE & CONTROLLER		1				x		147,956.	0.	24,290.	
(9) ALISON DINGER	40.00										
VP, HUMAN RESOURCES		1				x		136,561.	0.	24,566.	
(10) STEPHANIE ALLARD	40.00							, ,		, -	
SVP, CHIEF AW OFFICER		1				x		146,227.	0.	9,818.	
(11) VIRGINIA Y. NEWTON	39.00							,		,	
SVP/CFO	1.00	1		х				136,106.	0.	7,643.	
(12) SEAN BEATTIE	40.00										
VP, PHILANTHROPY						x		133,606.	0.	9,307.	
(13) ISMAEL SAVADOGO	39.00										
SVP/CFO (THRU 7/10/21)	1.00			х				83,090.	0.	383.	
(14) MARC BUNTING	5.00										
CHAIR		х		х				0.	0.	0.	
(15) JANE DROPPA	1.00										
VICE CHAIR		Х		Х				0.	0.	0.	
(16) TOM ROBINSON	1.00										
DIRECTOR/IMMEDIATE PAST CHAIR		Х	L	Х				0.	0.	0.	
(17) DAVID CHURCHILL	1.00										
DIRECTOR	2.00	Х						0.	0.	0.	
132007 12-09-21										Form <b>990</b> (2021)	

Form **990** (2021)

1 61111 666 (2621)	AQUARIUM, INC.								52-112110	Page <b>U</b>
Part VII Section A. Officers, Directors,	Trustees, Key Emp	oloy	ees,	and	l Hig	ghes	t Co	ompensated Employee	s (continued)	
(A)		(C				(D)	(E)	(F)		
Name and title	Average hours per week	box	not cl , unles cer an	s per	more son i	than o	n an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(18) TIMOTHY ADAMS	1.00									
DIRECTOR		Х						0.	0.	0.
(19) ADAM BORDEN	1.00									
DIRECTOR		Х						0.	0.	0.
(20) KEITH CAMPBELL	1.00									
DIRECTOR		Х						0.	0.	0.
(21) TODD CHESTER	1.00									
DIRECTOR	1.00	Х						0.	0.	0.
(22) CELINE COUSTEAU	1.00									
DIRECTOR		Х						0.	0.	0.
(23) JOE CRUMBLING	1.00									
DIRECTOR		Х						0.	0.	0.
(24) COLLEEN DILENSCHNEIDER	1.00									
DIRECTOR/SECRETARY		Х		Х				0.	0.	0.
(25) NANCY GRASMICK	1.00									
DIRECTOR		х						0.	0.	0.
(26) MOHANNAD JISHI	1.00									
DIRECTOR	1.00	х						0.	0.	0.
1b Subtotal							<b></b>	2,638,862.	0.	252,556.
c Total from continuation sheets to Pa							<b></b>	0.	0.	0.
d Total (add lines 1b and 1c)							<b>•</b>	2,638,862.	0.	252,556.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

line 1a? If "Yes," complete Schedule J for such individual

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services

3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on

Yes No
3 X

21

Х

#### 

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
IMPACTS RESEARCH & DEVELOPMENT LLC	25551,211011 51 551 11555	
3720 FALCON RIDGE DRIVE, MEDINA, OH 44256	ADVERTISING	1,683,497.
JOHNSON CONTROLS		
P.O. BOX 730068, DALLAS, TX 75373	FACILITY MAINTENANCE	955,419.
HZ A DIVISION OF BCW, LLC, 10101 MOLECULAR		
DRIVE, SUITE 300, ROCKVILLE, MD 20850	MEDIA AND ADVERTISING CAMPAIGN	664,798.
SCHULTZ & WILLIAMS, INC, ONE PENN CENTER		
AT SUBURBAN STATION, PHILADELPHIA, PA	MEDIA AND ADVERTISING CAMPAIGN	562,229.
ZOOQUATIC LABORATORY		
701 EAST PRATT STREET, BALTIMORE, MD 21202	LABORATORY SERVICES	408,845.
2 Total number of independent contractors (including but not limited to the	nose listed above) who received more than	
\$100,000 of compensation from the organization	11	
		000

Part VII   Section A. Officers, Directors, Tru	stees. Kev En	olan	vee	s. aı	nd H	liah	est (	Compensated Employe	ees (continued)	
(A)	(B)		,		C)			(D)	(E)	(F)
Name and title	Average hours	(cl		Pos	ition that		ly)	Reportable compensation	Reportable compensation	Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) JOSEPH NIGRO DIRECTOR	1.00	Х						0.	0.	0.
(28) STEPHANIE RAWLINGS-BLAKE DIRECTOR	1.00	х						0.	0.	0.
(29) JENNIFER REYNOLDS	1.00									
DIRECTOR (30) ENRIC SALA	1.00	Х						0.	0.	0.
DIRECTOR (31) SHARI SANT PLUMMER	1.00	Х						0.	0.	0.
DIRECTOR (32) CHUCK TILDON	1.00	х						0.	0.	0.
DIRECTOR		х						0.	0.	0.
(33) ELIZABETH WAGNER	1.00									
DIRECTOR	1.00	Х						0.	0.	0.
(34) TED WIESE	1.00									
DIRECTOR	1 00	Х						0.	0.	0.
(35) TAMIKA TREMAGLIO DIRECTOR	1.00	х						0.	0.	0.
(36) RON SPARKS DIRECTOR	1.00	х						0.	0.	0.
(37) CHRISTOPHER GRIFFITH DIRECTOR	1.00	х						0.	0.	0.
(38) JACK DWYER DIRECTOR	1.00	х						0.	0.	0.
(39) JOHN BREMER DIRECTOR	1.00	x						0.	0.	
DIRECTOR		^						0.	0.	0.
Total to Part VII, Section A, line 1c	<u> </u>	<u> </u>			<u> </u>	<u> </u>				

Form 990 (2021) NATIONAL AGE Part VIII Statement of Revenue

		Check if Schedule O	contain	s a response	or note to any line	e in this Part VIII			X
				•	,	(A)	(B)	(C)	(D)
						Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
							function revenue	business revenue	sections 512 - 514
ωs	1 a	Federated campaigns		1a					
Contributions, Gifts, Grants and Other Similar Amounts	b			···	4,278,239.				
ဗ် ရို	c								
fts,					1,237,048.				
ية اق		Government grants (contr	ibution		18,666,374.				
Sir		·			10,000,371.				
utio	ī	All other contributions, gifts,	-		4,672,570.				
ë		similar amounts not included		1f	317,235.				
out	g		lines 1a-1	If 1g \$	317,233.	20 054 221			
O g	<u>n</u>	Total. Add lines 1a-1f			Business Code	28,854,231.			
		ADMIGGIONG			Business Code 713990	26 707 075	26 707 075		
<u>ice</u>	2 a	40				26,707,875.	26,707,875.		
er <	b				900099	875,027.	875,027.		
n S	С				713990	730,480.	730,480.		
Jrar 3e√	d				713990	501,177.	501,177.		
Program Service Revenue	е	GROUPS			900099	223,629.	223,629.		
۵	f	All other program service	revenu	e	900099	329,717.	237,981.	91,736.	
$\longrightarrow$	g	Total. Add lines 2a-2f				29,367,905.			
	3	Investment income (include			I				
		other similar amounts)				165,719.			165,719.
	4	Income from investment of	of tax-ex	xempt bond p	oroceeds 🕨				
	5	Royalties			<b></b>	29,567.			29,567.
				(i) Real	(ii) Personal				
	6 a	Gross rents	6a						
	b	Less: rental expenses	6b						
	С	Rental income or (loss)	6с						
	d	Net rental income or (loss)	) <u></u>		<b></b>				
	7 a	Gross amount from sales of	L	(i) Securities	(ii) Other				
		assets other than inventory	7a						
	b	Less: cost or other basis							
e		and sales expenses	7b						
ther Revenue	С	Gain or (loss)	7c						
Bè		Net gain or (loss)							
ē	8 a	Gross income from fundraising	ng event	ts (not					
⇟		including \$		of					
		contributions reported on	line 1c	). See					
		Part IV, line 18		8a					
	b	Less: direct expenses		I .					
	С	Net income or (loss) from	fundrai	sing events					
		Gross income from gamin							
		Part IV, line 19		I .	<u>                                      </u>				
	b			9b					
		Net income or (loss) from							
		Gross sales of inventory, I							
		and allowances		I .	, l				
	b	Less: cost of goods sold		I					
		Net income or (loss) from							
$\dashv$		2. (1000)			Business Code				
snc	11 a	COMMISSION			722320	1,643,669.			1,643,669.
nec Tue	b	DILOTO G			900004	277,910.	277,910.		. , , , ,
Miscellaneous Revenue	ر د	FOOD SERVICE			722100	191,347.	, ,		191,347.
isce	ų	All other revenue			900099	59,946.		19,431.	40,515.
Σ		Total. Add lines 11a-11d			<b>•</b>	2,172,872.		,	,
	12	Total revenue. See instruction	ns .		<b>•</b>	60,590,294.	29,554,079.	111,167.	2,070,817.

52-1121163

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

0001	on 501(c)(3) and 501(c)(4) organizations must comple Check if Schedule O contains a respons				
Do i	not include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	( <b>D</b> ) Fundraising
	8b, 9b, and 10b of Part VIII.	Total expenses	expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	109,359.	109,359.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	57,824.	57,824.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	2,003,760.	528,742.	996,149.	478,869.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	15 007 010	12 679 202	702 409	2 446 512
7	Other salaries and wages	15,827,213.	12,678,203.	702,498.	2,446,512.
8	Pension plan accruals and contributions (include	6,795.	5,443.	302.	1 050
•	section 401(k) and 403(b) employer contributions)	1,648,547.	1,320,549.	73,172.	1,050. 254,826.
9	Other employee benefits	1,108,648.	888,069.	49,208.	171,371.
10 11	Payroll taxes  Fees for services (nonemployees):	1,100,040.	000,009.	45,200.	1/1,3/1.
	` ' ' '	252,601.	90,065.	58,114.	104,422.
	Management	138,819.	49,496.	31,937.	57,386.
	Legal	87,463.	31,185.	20,122.	36,156.
	Lobbying	133,100.	,	133,100.	,
	Professional fundraising services. See Part IV, line 17	562,229.		, , , , , , , , , , , , , , , , , , , ,	562,229.
f	Investment management fees	, -			
	Other. (If line 11g amount exceeds 10% of line 25,				
,	column (A), amount, list line 11g expenses on Sch O.)	5,072,468.	3,947,331.	1,040,398.	84,739.
12	Advertising and promotion	3,048,132.	1,190,417.	477,538.	1,380,177.
13	Office expenses	567,439.	441,560.	74,603.	51,276.
14	Information technology	788,071.	495,046.	200,247.	92,778.
15	Royalties				
16	Occupancy	3,993,785.	3,760,076.	166,621.	67,088.
17	Travel	175,555.	145,436.	25,965.	4,154.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	45,937.	38,741.	4,535.	2,661.
20	Interest	1,006,319.	15,572.	989,079.	1,668.
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	8,749,604.	7,353,888.	610,578.	785,138.
23	Insurance	540,460.	454,267.	37,710.	48,483.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)	1 001 262	1 001 363		
a	ANIMAL SPECIFIC SUPPLIE	1,201,363.	1,201,363.		
b	BUILDING & EXHIBIT SUPP	511,835.	511,835.		
С.					
d	All all and an area	100 200	11 660	27 170	20 454
	All other expenses Add lines 1 through 24s	100,300.	44,668. 35,359,135.	27,178. 5,719,054.	28,454.
<u>25</u>	Total functional expenses. Add lines 1 through 24e	47,737,626.	30,309,135.	3,713,034.	6,659,437.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
	II TOHOWING SOF 30-2 (MSC 330-720)		t		5 QQQ (2224)

Form 990 (2021)
Part X Balance Sheet

Pa	IL A	Balance Sheet					
		Check if Schedule O contains a response or r	note to any li	ne in this Part X	(A) Beginning of year		( <b>B)</b> End of year
	1	Cash - non-interest-bearing			7,570,302.	1	19,071,431.
	2	Savings and temporary cash investments			·	2	· ·
	3	Pledges and grants receivable, net			4,273,958.	3	5,336,438.
	4	Accounts receivable, net	347,783.	4	601,108.		
	5	Loans and other receivables from any current	·		,		
		trustee, key employee, creator or founder, sul					
		controlled entity or family member of any of the		5			
	6	Loans and other receivables from other disqu					
		under section 4958(f)(1)), and persons describ		n 4050(a)(2)(D)		6	
"	7	Notes and loans receivable, net			13,613,540.	7	13,613,540.
Assets	8	Inventories for sale or use			, , ,	8	, , .
Ass	9	Prepaid expenses and deferred charges			297,159.	9	252,867.
		Land, buildings, and equipment: cost or other			,		
	loa	basis. Complete Part VI of Schedule D		210,244,641.			
	h	Less: accumulated depreciation		151,876,468.	65,326,524.	10c	58,368,173.
	11			· · · · · ·	03,320,321.	11	30,300,173.
		Investments - publicly traded securities				12	
	12	Investments - other securities. See Part IV, lin					
	13	Investments - program-related. See Part IV, lir		13			
	14	Intangible assets		327,170.	14	131,412.	
	15	Other assets. See Part IV, line 11			91,756,436.	15	97,374,969.
	16	Total assets. Add lines 1 through 15 (must e		3,989,363.	16	3,134,771.	
	17	Accounts payable and accrued expenses	3,303,303.	17	3,131,771.		
	18	Grants payable	2,903,597.	18	4,935,380.		
	19	Deferred revenue		29,946,041.	19	28,131,406.	
	20	Tax-exempt bond liabilities			25,510,011.	20	20,131,400.
	21	Escrow or custodial account liability. Comple				21	
ies	22	Loans and other payables to any current or for					
Liabilities		trustee, key employee, creator or founder, su				00	
Ei.		controlled entity or family member of any of the	-	·····	710,000.	22	
	23	Secured mortgages and notes payable to unr			710,000.	23	
	24	Unsecured notes and loans payable to unrela				24	
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lin	nes 17-24). C	complete Part X	10,728,308.	0.5	3,734,451.
		of Schedule D			48,277,309.		39,936,008.
	26			► ▼	40,277,303.	26	39,930,000.
ģ		Organizations that follow FASB ASC 958, o	neck nere				
uce		and complete lines 27, 28, 32, and 33.			37,164,349.	07	50,844,049.
<u>a</u>	27	Net assets without donor restrictions	6,314,778.	27	6,594,912.		
g B	28	Net assets with donor restrictions	0,314,770.	28	0,394,912.		
ڃ		Organizations that do not follow FASB ASC	; 958, cneck	nere			
or F		and complete lines 29 through 33.	.1.			00	
ţ	29	Capital stock or trust principal, or current fun-				29	
SSe	30	Paid-in or capital surplus, or land, building, or				30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated			42 450 405	31	F7 420 0C1
Š	32	Total net assets or fund balances			43,479,127.	32	57,438,961.
	33	Total liabilities and net assets/fund balances			91,756,436.	33	97,374,969.

Form **990** (2021)

Pa	Reconciliation of Net Assets								
	Check if Schedule O contains a response or note to any line in this Part XI				X				
1	Total revenue (must equal Part VIII, column (A), line 12)	1			294.				
2	Total expenses (must equal Part IX, column (A), line 25)	2			626.				
3	Revenue less expenses. Subtract line 2 from line 1								
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	43	479,	127.				
5	Net unrealized gains (losses) on investments	5							
6	Donated services and use of facilities	6							
7	Investment expenses	7							
8	Prior period adjustments	8							
9	Other changes in net assets or fund balances (explain on Schedule O)	9	1	,107,	166.				
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,								
	column (B))	10	57	,438,	961.				
Pa	rt XII Financial Statements and Reporting								
	Check if Schedule O contains a response or note to any line in this Part XII				<u>Ш</u>				
				Yes	No				
1	Accounting method used to prepare the Form 990: Cash X Accrual Other								
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.								
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?								
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a							
	separate basis, consolidated basis, or both:								
	Separate basis Consolidated basis Both consolidated and separate basis								
b	Were the organization's financial statements audited by an independent accountant?		2b	Х					
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,							
	consolidated basis, or both:								
	Separate basis X Consolidated basis Both consolidated and separate basis								
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,							
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х					
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.							
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit							
	Act and OMB Circular A-133?		3a	Х					
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required								
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	X					
			Form	990	(2021)				

#### **SCHEDULE A**

(Form 990)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization **Employer identification number** NATIONAL AQUARIUM, INC. 52-1121163 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 X An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions)) Total

## Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support							
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
	The portion of total contributions						
Ŭ	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
6	Public support. Subtract line 5 from line 4.						
_	etion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 4	(4) 2011	(6) 2010	(0) 2013	(4) 2020	(6) 2021	(i) Total
	Gross income from interest.						
•	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
9	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
10	or loss from the sale of capital						
	assets (Explain in Part VI.)						
44	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	ata (aaa inatuustis				12	
	First 5 years. If the Form 990 is for th			fourth or fifth toy			-
13	organization, check this box and <b>stop</b>	· ·		·	•	. , . ,	ightharpoonup
Sec	ction C. Computation of Public						
	Public support percentage for 2021 (li			column (fl)		14	%
	Public support percentage from 2020					15	<del></del>
	<b>33 1/3% support test - 2021.</b> If the o						
	<b>stop here.</b> The organization qualifies a						
b	33 1/3% support test - 2020. If the o		•				
-	and <b>stop here.</b> The organization quali						
17a	10% -facts-and-circumstances test						
	and if the organization meets the facts	_					
	meets the facts-and-circumstances tes				raanization	-	$\sim$
h	10% -facts-and-circumstances test	-	•	* ''	-	 17a. and line 15 is 1	
-	more, and if the organization meets th	_					. = , <b>v · v</b> .
	organization meets the facts-and-circu				-		
18	<b>Private foundation.</b> If the organization			•	•		
		:=::::::::::::::::::::::::::::::::::::		,,,	,		

## Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	now, picase comp	icte i art ii.j				
	endar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Gifts, grants, contributions, and	, ,	` ,	` ,	, ,	,	,,
	membership fees received. (Do not						
	include any "unusual grants.")	11,468,860.	8,534,371.	12,685,920.	12,407,755.	28,854,231.	73,951,137.
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	36,411,060.	35,821,734.	34,496,916.	11,590,951.	29,276,169.	147,596,830.
3	Gross receipts from activities that						
	are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	47,879,920.	44,356,105.	47,182,836.	23,998,706.	58,130,400.	221,547,967.
7 <i>a</i>	Amounts included on lines 1, 2, and 3 received from disqualified persons	234,828.	732,718.	663,927.	1,270,266.	1,507,702.	4,409,441.
k	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						0.
,	amount on line 13 for the year  Add lines 7a and 7b	234,828.	732,718.	663,927.	1,270,266.	1,507,702.	4,409,441.
	Public support. (Subtract line 7c from line 6.)	, ,	, -	, -	, , ,	, , , -	217,138,526.
	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6	47,879,920.	44,356,105.	47,182,836.	23,998,706.	58,130,400.	221,547,967.
	d Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	186,168.	255,153.	322,052.	270,721.	195,286.	1,229,380.
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975					12,420.	12,420.
(	Add lines 10a and 10b	186,168.	255,153.	322,052.	270,721.	207,706.	1,241,800.
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on					12,420.	12,420.
12	Other income. Do not include gain or loss from the sale of capital		1 000 100	4 050 444	4 040 005	·	,
40	assets (Explain in Part VI.)	18 066 000	1,880,188.	1,953,144.	1,012,825.	2,172,872.	
	Total support. (Add lines 9, 10c, 11, and 12.)	48,066,088.	46,491,446.	49,458,032.		60,523,398.	
14	First 5 years. If the Form 990 is for the	J		,		( )( )	·
Sec	check this box and stop here ction C. Computation of Public	c Support Per		•••••			
	Public support percentage for 2021 (li			olumn (f))		15	94.48 %
	Public support percentage from 2020		•			16	95.61 %
	ction D. Computation of Inves		•				70
	Investment income percentage for 20			ne 13, column (f))		17	.54 %
	Investment income percentage from 2					18	.52 %
	a 33 1/3% support tests - 2021. If the	•				•	
	more than 33 1/3%, check this box an	-					► V
k	33 1/3% support tests - 2020. If the	=	-	•	• •		
	line 18 is not more than 33 1/3%, chec	ck this box and sto	op here. The organ	nization qualifies a	s a publicly suppo	rted organization	
20	Private foundation. If the organization	n did not check a b	oox on line 14, 19a	, or 19b, check thi	s box and see inst	ructions	

#### Page 4

## Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes." answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes." provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
За		
3b		
3c		
4a		
4b		
4c		
5a		
5b		
5c		
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9a		
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9b		
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46		
10a		
40h		
10b		

	edule A (Form 990) 2021 NATIONAL AQUARIUM, INC.	52-1121163	Pa	age <b>5</b>
Par	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of	f one or		
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one superganization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated amount			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1 1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations	•		
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations	•		
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations	•		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in	ıstructions).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental e	entity (see instruction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а				
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Organi	izations		
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( explain in Part VI). See instructions.				
	All other Type III non-functionally integrated supporting organizations must	st complete	Sections A through E.		
Sect	ion A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)		
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3.	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)	
1	Aggregate fair market value of all non-exempt-use assets (see				
	instructions for short tax year or assets held for part of year):				
а	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
С	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other factors				
	(explain in detail in Part VI):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
_3	Subtract line 2 from line 1d.	3			
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,				
	see instructions).	4			
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
_6	Multiply line 5 by 0.035.	6			
_7_	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C - Distributable Amount			Current Year	
1	Adjusted net income for prior year (from Section A, line 8, column A)	1			
2	Enter 0.85 of line 1.	2			
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3			
4	Enter greater of line 2 or line 3.	4			
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
	emergency temporary reduction (see instructions).	6			
7	Check here if the current year is the organization's first as a non-functional	ally integrate	d Type III supporting orga	nization (see	
	instructions).				

Schedule A (Form 990) 2021

	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)					
Secti	on D - Distributions			Current Year		
1	Amounts paid to supported organizations to accomplish exe	mpt purposes	1			
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported				
	organizations, in excess of income from activity	2	!			
3	Administrative expenses paid to accomplish exempt purpose	3	1			
4	Amounts paid to acquire exempt-use assets		4			
_5_	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)	5	i		
6	Other distributions (describe in Part VI). See instructions.		6	;		
7	Total annual distributions. Add lines 1 through 6.		7	,		
8	Distributions to attentive supported organizations to which the	ne organization is responsive				
	(provide details in Part VI). See instructions.		8	1		
9_	Distributable amount for 2021 from Section C, line 6		9	)		
10	Line 8 amount divided by line 9 amount	1	10	)		
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021		
_1_	Distributable amount for 2021 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2021 (reason-					
	able cause required - explain in Part VI). See instructions.					
3	Excess distributions carryover, if any, to 2021					
<u>a</u>	From 2016					
b	From 2017					
c	From 2018					
d	From 2019					
e	From 2020					
f_	Total of lines 3a through 3e					
<u>g</u>	Applied to underdistributions of prior years					
<u>h</u>	Applied to 2021 distributable amount					
<u>_i</u>	Carryover from 2016 not applied (see instructions)					
<u>_i</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.					
4	Distributions for 2021 from Section D,					
	line 7: \$					
<u>a</u>	Applied to underdistributions of prior years					
<u> </u>	Applied to 2021 distributable amount					
c	Remainder. Subtract lines 4a and 4b from line 4.					
5	Remaining underdistributions for years prior to 2021, if					
	any. Subtract lines 3g and 4a from line 2. For result greater					
	than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2021. Subtract lines 3h					
	and 4b from line 1. For result greater than zero, explain in					
	Part VI. See instructions.					
7	Excess distributions carryover to 2022. Add lines 3j					
	and 4c.					
_8_	Breakdown of line 7:					
	Excess from 2017					
	Excess from 2018					
	Excess from 2019					
	Excess from 2020					
<u>e</u>	Excess from 2021					

Schedule A (Form 990) 2021

# Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Schedule of Contributors**

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

NA	TIONAL AQUARIUM, INC.	52-1121163
Organization type (check of	one):	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)( 3 ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation	
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	
Note: Only a section 501(c)	s covered by the <b>General Rule</b> or a <b>Special Rule</b> . (7), (8), or (10) organization can check boxes for both the General Rule and a Special Rul	e. See instructions.
General Rule		
	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's	
Special Rules		
sections 509(a)(1) contributor, during	n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support to and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) If the interval of the inte	d that received from any one
contributor, durino literary, or educati	n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a the year, total contributions of more than \$1,000 exclusively for religious, charitable, so onal purposes, or for the prevention of cruelty to children or animals. Complete Parts I (e) instead of the contributor name and address), II, and III.	ientific,
year, contributions is checked, enter purpose. Don't co	n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a seculusively for religious, charitable, etc., purposes, but no such contributions totaled monere the total contributions that were received during the year for an exclusively religious implete any of the parts unless the <b>General Rule</b> applies to this organization because it e, etc., contributions totaling \$5,000 or more during the year	ore than \$1,000. If this box s, charitable, etc., received <i>nonexclusively</i>
answer "No" on Part IV, line	nat isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (For 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, g requirements of Schedule B (Form 990).	<i>,,</i>
I HA For Paperwork Reduct	ion Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.	Schedule B (Form 990) (2021)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$13,770,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$3,786,993.	Person X Payroll  Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$530,960.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$367,510.	Person X Payroll  Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person X Payroll
(a)	(b)	(c) Total contributions	(d) Type of contribution
No. 8	Name, address, and ZIP + 4	\$ 200,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$176,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
10	Name, address, and ZIP + 4	Total contributions  \$150,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No	Name, address, and ZIP + 4	Total contributions  \$131,984.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No. 12	Name, address, and ZIP + 4	\$130,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
13		\$130,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
14		\$100,000.	Person X Payroll  Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
15		\$100,000.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
16		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
17		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
18		\$\$	Person X Payroll Noncash (Complete Part II for		

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
19		- - \$\$72,284.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
20		- - \$\$67,803.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
21		\$\$	Person X Payroll		
(a)	(b)	(c)	(d)		
No. 22	Name, address, and ZIP + 4	Total contributions  50,000.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
23		- _ \$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
24		- _ \$ 50,000.	Person X Payroll		

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$50,000.	Person X Payroll  Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27		\$\$	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
28		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$\$	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33		\$35,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
34		\$35,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36		\$	Person X Payroll Noncash (Complete Part II for

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
40		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41		\$\$	Person X Payroll  Noncash X  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
42		\$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$25,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		\$25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
46		\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48		\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
52		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54		\$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
58		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
61		\$15,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
62		\$14,877.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
63		\$14,143.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
64		\$12,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
65		\$12,190.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
66		\$12,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$11,881.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
68		\$10,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69		\$10,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
70		\$10,362.	Person X Payroll  Noncash X  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
71		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
72		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
73		\$10,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
74		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
75		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
76		\$10,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
77		\$10,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
78		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
79		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
80		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
81		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
82		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
84		\$	Person X Payroll Noncash (Complete Part II for

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
85		\$9,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
86		\$8,933.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
87		\$8,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
88		\$7,886.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
89		\$7,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
90		\$5,472.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
91		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
92		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
93		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
94		\$5,000.	Person X Payroll  Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
95		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
96		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
97		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
98		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
99		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
100		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
101		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
102		\$5,000.	Person X Payroll Noncash (Complete Part II for	

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
103		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
104		\$5,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
105		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
106		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
107		\$5,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
108		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
109		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
110		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
111		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
112		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
113		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
114		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
115		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
116		\$5,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
117		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
118		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
119		\$5,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
120		\$5,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
121		\$5,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
122		\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
123		\$14,750.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
124		\$9,750.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
125		\$9,750.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
126		\$9,750.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
127		\$9,750.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
128		\$6,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
129		\$6,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
130		\$6,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
131		\$6,250.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
132		\$6,250.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions Ty	(d) /pe of contribution
133		\$ 6,250. P	erson X ayroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions Ty	(d) /pe of contribution
134		\$ 6,250. P	erson X ayroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions Ty	(d) /pe of contribution
135		\$ 6,250. P	erson X ayroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions Ty	(d) pe of contribution
136		\$ 6,250. P	erson X ayroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions Ty	(d) /pe of contribution
137		\$ 6,250. P	erson X ayroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions Ty	(d) /pe of contribution
138		\$ 1,156,177.   P N (Con	erson X ayroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
139		\$\$	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
			Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions  \$	Person Payroll Complete Part II for noncash contributions.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Complete Part II for noncash contributions.)	

Name of organization Employer identification number

NATIONAL AQUARIUM, INC. 52-1121163

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
	STOCK AND CASH				
3					
		\$530,960.	06/28/21		
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
	STOCK				
11					
		\$131,984.	12/20/21		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
	STOCK				
27					
		\$\$	08/25/21		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
	STOCK				
41					
		\$\$	12/31/21		
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
	STOCK				
54					
		\$\$	11/18/21		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
	STOCK				
55					
		\$ 20,273.	12/31/21		
-		<u> </u>	<u> </u>		

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I STOCK 62 14,877. 11/24/21 (a) (c) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I STOCK 67 11,881. 11/18/21 (a) (c) No. (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I STOCK 70 10,362. 09/07/21 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I \$

Name of organization **Employer identification number** NATIONAL AQUARIUM, INC. 52-1121163 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4

## SCHEDULE C

(Form 990)

**Political Campaign and Lobbying Activities** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization **Employer identification number** NATIONAL AQUARIUM, INC. 52-1121163 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. 2 Political campaign activity expenditures 

\* \$\\_\_\_\_\_\_\_ Volunteer hours for political campaign activities Complete if the organization is exempt under section 501(c)(3). 1 Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? No 4a Was a correction made? Yes Nο b If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Part I-C 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities \_\_\_\_\_ > \$\_\_\_\_\_ 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b \_\_\_\_\_\_\_ ▶\$ \_\_ Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (d) Amount paid from (a) Name (b) Address (c) EIN (e) Amount of political contributions received and filing organization's promptly and directly funds. If none, enter -0-. delivered to a separate political organization. If none, enter -0-.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Part II-A Complete if the org section 501(h)).	anization is exem	pt under section	501(c)(3) and filed	l Form 5768 (ele	ction under
A Check ► X if the filing organiza	tion belongs to an affilia	ated group (and list in I	Part IV each affiliated o	roup member's name	e. address. EIN.
	e of excess lobbying ex	•	3	,	,
B Check ▶ if the filing organiza	tion checked box A and	l "limited control" prov	risions apply.		
	ts on Lobbying Expend litures" means amoun			(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	ence public opinion (gr	assroots lobbying)			
<b>b</b> Total lobbying expenditures to influ	ence a legislative body	(direct lobbying)		133,100.	133,100.
c Total lobbying expenditures (add lin	nes 1a and 1b)			133,100.	133,100.
d Other exempt purpose expenditure				47,445,666.	50,209,793.
e Total exempt purpose expenditures	s (add lines 1c and 1d)			47,578,766.	50,342,893.
f Lobbying nontaxable amount. Ente	r the amount from the f	ollowing table in both	columns.	1,000,000.	1,000,000.
If the amount on line 1e, column (a) o	r (b) is: The lobb	ying nontaxable amo	unt is:		
Not over \$500,000	20% of th	e amount on line 1e.			
Over \$500,000 but not over \$1,000	,000 \$100,000	plus 15% of the exces	ss over \$500,000.		
Over \$1,000,000 but not over \$1,50	00,000 \$175,000	plus 10% of the exces	ss over \$1,000,000.		
Over \$1,500,000 but not over \$17,	000,000 \$225,000	plus 5% of the excess	s over \$1,500,000.		
Over \$17,000,000	\$1,000,00	00.			
g Grassroots nontaxable amount (en	ter 25% of line 1f)			250,000.	250,000.
h Subtract line 1g from line 1a. If zero	o or less, enter -0-			0.	0.
i Subtract line 1f from line 1c. If zero	or less, enter -0-			0.	0.
j If there is an amount other than zer	o on either line 1h or lir	ne 1i, did the organizat	ion file Form 4720	_	
reporting section 4911 tax for this	year?				Yes No
(Some organizations th	nat made a section 50 <sup>-</sup> See the separat	e instructions for line	ave to complete all of es 2a through 2f.)	the five columns be	elow.
	Lobbying Expend	ditures During 4-Year	Averaging Period		Τ
Calendar year (or fiscal year beginning in)	(a) 2018	<b>(b)</b> 2019	(c) 2020	( <b>d)</b> 2021	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.
c Total lobbying expenditures		55,965.	88,780.	133,100.	277,845.
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.

Schedule C (Form 990) 2021

f Grassroots lobbying expenditures

### Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

or each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(a	)	(b	)
f the lobbying activity.	Yes	No	Amo	
During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:				
a Volunteers?				
<ul><li>b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?</li><li>c Media advertisements?</li></ul>				
d Mailings to members, legislators, or the public?				
e Publications, or published or broadcast statements?				
f Grants to other organizations for lobbying purposes?				
g Direct contact with legislators, their staffs, government officials, or a legislative body?				
<ul><li>h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?</li><li>i Other activities?</li></ul>				
j Total. Add lines 1c through 1i				
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	1 501(c)(5	), or sec	tion	
			Yes	N
1 Were substantially all (90% or more) dues received nondeductible by members?		1		
, , , , , , , , , , , , , , , , , , , ,				
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?  3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "	prior year? 1 501(c)(5	2 3 ), or sec		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the cart III-B  Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."	prior year? n 501(c)(5 No" OR (	), or sec b) Part I		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the cart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members	prior year? 1 501(c)(5 No" OR (	), or sec b) Part I		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the lart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members	prior year? 1 501(c)(5 No" OR (	), or sec b) Part I		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the cart III-B  Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	prior year? 1 501(c)(5 No" OR (	), or sec b) Part I		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the art III-B  Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	prior year? n 501(c)(5 No" OR (	), or sec b) Part I		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the cart III-B  Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	prior year? 1 501(c)(5 No" OR (	2 3 ), or sec b) Part I		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the cart III-B  Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total	prior year? 1 501(c)(5 No" OR (	2 3 ), or sec b) Part I		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the Cart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	e prior year? n 501(c)(5 No" OR (	2 3 ), or sec b) Part I		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the cart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year Carryover from last year Carryover from last year Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	prior year? n 501(c)(5 No" OR (	2 3 ), or sec b) Part I		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the cart III-B  Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds	prior year? n 501(c)(5 No" OR (	2 3 ), or sec b) Part I		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceed does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and poexpenditure next year?  Taxable amount of lobbying and political expenditures. See instructions	prior year? n 501(c)(5 No" OR (	2 3 ), or sec b) Part II 1 2a 2b 2c 3		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceed does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and polexient enext year?  Taxable amount of lobbying and political expenditures. See instructions  Supplemental Information	prior year? n 501(c)(5 No" OR (	2 3 ), or sec b) Part I  2a 2b 2c 3  4 5	II-A, line	3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceed does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and poexpenditure next year?  Taxable amount of lobbying and political expenditures. See instructions  Part IV Supplemental Information  Tovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group I	prior year? n 501(c)(5 No" OR (	2 3 ), or sec b) Part I  2a 2b 2c 3  4 5	II-A, line	3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceed does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and poexpenditure next year?  Taxable amount of lobbying and political expenditures. See instructions  Part IV Supplemental Information  Tovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group I	prior year? n 501(c)(5 No" OR (	2 3 ), or sec b) Part I  2a 2b 2c 3  4 5	II-A, line	3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceed does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and poexpenditure next year?  Taxable amount of lobbying and political expenditures. See instructions  Part IV Supplemental Information  Tovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group I	prior year? n 501(c)(5 No" OR (	2 3 ), or sec b) Part I  2a 2b 2c 3  4 5	II-A, line	3, is
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## Part IV | Supplemental Information (continued)

#### Schedule C

# Affiliated Group Lobbying Expenditures Part II -A

Name of Affiliated Group Member NATIONAL AQUARIUM, INC.

Employer ID Number 52-1121163

Affiliated Group Member Address
PIER 3 - 501 EAST PRATT STREET
BALTIMORE, MD 21202

Electing Member YES

Limits on Lobbying Expenditures:						
Total lobbying expenditures to	influence public opinion (grassro	oots lobbying)	0.	1a		
Total lobbying expenditures to	influence a legislative body (dire	ect lobbying)	133,100.	b		
Total lobbying expenditures (a	dd lines 1a and 1b)		133,100.	С		
Other exempt purpose expend	litures		47,445,666.	d		
Total exempt purpose expendi	tures (add lines 1c and 1d).		47,578,766.	е		
Lobbying nontaxable amount. Enter the amount from the follo	owing table:					
If the amount on line e is:	The lobbying nontaxable amount is:					
Not over \$500,000 > 500,000 <= 1,000,000 > 1,000,000 <= 1,500,000 > 1,500,000 <= 17,000,000						
Over \$17,000,000	\$1,000,000		1,000,000.	f		
Grassroots nontaxable amount (enter 25% of line 1f)						
Subtract line 1g from line 1a (limit to zero)						
Subtract line 1f from line 1c (limit to zero)						
Member's share of excess lobb	bying expenditures		0.			

## Part IV | Supplemental Information (continued)

#### Schedule C

#### Affiliated Group Lobbying Expenditures Part II -A

Name of Affiliated Group Member ACRC LESSOR, INC.

Employer ID Number 82-0658936

Affiliated Group Member Address
111 MARKET PLACE, STE. 800
BALTIMORE, MD 21202

Electing Member NO

				Т
Limits on Lobbying Expenditu	ires:			Li
Total lobbying expenditures to influence public opinion (grassroots lobbying)				
Total lobbying expenditures to i	influence a legislative body (dire	ect lobbying)	0.	
Total lobbying expenditures (ad	ld lines 1a and 1b)		0.	
Other exempt purpose expendi	tures		1,323,741.	
Total exempt purpose expendit	ures (add lines 1c and 1d).		1,323,741.	
_obbying nontaxable amount. Enter the amount from the follo	wing table:			
If the amount on line e is:	The lobbying nontaxable amount is:			
Not over \$500,000	20% of the amount on line 1e			
> 500,000 <= 1,000,000 > 1,000,000 <= 1,500,000	· '			
> 1,500,000 <= 17,000,000				
Over \$17,000,000	\$1,000,000		207,374.	
Grassroots nontaxable amount	(enter 25% of line 1f)		51,844.	
Subtract line 1g from line 1a (lin	nit to zero)		0.	
Subtract line 1f from line 1c (limit to zero)				
Member's share of excess lobb	ying expenditures		0.	

## Part IV | Supplemental Information (continued)

#### Schedule C

#### Affiliated Group Lobbying Expenditures Part II -A

Name of Affiliated Group Member
NATIONAL AQUARIUM FOUNDATION, INC.

Employer ID Number 52-1301162

Affiliated Group Member Address
111 MARKET PLACE, STE. 800
BALTIMORE, MD 21202

Electing Member NO

				Т
Limits on Lobbying Expenditu	res:			Liı
Total lobbying expenditures to influence public opinion (grassroots lobbying)				
Total lobbying expenditures to i	influence a legislative body (dire	ect lobbying)	0.	
Fotal lobbying expenditures (ad	ld lines 1a and 1b)		0.	
Other exempt purpose expendi	tures		1,307,286.	
Total exempt purpose expendit	ures (add lines 1c and 1d).		1,307,286.	
obbying nontaxable amount. Enter the amount from the follo	wing table:			
If the amount on line e is:	The lobbying nontaxable amount is:			
Not over \$500,000	20% of the amount on line 1e			
> 500,000 <= 1,000,000 > 1,000,000 <= 1,500,000	· '			
> 1,500,000 <= 17,000,000	225,000 + 5% > 1,500,000			
Over \$17,000,000	\$1,000,000		205,729.	
Grassroots nontaxable amount	(enter 25% of line 1f)		51,432.	,
Subtract line 1g from line 1a (lin	nit to zero)		0.	
Subtract line 1f from line 1c (limit to zero)				
Member's share of excess lobb	ying expenditures		0.	

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

NATIONAL AQUARIUM, INC.

**Employer identification number** 

52-1121163

Pai	TI Organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	_	
	are the organization's property, subject to the organization's e		
6	Did the organization inform all grantees, donors, and donor ad	* *	-
	for charitable purposes and not for the benefit of the donor or		
Da	impermissible private benefit?		Yes No
Pai			Part IV, line 7.
1	Purpose(s) of conservation easements held by the organizatio	`	
	Preservation of land for public use (for example, recreating	· —	a historically important land area
	Protection of natural habitat	Preservation of	a certified historic structure
_	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified day of the tax year.	ed conservation contribution in the form	Held at the End of the Tax Year
_	Total number of conservation easements		•
b			
	Number of conservation easements on a certified historic stru		
a	Number of conservation easements included in (c) acquired af	·	
3	listed in the National Register  Number of conservation easements modified, transferred, rele		
3	year	eased, extinguished, or terminated by the	organization during the tax
4	Number of states where property subject to conservation ease	ement is located	
5	Does the organization have a written policy regarding the period		
Ŭ	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h		
	<b>&gt;</b>		g ,
7	Amount of expenses incurred in monitoring, inspecting, handli	ing of violations, and enforcing conserva	tion easements during the vear
	<b>▶</b> \$	, ,	3 ,
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170(	h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservatio		
	balance sheet, and include, if applicable, the text of the footnot	ote to the organization's financial stateme	ents that describes the
	organization's accounting for conservation easements.		
Pai	t III Organizations Maintaining Collections of	Art, Historical Treasures, or Ot	her Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958	3, not to report in its revenue statement a	nd balance sheet works
	of art, historical treasures, or other similar assets held for publ	lic exhibition, education, or research in fu	rtherance of public
	service, provide in Part XIII the text of the footnote to its finance	cial statements that describes these item	S.
b	If the organization elected, as permitted under FASB ASC 958	3, to report in its revenue statement and t	palance sheet works of
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furth	nerance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		
			The state of the s
2	If the organization received or held works of art, historical trea		l gain, provide
	the following amounts required to be reported under FASB AS	<u> </u>	
а	Revenue included on Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		🕨 \$

Sche	dule D (Form 990) 2021 NATIONAL AQUA	RIUM, INC.				52-11	21163	Р	age 2
Par		ections of Art	, Historical Tre	asures, or C	ther S	imilar Asse	ts (conti	inued)	<u>g</u> -
3	Using the organization's acquisition, accession, collection items (check all that apply):	and other records	, check any of the t	ollowing that m	ake signi	ficant use of its	3		
а	Y Public exhibition	d	Loan or exc	hange program					
b	Scholarly research	е	Other						
С	Preservation for future generations								
4	Provide a description of the organization's colle	ctions and explain	how they further th	e organization's	s exempt	purpose in Pa	t XIII.		
5	During the year, did the organization solicit or re-	eceive donations of	f art, historical treas	sures, or other s	imilar as	sets			
	to be sold to raise funds rather than to be maint						Yes		No
Par			te if the organizatio	n answered "Ye	s" on Fo	rm 990, Part IV	, line 9, o	r	
	reported an amount on Form 990, Part X	, line 21.							
1a	Is the organization an agent, trustee, custodian	or other intermedia	ary for contribution	s or other assets	s not incl	uded			_
	on Form 990, Part X?					[	Yes		No
b	If "Yes," explain the arrangement in Part XIII and	d complete the foll	owing table:						
							Amour	nt	
С	Beginning balance					1c			
d	Additions during the year					1d			
е	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amount on Form					' [	Yes		No
b	If "Yes," explain the arrangement in Part XIII. Ch							. [	
Par	t V Endowment Funds. Complete if the	e organization ans	swered "Yes" on Fo	rm 990, Part IV,	line 10.				
	(	a) Current year	(b) Prior year	(c) Two years b	ack (d)	Three years bac	k <b>(e)</b> Fοι	ır years	back
1a	Beginning of year balance	5,634,888.	5,059,224.	4,351,2	267.	3,837,567	. 3	,399,	625.
b	Contributions					1,129,093			
С	Net investment earnings, gains, and losses	706,523.	761,565.	937,9	92.	-397,677		589,	929.
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs	230,035.	185,901.	230,0	35.	217,716		151,	987.
f	Administrative expenses								
g	End of year balance	6,111,376.	5,634,888.	5,059,2	224.	4,351,267	. 3	,837,	567.
2	Provide the estimated percentage of the current	year end balance	(line 1g, column (a)	) held as:					
а	Board designated or quasi-endowment		_%						
b	Permanent endowment   100	%							
С	Term endowment ▶%								
	The percentages on lines 2a, 2b, and 2c should	equal 100%.							
За	Are there endowment funds not in the possessi	on of the organizat	tion that are held ar	nd administered	for the c	rganization			
	by:							Yes	No
	(i) Unrelated organizations						3a(i)		Х
	(ii) Related organizations								
b	If "Yes" on line 3a(ii), are the related organization							Х	
4	Describe in Part XIII the intended uses of the org								
Par	t VI Land, Buildings, and Equipmer								
	Complete if the organization answered "	Yes" on Form 990,	Part IV, line 11a. S	ee Form 990, P	art X, line	e 10.			
	Description of property	(a) Cost or ot	her (b) Cost	or other	(c) Accı	umulated	(d) Boo	ok valu	<u>е</u>
		basis (investm		(other)	• •	ciation	. ,		
1a	Land		1	,362,888.			1	,362,	888.
	Buildings		177	,920,532.	125	,604,511.	52	,316,	021.

29,201,321.

1,759,900.

Schedule D (Form 990) 2021

2,929,364.

1,759,900.

58,368,173.

26,271,957.

e Other

c Leasehold improvements

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

Part VII Investments - Other Securities.		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		
Part VIII Investments - Program Related.		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		
Part IX Other Assets.		·

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	. ▶

#### Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	DEFERRED RENT	1,269,480.
(3)	CAPITAL LEASE	1,221,256.
(4)	INTEREST RATE SWAP	1,018,659.
(5)	DUE TO AFFILIATE	93,644.
(6)	457(F) PLAN LIABILITY	131,412.
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	3,734,451.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the X organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

52-1121163

Complete if the organization answered "Yes" on Form 990, Part IV, line				6E E04 E00
			1	65,504,589
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:	ا ما			
a Net unrealized gains (losses) on investments		461,129.	-	
b Donated services and use of facilities		101,123.	-	
Recoveries of prior year grants     Other (Describe in Part XIII.)	1	6,014,692.	-	
			2e	6,475,821
e Add lines 2a through 2d  3 Subtract line 2e from line 1			3	59,028,768
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:	• • • • • • • • • • • • • • • • • • • •			7 - 7
a Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b Other (Describe in Part XIII.)	·····	1,561,526.		
c Add lines <b>4a</b> and <b>4b</b>		· · · · · · · · · · · · · · · · · · ·	4c	1,561,526
				60,590,294
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)  Part XII Reconciliation of Expenses per Audited Financial Stat	tements With	Expenses per F	Return.	, ,
Complete if the organization answered "Yes" on Form 990, Part IV, line				
Total expenses and losses per audited financial statements			1	49,117,147
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a Donated services and use of facilities	2a	461,129.		
<b>b</b> Prior year adjustments				
c Other losses	l I			
d Other (Describe in Part XIII.)		2,479,918.		
e Add lines 2a through 2d			2e	2,941,047
3 Subtract line 2e from line 1			3	46,176,100
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b Other (Describe in Part XIII.)	4b	1,561,526.		
c Add lines 4a and 4b			4c	1,561,526
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18, Part XIII Supplemental Information.	)		5	47,737,626
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any  PART III, LINE 4:			, Part X, II	ne 2, Part XI,
THE COLLECTION INCLUDES A 6 FT. TALL, 15-FOOT WIDE MURAL HONOR	RING THE			
CONTRIBUTIONS OF FORMER MAYOR WILLIAM DONALD SCHAEFER IN REVIT	ALIZING THE			
INNER HARBOR.				
PART V, LINE 4:				
THE ENDOWMENT FUNDS ARE HELD BY THE NATIONAL AQUARIUM FOUNDATI	ON, INC., A			
RELATED 501(C)(3) ORGANIZATION. THE FOUNDATION'S OBJECTIVE IS	TO EARN A			
RESPECTABLE LONG-TERM, RISK ADJUSTED TOTAL RATE OF RETURN TO S	SUPPORT THE			
DESIGNATED PROGRAMS. THE FOUNDATION RECOGNIZES AND ACCEPTS THA	AT PURSUING A			
RESPECTABLE RATE OF RETURN INVOLVES RISK AND POTENTIAL VOLATIL				
ALDI DETINES AND OF ABIOM INVOLVES AIDA AND FOIRWITH VOLATILE	iii, inb			

PART	XII,	LINE	4B	-	OTHER	ADJUSTMENTS:
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EXPENSES ELIMINATED ON THE CONSOLIDATED FINANCIAL

STATEMENTS 1,561,526.

# SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**2021** 

Open to Public Inspection

Name of the organization Employer identification number NATIONAL AQUARIUM, INC. 52-1121163 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. X Mail solicitations e X Solicitation of non-government grants Internet and email solicitations f X Solicitation of government grants X Phone solicitations Special fundraising events X In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or X Yes key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? No b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) SCHULTZ & WILLIAMS - 1617 JFK Yes No BOULEVARD, STE 1700 FUNDRAISING CONSULTANT Х 0 562,229 -562,229. 562 229 -562 229 Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing. AL, AR, CA, CO, CT, DC, FL, GA, IL, KS, KY, ME, MA, MI, MS, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR PA, RI, SC, TN, UT, VA, WA, WV, WI, MD

Sch	Schedule G (Form 990) 2021 NATIONAL AQUARIUM, INC. 52-1121163 Page 2									
Pa	ırt l									
		of fundraising event contributions and gro	oss income on Form 990-		events with gross receipt	s greater than \$5,000.				
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events	(d) Total events				
						(add col. (a) through				
			( )	, , , ,		col. <b>(c)</b> )				
ē			(event type)	(event type)	(total number)					
Revenue										
Вè	1	Gross receipts								
		Lance Occal Starting								
	2	Less: Contributions								
	3	Gross income (line 1 minus line 2)								
	Ŭ	Cross moone (line 1 minds line 2)								
	4	Cash prizes								
	5	Noncash prizes								
es										
ens	6	Rent/facility costs								
Direct Expenses										
ect	7	Food and beverages								
ij										
	8	Entertainment								
	9	Other direct expenses								
	10	Direct expense summary. Add lines 4 through								
Pa	ırt l	Net income summary. Subtract line 10 from li <b>Gaming.</b> Complete if the organization a		990 Part IV line 19 or						
		\$15,000 on Form 990-EZ, line 6a.	anoworda red on rom	000, 1 are 10, 1110 10, 01	roportod more than					
		¥ · · · , • · · · · · · · · · · · · · · ·	( ) 5:	(b) Pull tabs/instant		(d) Total gaming (add				
Jue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))				
Revenue										
<u> </u>	1	Gross revenue								
S	2	Cash prizes								
Expenses										
ž.	3	Noncash prizes								
Ħ										
Direc	4	Rent/facility costs								
_	_	Other direct expenses								
_	5	Other direct expenses	Yes %	Yes %	Yes%					
	6	Volunteer labor	No No	No Yes	No					
		Volantoon labor			110					
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		<b>&gt;</b>					
		, ,								
	Net gaming income summary. Subtract line 7 from line 1, column (d)									
		ter the state(s) in which the organization condu	_							
		the organization licensed to conduct gaming a				Yes No				
b	lf "	No," explain:								
	_									
40-	\^/-	ore any of the organization's general linear to	wokod ouopopalad act	rminated during the term	unar?	Vee I				
	Oa Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes No  b If "Yes," explain:									
L	11	165, explain.								
	_									

Schedule G (Form 990) 2021 NATIONAL AQUARIUM, INC.	52-1	L12116	3	Page 3
11 Does the organization conduct gaming activities with nonmembers?			Yes	☐ No
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity former	ed			
to administer charitable gaming?			Yes	☐ No
13 Indicate the percentage of gaming activity conducted in:				
a The organization's facility		13a		%
<b>b</b> An outside facility		13b		%
Enter the name and address of the person who prepares the organization's gaming/special events books and r	ecords:			
Name ▶				
Address				
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	)		Yes	☐ No
<b>b</b> If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the	amount			
of gaming revenue retained by the third party >\$				
c If "Yes," enter name and address of the third party:				
Name ►				
Address				
16 Gaming manager information:				
Name				
Gaming manager compensation ▶ \$				
Description of services provided				
Director/officer Employee Independent contractor				
17 Mandatory distributions:				
a Is the organization required under state law to make charitable distributions from the gaming proceeds to				
retain the state gaming license?			Yes	☐ No
<b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or sp	ent in the			
organization's own exempt activities during the tax year  \$\bigs\tax{9} \$				
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) ar	nd (v); and Pa	rt III, lin	es 9, 9	9b, 10b,
15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.				
SCHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:				
Sounded 6, Time 1, Divid 25, Divi of 12k Hishadi Time Tokeming.				
(I) NAME OF FUNDRAISER: SCHULTZ & WILLIAMS				
(I) ADDRESS OF FUNDRAISER:				
1617 JFK BOULEVARD, STE 1700, PHILADELPHIA, PA 19103				
SCHEDULE G, PART I, LINE 2B, COLUMN IV, GROSS RECEIPTS FROM ACTIVITY:				
THESE COSTS MEET THE DEFINITION OF PROFESSIONAL FUNDRAISING FEES, HOWEVER THEY WERE NOT TIED DIRECTLY TO SPECIFIC CAMPAIGNS THAT WOULD BE				

Schedule G	(Form 990) Supplemental Infor	NATIONAL AQUARIUM,	INC.		52-1121163	Page 4
Part IV	Supplemental Infor	mation (continued)				
REFLECTED	) IN PART I AS "GROS	S RECEIPTS FROM ACTIV	ITY".			

#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

**Grants and Other Assistance to Organizations, Governments, and Individuals in the United States** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

Name of the organization							Employer identification number
NATIONAL AQUA	•						52-1121163
Part I General Information on Grants a	nd Assistance						
<ul> <li>Does the organization maintain records criteria used to award the grants or assi</li> <li>Describe in Part IV the organization's pr</li> </ul>	stance?ocedures for monit	oring the use of grant	funds in the United	States.			X Yes No
Part II Grants and Other Assistance to recipient that received more than					anization answered "Y	es" on Form 990, Part	IV, line 21, for any
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
NATIONAL AQUARIUM FOUNDATION, INC. 111 MARKET PL, STE 800							
BALTIMORE, MD 21202	52-1301162	501(C)3	93,644.	0.			GENERAL SUPPORT
<ul> <li>2 Enter total number of section 501(c)(3) a</li> <li>3 Enter total number of other organization</li> </ul>			e line 1 table				1. 0.

52-1121163 Page **2** 

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III Part III can be duplicated if additional space is needed. (e) Method of valuation (book, FMV, appraisal, other) (b) Number of (a) Type of grant or assistance (c) Amount of (d) Amount of non-(f) Description of noncash assistance recipients cash grant cash assistance HENRY HALL FELLOWSHIP 25 0 37,573. HENRY HALL SCHOLARSHIP 5,000 0. 0 HONORARIUM 555. OER VIRTUAL WORKSHOP STIPENDS 41 3,450, 0 WLITH STIPEND 4.746. 0 Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. PART I, LINE 2: NATIONAL AQUARIUM FOUNDATION BOARD MONITORS PORTFOLIO PERFORMANCE AND DISTRIBUTIONS OF FUNDS. PROGRAM SCHOLARSHIPS ARE MONITORED AND AWARDED BY NATIONAL AQUARIUM CONSERVATION & EDUCATION LEADERSHIP.

NATIONAL AQUARIUM, INC.

Schedule I (Form 990) 2021

Schedule I (Form 990) 2021

Schedule I (Form 990) NATIONAL AQUARIUM, INC. 52-1121163

Part III Continuation of Grants and Other Assistance to Domestic Individuals (Schedule I (Form 990), Part III.)											
(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance							
3.	4,500.	0.									
2.	2,000.	0.									
	(b) Number of recipients	(b) Number of recipients  (c) Amount of cash grant  3. 4,500.	(b) Number of recipients (c) Amount of cash grant (d) Amount of non-cash assistance	(b) Number of recipients  (c) Amount of cash grant  (d) Amount of non-cash assistance  (e) Method of valuation (book, FMV, appraisal, other)							

Page 2

### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

► Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

NATIONAL AQUARIUM, INC.

Employer identification number 52-1121163

Pa	art I Questions Regarding Compensation			
	·		Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	۱۵		l

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Schedule J (Form 990) 2021 NATIONAL AQUARIUM, INC. 52-1121163

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	J-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(1) JOHN C. RACANELLI	(i)	479,789.	0.	2,110.	42,060.	22,203.	546,162.	0.	
PRESIDENT/CHIEF EXECUTIVE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) DALE SCHMIDT	(i)	309,760.	0.	2,110.	0.	19,451.	331,321.	0.	
EVP/CHIEF OPERATING OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) JENNIFER DRIBAN	(i)	231,275.	0.	150.	0.	30,904.	262,329.	0.	
SVP/EXTERNAL AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) MARGOT AMELIA	(i)	247,626.	0.	1,097.	0.	11,356.	260,079.	0.	
SVP/CHIEF MARKETING OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(5) SCOTT MELTON	(i)	247,010.	0.	166.	0.	2,233.	249,409.	0.	
SVP/CHIEF PHILANTHROPY OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(6) SAM TAWIAH	(i)	176,473.	0.	321.	0.	24,975.	201,769.	0.	
VP, INFORMATION TECHNOLOGY	(ii)	0.	0.	0.	0.	0.	0.	0.	
(7) JACQUELINE BERSHAD	(i)	156,914.	0.	515.	0.	23,367.	180,796.	0.	
VP, PLANNING & DESIGN	(ii)	0.	0.	0.	0.	0.	0.	0.	
(8) RONALD ANTKOWIAK	(i)	147,701.	0.	255.	0.	24,290.	172,246.	0.	
VP, FINANCE & CONTROLLER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(9) ALISON DINGER	(i)	136,463.	0.	98.	0.	24,566.	161,127.	0.	
VP, HUMAN RESOURCES	(ii)	0.	0.	0.	0.	0.	0.	0.	
(10) STEPHANIE ALLARD	(i)	146,126.	0.	101.	0.	9,818.	156,045.	0.	
SVP, CHIEF AW OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

Page 2

Part III   Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 4B:
THE PRESIDENT AND CEO, JOHN RACANELLI PARTICIPATES IN A 457(F) NONQUALIFIED
RETIREMENT PLAN. DURING THE TAX YEAR, \$42,060 WAS SET ASIDE AS A
CONTRIBUTION TO HIS SECTION 457(F) ACCOUNT.

#### SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service **Supplemental Information on Tax-Exempt Bonds** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization

Part I Bond Issues

NATIONAL AQUARIUM, INC. Employer identification number 52-1121163

(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issu	sue price (f) Desc		ion of purpose	( <b>g</b> ) De	feased	(h) On of is		(i) Po	
								Yes	No	Yes	No	Yes	N
						REFUND OF PI	RIOR ISSUE						
A MIDFA SERIES A & B 2019	52-6002033	NONEAVAIL	05/30/19	32,6	09,000.	(2012) & REI	FINANCE		х		х		Х
В													
С													
D													
Part II Proceeds													
			A			В	С				D		
1 Amount of bonds retired			4	,443,852.									
2 Amount of bonds legally defeased													
3 Total proceeds of issue			32	,609,000.									
4 Gross proceeds in reserve funds													
5 Capitalized interest from proceeds													
6 Proceeds in refunding escrows													
•				343,650.									
8 Credit enhancement from proceeds													
9 Working capital expenditures from proce	eds												
10 Capital expenditures from proceeds													
· · · · ·				,265,350.									
12 Other unspent proceeds													
13 Year of substantial completion				2019									
			Yes	No	Yes	No	Yes	No		Yes	+	No	
14 Were the bonds issued as part of a refun	•	•											
if issued prior to 2018, a current refunding			Х								_		
15 Were the bonds issued as part of a refun	~	• •											
issued prior to 2018, an advance refundi		<u></u>									+		
16 Has the final allocation of proceeds been		<u></u>	Х								+		
17 Does the organization maintain adequate	e books and records to su	ipport the											
final allocation of proceeds?			Х							dule K			

Schedule K (Form 990) 2021 NATIONAL AQUARIUM, INC. 52-1121163 Page 2

Part III Private Business Use

ı uı	Till Tilvate Business Ose									
			4	E	3	(	2		)	
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No	
	which owned property financed by tax-exempt bonds?		Х							
2	Are there any lease arrangements that may result in private business use of									
	bond-financed property?		Х							
За	Are there any management or service contracts that may result in private									
	business use of bond-financed property?	X								
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside									
	counsel to review any management or service contracts relating to the financed property?	Х								
С	Are there any research agreements that may result in private business use of									
	bond-financed property?		Х							
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other									
	outside counsel to review any research agreements relating to the financed property?									
4	Enter the percentage of financed property used in a private business use by entities									
	other than a section 501(c)(3) organization or a state or local government		%		%		%		%	
5	Enter the percentage of financed property used in a private business use as a									
	result of unrelated trade or business activity carried on by your organization,									
	another section 501(c)(3) organization, or a state or local government	9		%		%			%	
_6	Total of lines 4 and 5		%		%		%		%	
7	Does the bond issue meet the private security or payment test?		Х							
8a	Has there been a sale or disposition of any of the bond-financed property to a non-									
	governmental person other than a 501(c)(3) organization since the bonds were issued?		Х							
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or									
	disposed of		%		%		%		%	
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations									
	sections 1.141-12 and 1.145-2?									
9	Has the organization established written procedures to ensure that all									
	nonqualified bonds of the issue are remediated in accordance with the									
	requirements under Regulations sections 1.141-12 and 1.145-2?	X								
Par	t IV Arbitrage									
		Α		В			Ç		)	
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No	
	Penalty in Lieu of Arbitrage Rebate?		Х							
_2	If "No" to line 1, did the following apply?								_	
<u>a</u>	Rebate not due yet?	Х								
b	Exception to rebate?		Х							
c	No rebate due?		Х							
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was									
	performed								_	
3	Is the bond issue a variable rate issue?	X								

Schedule K (Form 990) 2021 NATIONAL AQUARIUM, INC. 52-1121163 Page 3

Part IV Arbitrage (continued)								
		Α	I	В	(	С		)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?	Х							
<b>b</b> Name of provider	ВВ&Т							
c Term of hedge		10.0000000						
d Was the hedge superintegrated?		Х						
e Was the hedge terminated?		Х						
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
<b>b</b> Name of provider								
c Term of GIC								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х						
7 Has the organization established written procedures to monitor the								
requirements of section 148?	х							
Part V Procedures To Undertake Corrective Action								
		A	l	В		<u>c</u>	Г	)
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								1
applicable regulations?	Х							
Part VI Supplemental Information. Provide additional information for responses to question	s on Schedul	e K. See instru	ictions.					
SCHEDULE K, ADDITIONAL INFORMATION:								
THE NATIONAL AQUARIUM FOUNDATION, INC. IS THE CO-BORROWER ON THIS BOND								
ISSUE.								

## **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization Employer identification number NATIONAL AQUARIUM, INC. 52-1121163

rai		Types	or Property							
				(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu			S
1	Δrt -	Works of a	ırt			, ,				
			reasures							
			interests	x		185	FAIR MARKET VALU			
4			lications			100.	FAIR MARKET VALUE			
5			ousehold goods							
6			vehicles							
7			es							
8			perty							
9	Secu	ırities - Pul	olicly traded	Х	9	315,396.	FAIR MARKET VALU	Ε		
10	Secu	ırities - Clo	sely held stock							
11	Secu	ırities - Par	tnership, LLC, or							
	trust	interests								
12	Secu	ırities - Mis	cellaneous							
13	Qual	ified conse	ervation contribution -							
	Histo	oric structu	res							
14	Qual	ified conse	ervation contribution - Other							
15	Real	estate - Re	esidential							
16			ommercial							
17			ther							
18										
19										
20			lical supplies	Х	1	744.	FAIR MARKET VALU	Ε		
22			cts							
			mens							
			ırtifacts							
			DIVING EQUIPM )	Х	1	910.	FAIR MARKET VALU	Ε		
26										
27		<b>.</b> .								
28		er 🕨 (								
<u>20                                    </u>		, ,	ms 8283 received by the organiz	zation during	the tay year for co	ontributions	I			
			rganization completed Form 828	-	•				0	
	IOI W	THEIT THE O	rganization completed form ozc	50, 1 alt v, L	onee Acknowledge	ement <b>29</b>			Yes	No
20-2	Durir	ag the year	, did the organization receive by	, contributio	n any proporty ron	orted in Part Llines 1 throug	sh 28 that it		163	INO
Sua		0 ,	,		, , , , ,	,	,			
			t least three years from the date			•		20-		Х
			es for the entire holding period?	·				30a		
		,	be the arrangement in Part II.	المعالم بالمالم	autico the marie	of any nanatan danal assets to the	tions?		v	
31		-	ization have a gift acceptance p	-	•	•	tions?	31	Х	
32a		•	ization hire or use third parties of	or related or	ganizations to solid	cit, process, or sell noncash				v
		ributions?						32a		Х
		•	be in Part II.							
33		-	ion didn't report an amount in co	olumn (c) foi	a type of property	for which column (a) is che	cked,			
	desc	ribe in Par	t II.							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2021

## **SCHEDULE 0** (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

NATIONAL AQUARIUM, INC.

**Employer identification number** 52-1121163

FORM 990, PART I, LINE 6:
THE ORGANIZATION USES THE SERVICES OF VOLUNTEERS TO REALIZE ITS MISSION
TO INSPIRE CONSERVATION OF THE WORLD'S AQUATIC TREASURES. THE
ORGANIZATION IS VERY APPRECIATIVE OF ALL THE SERVICE FROM OUR
VOLUNTEERS: VOLUNTEER SERVICE HOURS TOTALED 50,579 HOURS, A VALUE OF
\$1,588,249. VOLUNTEERS ARE ESSENTIAL FOR OUR MISSION, AND THE NATIONAL
AQUARIUM IS ALWAYS LOOKING FOR MORE VOLUNTEERS TO BECOME A PART OF THE
COMMUNITY AND ASSIST THE AQUARIUM IN GETTING ITS MESSAGE OUT TO THE
MORE THAN 1.2 MILLION VISITORS WHO VISIT THE AQUARIUM ANNUALLY.
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:
THE NATIONAL AQUARIUM MAINTAINS THE HIGHEST POSSIBLE STANDARDS OF
EXCELLENCE IN ALL ASPECTS OF ANIMAL CARE IN ORDER TO ADVANCE ANIMAL
HEALTH, HUSBANDRY AND WELFARE PRACTICES. IN ADDITION TO PROVIDING THE
BEST POSSIBLE CARE FOR ALL ANIMALS AT THE AQUARIUM, STAFF CONDUCT
SCIENTIFIC RESEARCH AND FIELD WORK TO SUPPORT SPECIES AND HABITAT
CONSERVATION, WITH A STRONG EMPHASIS ON THE CHESAPEAKE BAY. CURRENT
EXHIBITS AT THE NATIONAL AQUARIUM INCLUDE AMAZON RIVER FOREST, ATLANTIC
CORAL REEF, ATLANTIC TO PACIFIC, AUSTRALIA: WILD EXTREMES, BLACKTIP
REEF, DOLPHIN DISCOVERY, JELLIES INVASION, LIVING SEASHORE, MARYLAND
EXPERIENCE, SHARK ALLEY, SURVIVING ADAPTATION, TROPICAL RAINFOREST,
HARRY AND JEANETTE WEINBERG WATERFRONT PARK, AND THE 4D IMMERSION
THEATER.

<u>Schedule O (Form 990) 2021</u> Page **2** 

Schedule O (Form 990) 2021	Page 2
Name of the organization  NATIONAL AQUARIUM, INC.	Employer identification number 52-1121163
ENVIRONMENT AND THE OCEAN. BY GETTING THEIR BOOTS WET AND THEIR HANDS	
DIRTY, STUDENTS WHO PARTICIPATE IN THE NATIONAL AQUARIUM'S EDUCATION	
PROGRAMS HAVE OPPORTUNITIES TO EXPLORE THEIR SKILLS AND INTERESTS, AND	
MAKE EMOTIONAL CONNECTIONS TO THE ENVIRONMENT AND OUR BLUE PLANET. MORE	
THAN 56,000 MARYLAND STUDENTS VISIT THE NATIONAL AQUARIUM FREE OF	
CHARGE EACH YEAR, WHERE THEY BECOME IMMERSED IN THE WORLD OF WATER AND	
LEARN MORE ABOUT PROTECTING ANIMALS AND THEIR HABITATS.	
FORM 990, PART VI, SECTION B, LINE 11B:	
PRIOR TO THE FILING OF THE FORM 990, THE AUDIT COMMITTEE WILL REVIEW THE	
FORM AND THEN A COPY OF THE FORM WILL BE PROVIDED ELECTRONICALLY TO ALL	
BOARD MEMBERS.	
FORM 990, PART VI, SECTION B, LINE 12C:	
AS STATED IN THE ORGANIZATION'S CONFLICT OF INTEREST POLICY, ANNUALLY EACH	
BOARD MEMBER AND KEY EMPLOYEE IS REQUIRED TO COMPLETE A CONFLICT OF	
INTEREST DISCLOSURE AND INDICATE ANY POTENTIAL CONFLICTS. A SUMMARY OF THE	
DISCLOSURES IS REVIEWED BY THE FINANCE COMMITTEE AND AUDIT COMMITTEE OF THE	
BOARD AND ANY AND ALL APPROPRIATE ACTIONS ARE THEN TAKEN IN ACCORDANCE WITH	
THE POLICY. ADDITIONALLY THE SUMMARY OF DISCLOSURES IS DISTRIBUTED TO KEY	
EMPLOYEES TO ENHANCE THEIR AWARENESS WHEN CONTEMPLATING AND/OR ENTERING	
INTO BUSINESS TRANSACTIONS.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE COMPENSATION FOR THE CHIEF EXECUTIVE OFFICER IS REVIEWED AND DOCUMENTED	
ANNUALLY BY AN INDEPENDENT COMPENSATION COMMITTEE OF THE BOARD, AND UPDATED	
AS PRUDENT BASED ON INFORMATION RECEIVED FROM INDEPENDENT COMPENSATION	
STUDIES AND SURVEYS, AS WELL AS INFORMATION RECEIVED BY THE COMMITTEE FROM	0.1.1.1.0 (5

<u>Schedule O (Form 990) 2021</u> Page **2** 

**Employer identification number** Name of the organization NATIONAL AQUARIUM, INC. 52-1121163 OTHER INTERNAL AND EXTERNAL SOURCES. THE COMPENSATION FOR THE OTHER OFFICERS AND KEY EMPLOYEES IS REVIEWED AND DOCUMENTED ANNUALLY BY AN INDEPENDENT COMPENSATION COMMITTEE OF THE BOARD. COMPENSATION STUDIES AND SURVEYS ARE USED TO ESTABLISH THEIR COMPENSATION. FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990: AR, AL, CA, CO, CT, DC, FL, GA, HI, IL, KS, KY, MA, MD, ME, MI, MS, MN, NC, ND, NJ, NH, NM, NV, NY OH, OK, PA, RI, SC, TN, UT, VA, WA, WI, WV, OR FORM 990, PART VI, SECTION C, LINE 19: NATIONAL AQUARIUM, INC. HAS ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICIES AVAILABLE TO THE PUBLIC UPON REQUEST. FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST, ON THE WEBSITE, AND ARE INCLUDED WITH PUBLICATIONS ASSOCIATED WITH THE NATIONAL AQUARIUM, INC.'S ANNUAL REPORT. THEY ARE ALSO AVAILABLE THROUGH NOT-FOR-PROFIT INTERNET PORTALS SUCH AS GUIDESTAR AND CHARITY NAVIGATOR. THESE DOCUMENTS ARE AVAILABLE FOR THE SAME PERIOD OF DISCLOSURE AS SET FORTH IN SECTION 6104(D). FORM 990, PART VII, COLUMN B: THE AVERAGE HOURS PER WEEK LISTED ARE STANDARD PAYROLL HOURS. ACTUAL HOURS WORKED ARE GREATER THAN 40. FORM 990, PART VIII, LINE 1B: IN 2021, THE NATIONAL AQUARIUM REPORTED 100% OF ITS MEMBERSHIP REVENUES ON LINE 1B OF STATEMENT VIII. ANNUAL MEMBERSHIP PER INDIVIDUAL IS LESS THAN \$75 ANNUALLY. RIGHTS AND PRIVILEGES ACCORDED MEMBERS INCLUDE FREE ADMISSION, DISCOUNTS ON PURCHASES WITHIN THE AQUARIUM, DISCOUNTED

## SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

2021

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

NATIONAL AQUARIUM, INC.

Employer identification number
52-1121163

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity
2328 CEDLEY STREET, LLC					
111 MARKET PLACE, SUITE 800					
BALTIMORE, MD 21202	REAL ESTATE HOLDING	MARYLAND	0.	80,000.	NATIONAL AQUARIUM, INC
NANI, LLC					
111 MARKET PLACE, SUITE 800					
BALTIMORE, MD 21202	REAL ESTATE HOLDING	MARYLAND	0.	0.	NATIONAL AQUARIUM, INC
ACRC LENDER, LLC					
111 MARKET PLACE, SUITE 800	LEVERAGED LENDER IN NMTC				
BALTIMORE, MD 21202	TRANSACTION	MARYLAND	0.	13,876,861.	NATIONAL AQUARIUM, INC

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	<b>(f)</b> Direct controlling entity	1	g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
NATIONAL AQUARIUM FOUNDATION, INC							
52-1301162, 111 MARKET PLACE, BALTIMORE, MD					NATIONAL		
21202	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	LINE 12A, I	AQUARIUM, INC.	х	
ACRC LESSOR, INC 82-0658936							
111 MARKET PLACE							
BALTIMORE, MD 21202	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	LINE 12B, II	N/A		Х
	_						
							1
							1

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

· · · · · · · · · · · · · · · · · · ·	thorship during the tax						_		T		
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	1	ortionate itions?	Code V-UBI amount in box 20 of Schedule	General of managing partner?	Percentage ownership
		country)		sections 512-514)		4,000,00	Yes	No	K-1 (Form 1065)	Yes No	<u> </u>
											<del>                                     </del>

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(	i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership		tion b)(13) rolled tity?
		country)		ŕ				Yes	No
	1								
	]								
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	1								
	]								
	1								
	1								

	Part V	Transactions With Related Organizations.	Complete if the	organization answered "Y	Yes" on Form	990, Part IV.	, line 34, 35b	, or 36
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Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions	s with one or more re	elated organizations listed	in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	/			1a		Х
b	Gift, grant, or capital contribution to related organization(s)				. 1b	Х	
С	Gift, grant, or capital contribution from related organization(s)				. 1c	Х	
	Loans or loan guarantees to or for related organization(s)						Х
	Loans or loan guarantees by related organization(s)						Х
f	Dividends from related organization(s)				. 1f		х
g	Sale of assets to related organization(s)				. 1g		Х
h	Purchase of assets from related organization(s)				1h		Х
i	Exchange of assets with related organization(s)				1i		Х
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	Х	
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	X	
	Performance of services or membership or fundraising solicitations for related organ						Х
	Performance of services or membership or fundraising solicitations by related organ						Х
	Sharing of facilities, equipment, mailing lists, or other assets with related organization					Х	
						Х	
	3 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -						
р	Reimbursement paid to related organization(s) for expenses				1p	х	
q	Reimbursement paid by related organization(s) for expenses				1q		Х
•							
r	Other transfer of cash or property to related organization(s)				1r		Х
					. 1s		Х
2	If the answer to any of the above is "Yes," see the instructions for information on w				·		
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount	involved		
(1) <sup>1</sup>	NATIONAL AQUARIUM FOUNDATION	С	1,156,177.	FMV			
(2) <sup>1</sup>	NATIONAL AQUARIUM FOUNDATION	В	93,644.	FMV			
(3)							
(4)							
(5)							
<b>(0)</b>							

Schedule R (Form 990) 2021 NATIONAL AQUARIUM, INC. 52-1121163 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Disprotion allocat	por- ate ions?		General manage partner	(k) Al or Percentage ging ownership
	-									
										-
	_							Ochodolo		