



**NATIONAL  
AQUARIUM®**

2016 ANNUAL REPORT



**NATIONAL AQUARIUM**

THE NATIONAL AQUARIUM IS A NONPROFIT ORGANIZATION WHOSE MISSION  
IS TO INSPIRE CONSERVATION OF THE WORLD'S AQUATIC TREASURES.

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[aqua.org](http://aqua.org)

**ON THE COVER**

A close-up photograph of Pacific coral found on Level 3 of the National Aquarium.



**THOMAS E. ROBINSON**  
CHAIR, BOARD OF DIRECTORS  
NATIONAL AQUARIUM

Our thirty-fifth anniversary celebration provided a perfect opportunity for reflection upon the evolution of this dynamic attraction. Since it debuted as an integral piece of the Inner Harbor's rebirth in 1981, the National Aquarium has welcomed more than 51 million guests while ensuring the welfare of the animals in our care remains paramount.

The organization's animal-first philosophy, fulfilled every day through excellent animal and veterinary care, remains at the heart of our mission to inspire conservation of the world's aquatic treasures. There is no better way to demonstrate our respect for the diverse and magnificent species our guests encounter here than to foster a better understanding of global conservation.

In many ways, the expansion of the National Aquarium's worldview is mirrored by the growth of its physical space. The opening of the Pier 4 Marine Mammal Pavilion in 1990 made room for the Atlantic bottlenose dolphins that have taught us so much about how humankind relates to animals. The addition of *Australia: Wild Extremes* in 2005, with its soaring glass façade, is an apt metaphor for our increasingly global outlook.

My inaugural year as chair has been an exciting one. I am enthusiastic about several upcoming initiatives, including the reduction of single-use plastics within the Aquarium and clean up events in our community. I look forward to sharing updates about these programs and our BLUEprint priority projects with you as they develop throughout 2017.

None of this progress is possible without your ongoing support. On behalf of the Board of Directors, thank you.

Sincerely,



**JOHN C. RACANELLI**  
CHIEF EXECUTIVE OFFICER  
NATIONAL AQUARIUM

While commemorating our anniversary this year, we found we have quite a lot to celebrate. From Mayor William Donald Schaefer's iconic dip in the sea lion pool to our most recent sea turtle rescue releases, we are inspired by how much this organization means to millions of people. The National Aquarium is a cultural touchpoint for our guests, an authority within our industry, and a force for positive change within our community. As we look forward, it is my distinct pleasure to steward this organization toward a most exciting era, with progress on our BLUEprint priority projects being made every day.

In June of 2016, we announced our plans to relocate the Atlantic bottlenose dolphins in our care to a natural, ocean water sanctuary by 2020. These remarkably intelligent and sentient animals deserve a secure, seaside location where their needs can be met while they enjoy the freedom to explore natural surroundings and stimuli. Site selection is currently underway while, here at home, our dolphins are learning what they will need to know to thrive in their new home.

Meanwhile, in Baltimore, our team is focused on completing the build-out of our new Animal Care and Rescue Center in historic Jonestown. This new facility will allow us to care for more animals, more efficiently, just 0.7 miles from our main campus. And, at our waterfront campus, we are preparing for the introduction of floating wetlands, designed to revitalize the Inner Harbor for millions of guests and residents each year while bringing native species back into urban water and gradually improving the quality of the water itself.

To embrace progress on this scale, we each have a role to play. I look forward to working with you as we realize these goals together.

With gratitude,

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AS OF DECEMBER 31, 2016

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AS OF DECEMBER 31, 2016

## Past and Progress

Advancing our mission by building  
on 35 years of history

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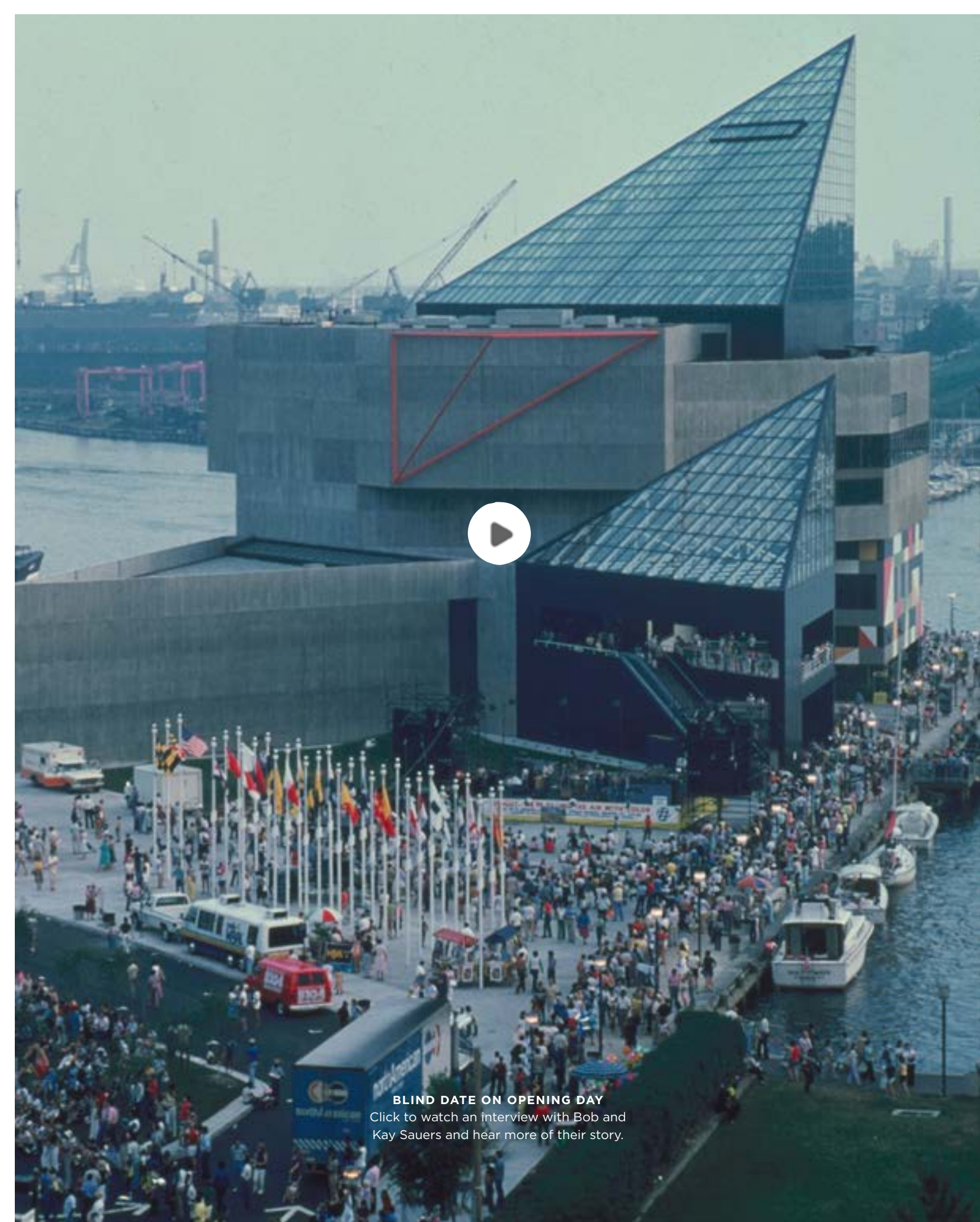
### THROUGH THE STORY OF ROBERT AND KAY SAUERS

Robert and Kay Sauers were supposed to have their first date at the National Aquarium the day it opened in 1981, but Robert, who was already an Aquarium member, and Kay never saw each other that day. They spent hours trying to find each other among the thousands of people who had come to the Inner Harbor to celebrate Baltimore's newest attraction. They contacted each other the next day and talked about the good time they had on their "date."

They have stayed Aquarium members over the years, bringing their son when he was a child, and now visiting with their grandchildren. "My grandchildren are my heart and I love when I can come with them and stand back and watch my son with his children," says Kay.

She adds that she and Robert choose to support the Aquarium beyond their membership because their gift has the potential to have a lasting impact by giving more children the opportunity to visit and learn.

She says, "We have got to make sure that our children—and I include every child that walks this Earth as 'our children'—have an opportunity to be all that they can be. Every child has to know what their world is about. Who knows what one of them will do one day."



**BLIND DATE ON OPENING DAY**  
Click to watch an interview with Bob and  
Kay Sauers and hear more of their story.

# Celebrating where we're going and what's to come

In our first 35 years, from 1981 to 2016, the National Aquarium and our partners have accomplished much—growing from one building on Pier 3 with 5,000 aquatic animals to three pavilions spanning Piers 3 and 4 with more than 20,000 animals representing 800 species of fish, birds, amphibians, reptiles and mammals in award-winning habitats. Welcoming more than 51 million guests since opening in 1981. Engaging 5 million students from Baltimore City, the State of Maryland, and across the U.S., within the Aquarium, in their classrooms, and out in the field. Helping establish the nation's first U.S. Fish and Wildlife Service Urban Wildlife Refuge Partnership at Baltimore's own Masonville Cove. Joining forces with other leading aquariums across the country to address plastic pollution and promote solutions-oriented climate change dialogue. And that's just scratching the surface.

We have much left to do.

In 2016, the National Aquarium announced three priority projects that will elevate our leadership role nationally and build capacity for sustainable growth. When it opens in 2018, the Animal Care and Rescue Center will provide a permanent and modernized headquarters for our animal care facilities and rescue operations, with more opportunities for guests to experience this behind-the-scenes work. Soon after, a revitalized waterfront campus will introduce a new model for urban conservation as we transform our corner of the Inner Harbor into a living laboratory with floating wetlands and other publicly accessible exhibits that celebrate and interpret our Chesapeake Bay watershed. And by creating North America's first dolphin sanctuary, the National Aquarium will set a new standard for cetacean care. The sanctuary was announced in June 2016, with the plan to move the dolphins to the sanctuary in 2020.



In its first year alone, the Aquarium attracted 1.4 million visitors, hosted 100,000 students on field trips and was supported by 27,000 members—a solid foundation that the institution has built upon in the 35 years since.



Looking to the future, the National Aquarium's redesigned waterfront campus will be a model for urban conservation and provide local students with opportunities for hands-on scientific exploration.

## Taking a Long View of Our Impact

Thanks to support from  
donors like you, we:

**Welcomed 51 million visitors**

from all over the world from August 1981 to August 2016

**Added 2 million-plus native plants and trees**

to wetland habitats

**Removed 1.1 million pieces of debris**

from local ecosystems since 1998

**Educated 150,000 students**

annually through Aquarium field trips, classroom activities or school programs

**Engaged 3,500 volunteers,**

who contributed 120,000 hours of their time in 2016 alone—a value of \$3.2 million

**Restored 223 acres**

of Chesapeake Bay wetlands

**Rehabilitated 173 rescued marine animals**

and returned them to their natural habitat since 1991

**Celebrated 6 employees and 5 volunteers**

who have been with us since 1981

**EMPLOYEES**

Jerry Brittle  
Marnie Greig  
James Hebb  
Ed Johnson  
Richard Snader  
Kathy Sher

**VOLUNTEERS**

Debi Clute  
Robin Korotki  
Phil Lee  
Susan Magri  
Barbara Weaver

## Open Doors

Inspiring the next generation  
of hopeful conservationists

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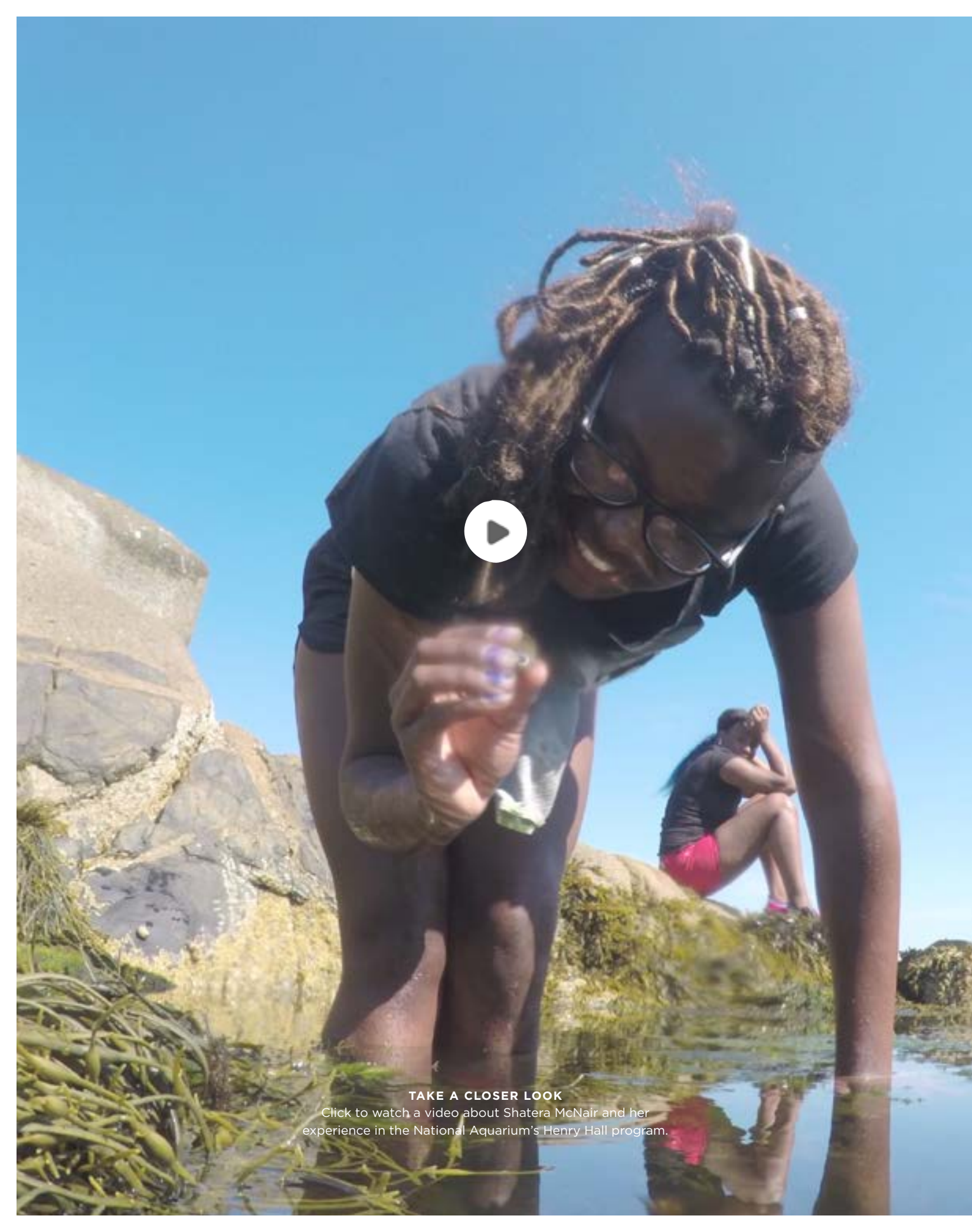
### MEET SHATERA MCNAIR

Shatera McNair, 17, first fell in love with biology in the seventh grade. Later, as a high school student at Baltimore City College, she discovered the Aquarium's Henry Hall program and the opportunities it offered to gain more hands-on science experience during summer break.

As a Henry Hall student, Shatera and 15 of her peers traveled to coastal Maine to study and learn. "The coolest part of the week for me was exploring the tidepools—the little crevices between rocks on shore filled with seawater, snails, barnacles and sea stars," she says. "We got to observe the animals underwater and it was so colorful and vivid, like something out of *The Little Mermaid*. It's a memory that will stay with me forever."

From 2015 to 2016, enrollment in the Henry Hall program increased 53 percent, from 132 campers to 202.

More than anything, Shatera says Henry Hall helped solidify her desire to become a physician, and allowed her to test her limits in a safe, supportive environment. "It pushed me and helped me face and conquer some of my fears."



**TAKE A CLOSER LOOK**

Click to watch a video about Shatera McNair and her experience in the National Aquarium's Henry Hall program.

# Progress can happen organically or be lit by a deliberate spark.

The National Aquarium is committed to providing accessible experiences for everyone in our community—particularly children and families. This year we launched the Read to Reef book club in partnership with the Enoch Pratt Free Library for Baltimore children in fifth grade and younger who have a Pratt Library card. Reading five aquatic- or conservation-themed books earns them free admission to the Aquarium for themselves and up to three family members or friends. In its first year, Read to Reef opened the Aquarium's doors to nearly 10,000 guests.

With the generous support of the community, the National Aquarium also welcomed more than 150,000 other visitors for free or at reduced admission through our education and community access partnerships and programs—Half-Price Friday Nights, presented by M&T Bank; Pay What You Want Day, made possible with the generous support of T. Rowe Price; Dollar Days; Maryland Mornings; Community Connections; Grade A Student Night; and free school group field trips, which are partially funded by the Maryland State Department of Education.



In 2016, the Aquarium welcomed more than 70,000 Maryland students from some 800 local schools in almost every jurisdiction in Maryland free of charge, thanks in part to Maryland State Department of Education State Aided Educational Institutions funding.



Relationships with key partners such as the Enoch Pratt Free Library allow the National Aquarium to create new programs—like Read to Reef, which launched in 2016—that fulfill our commitment to opening our doors to more people.

## Opening Doors

Thanks to support from donors like you, in 2016 we welcomed:

**74,197 students**

through no-cost field trips  
partially funded by the  
Maryland State Department of Education

**59,055 guests**

through Half-Price Friday Nights  
presented by M&T Bank

**13,223 visitors**

during Dollar Days

**9,865 local residents**

on Maryland Mornings

**9,841 children and guests**

through Read to Reef  
in partnership with the Enoch Pratt Free Library

**7,901 people**

on Pay What You Want Day  
made possible with the generous  
support of T. Rowe Price

**1,256 students**

on Grade A Student Night  
supported by Macy's Foundation

**1,153 people**

through Community Connections  
made possible by our corporate members

## Necessary Steps

Coming together for good

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### MEET CLEO WILLIAMS

Cleo Williams lives in Baltimore's Brooklyn neighborhood, where she leads the Centralized Brooklyn Co-Op community association. It was through the Co-Op that she met the National Aquarium's Gaby Roffe and Curtis Bennett in 2013 and began partnering with them on their efforts in Masonville Cove, a reclaimed waterfront in Baltimore City that was the nation's first Urban Wildlife Refuge Partnership.

"Masonville Cove is becoming more accessible to the community, which is great," Cleo said. "I didn't know the National Aquarium did so much outreach. They really are good partners to our community."

The National Aquarium planted native gardens at Cleo's home and 25 others in her neighborhood, as part of a citywide effort to certify Baltimore as the largest National Wildlife Federation Community Wildlife Habitat™ along the Chesapeake Bay. The gardens attract wildlife like bees, monarch butterflies and insects. For many of the Brooklyn-area families the Aquarium collaborated with to plant gardens, this was the first time in decades that they had seen this wildlife in their neighborhood.



### PARTNERS IN PROGRESS

Click to watch an interview with Cleo Williams and learn more about the National Aquarium's efforts in Baltimore's Brooklyn and Curtis Bay neighborhoods.

# The National Aquarium is growing and changing

What began a generation ago as a visitor attraction with a budding conservation program has evolved into a conservation organization that operates a world-class aquarium in carrying out its mission.

In 2016, we identified three priorities that will guide the Aquarium's conservation work moving forward—urban conservation and diversity, climate change and resiliency, and ocean and human health.

We made progress in each of these areas through a wide range of initiatives at the local, national and global level. In Baltimore City, the Aquarium partnered with residents of neighborhoods surrounding Masonville Cove to preserve wetland habitats and protect green spaces, and announced plans to update our waterfront campus to make it a model for urban conservation. Throughout the Chesapeake Bay watershed, thousands of volunteers came together to make an impact through conservation and cleanup projects. Together with Monterey Bay Aquarium in California and Shedd Aquarium in Chicago, we established the Aquarium Conservation Partnership to advance meaningful, policy-related conservation goals, including reducing ocean and freshwater plastic pollution. The National Aquarium also became the official coordinator of all Ocean Conservancy's International Coastal Cleanup events held in Maryland.



National Aquarium staff and volunteers participate in regular native grass planting events throughout Maryland and, annually, in Virginia Beach, Virginia. Native wetland grasses assist in establishing resilient, stable waterlines and dunes while providing habitat for small animals.



Since 2009, the National Aquarium has worked with our partners at The Nature Conservancy to plant more than 25,000 Atlantic white cedar saplings throughout the Nassawango Creek Preserve.

## Coming Together For Good

In 2016, our volunteers, partners, stakeholders and staff members:

**Removed 75,861 plastic bottles** and other pieces of trash from critical habitats

**Planted 58,013 grasses** shrubs, trees, perennials and freshwater wetland plants

**Sparked action in 17,463 conservation challenges** through 48 Days of Blue campaign

**Engaged 1,758 volunteers** in conservation and cleanup projects both at the Aquarium and around the region



## Rescue, Rehab, Release, Repeat

Doing our part to protect wildlife

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### MEET HOGWARTS

The 2016 cold-stun season was another record setter, with nearly 500 endangered sea turtles rescued from Massachusetts to Virginia between October and December. It was the third largest cold-stun season on record, behind only 2014 and 2015. Because a sea turtle's body temperature relies on the temperature of their environment, they develop hypothermia when they don't migrate south before water temperatures cool.

As a member of the Greater Atlantic Region Stranding Network, the National Aquarium provided long-term rehabilitation for 21 of these rescued turtles. They arrived in Baltimore—some by car and some by plane, thanks to volunteer drivers and pilots—in early December after being triaged at the New England Aquarium.

The National Aquarium Animal Rescue crew always picks themes when naming patients and this year they gave a nod to the wizarding world. The six greens and 15 Kemp's ridley sea turtles were all named after characters from the "Harry Potter" series.

The most critical patient upon arrival was Hogwarts. He stranded in Massachusetts in late November and when he arrived at the Aquarium, he was buoyant and unable to dive. He responded well to treatment, was soon able to dive normally again and was declared ready for release.



### A SECOND CHANCE

Click to watch a video recapping National Aquarium Animal Rescue's 2016 season.

# Sometimes progress means ending a journey in the same place it began.

Since 1991, the National Aquarium has been the only organization federally permitted by the National Oceanic and Atmospheric Administration (NOAA) and the U.S. Fish and Wildlife Service to respond to marine mammal and sea turtle strandings along Maryland's 4,360 miles of coastline.

In 2016, National Aquarium Animal Rescue celebrated its 25th anniversary and the 173 animals released during that time. In 2016 alone, the team rehabilitated 16 injured animals and returned them to their ocean home. The Animal Rescue team traveled to California in April to help respond to a mass stranding of emaciated sea lion pups along the West Coast, a result of diminished availability of sea lion food sources, including Pacific sardines, northern anchovies, rockfish and squid. Work also began on the Aquarium's new Animal Care and Rescue Center, which is slated to open in 2018, providing a modernized and permanent home for our animal care and rescue operations, and unique opportunities for guests to peek behind the scenes. None of this would be possible without you!



In 2016, the National Aquarium released 16 rescued animals to their ocean home and began work on the Animal Care and Rescue Center, which is set to open in 2018.



Megatron, released in Ocean City, Maryland, in May 2016, spent 12 weeks in rehab at the National Aquarium, recovering from dehydration, emaciation and skin lesions.

## Protecting Wildlife

In its first 25 years, with the support of our members and donors, National Aquarium Animal Rescue returned 173 animals to their natural habitat, including:

91 Kemp's ridley sea turtles

19 green sea turtles

19 loggerhead sea turtles

15 harbor seals

6 grey seals

5 harp seals

5 snapping turtles

3 harbor porpoises

1 leatherback sea turtle

1 manatee

1 ocean sunfish

1 pygmy sperm whale

1 terrapin

# A Year of Recovery, Progress and Improvement

In 2016, the National Aquarium's operating performance recovered from the challenges of 2015, with operating revenue and support increasing 14 percent, and operating surplus up 149 percent.

We continued to invest in our infrastructure so our guests enjoy a world-class experience, and our animals have the best care possible. We deployed more than \$8.2 million in capital expenditures in exhibitions, improvements in HVAC equipment, lighting and life support systems.

We look forward to 2017 and beyond, and sustaining our role as an economic engine for the City of Baltimore and the State of Maryland—providing good jobs, driving visitation and spurring economic activity throughout the region.

## NATIONAL AQUARIUM FINANCIAL RESULTS

	FY 2016	FY 2015
<b>Operating Revenue and Support</b>		
Admissions and Group Sales	\$29,560,290	\$25,908,752
Philanthropic Contributions and Grants	2,876,443	2,488,508
Value of Donated Services to National Aquarium	2,347,743	757,809
State Support	1,816,609	1,351,852
Memberships	4,934,885	4,459,468
Sponsorship and Other Earned Revenue	2,648,625	1,808,868
Fee-Based Education and Other Programs	851,484	1,643,435
Other	2,457,984	3,304,214
<b>Total Operating Revenue and Support</b>	<b>\$47,494,063</b>	<b>\$41,722,906</b>
<b>Operating Expenses</b>		
Exhibits, Animal Care and Conservation	\$7,900,028	\$8,715,558
General and Administrative	7,136,571	6,755,654
Fundraising	1,590,433	1,447,533
Facility Operations and Life Support Systems	7,732,398	8,025,789
Marketing and Communications*	8,180,588	5,989,314
Non Cash Marketing Costs (from donated services)	1,494,207	-
Education and Outreach	3,129,693	4,889,231
Services and Support	3,915,540	3,324,008
<b>Total Operating Expenses</b>	<b>\$41,079,458</b>	<b>\$39,147,087</b>
<b>Operating Surplus (Deficit)**</b>	<b>\$6,414,605</b>	<b>\$2,575,819</b>
<b>Other Changes in Unrestricted Net Assets</b>		
Operating Surplus (Deficit)	\$6,414,605	\$2,575,819
Net Assets Released from Restrictions	2,754,506	3,555,788
New Restricted Net Assets	(1,509,983)	(1,593,493)
Capital Contributions	1,266,337	1,031,932
Depreciation	(8,912,570)	(8,502,345)
Investment Income (loss)	1,898,062	(913,570)
Gain (loss) on Interest Rate Swap	3,933	(339,942)
Debt Service	(713,949)	(764,003)
Loss on Sale of Property	(4,824,604)	-
<b>Increase (Decrease) in Unrestricted Net Assets</b>	<b>\$(3,623,663)</b>	<b>\$(4,949,814)</b>
<b>Increase (Decrease) in Restricted Net Assets</b>	<b>\$(1,114,804)</b>	<b>\$(2,129,108)</b>
<b>Increase (Decrease) in Net Assets</b>	<b>\$(4,738,467)</b>	<b>\$(7,078,922)</b>
<b>Net Assets - Beginning of Year</b>	<b>\$110,252,554</b>	<b>\$117,331,476</b>
<b>Net Assets - End of Year</b>	<b>\$105,514,087</b>	<b>\$110,252,554</b>

\*Central Reservations and Visual Productions staff moved to Marketing Department in 2016; 2015 expenses reflect incorrect allocations

\*\*Operating surplus excludes depreciation and amortization charges

Unaudited; full audited financial statements are available at [aqua.org](http://aqua.org).

# Unleashing possibility with your generosity.

## Lifetime Giving

The National Aquarium exists today because of the leadership and continuing support of the entire community. The following list recognizes those who have contributed a total of \$200,000 or more to the National Aquarium since it opened in 1981.

Anonymous (2)  
The Abell Foundation, Inc.  
Animal Planet/Discovery  
Anne Arundel County Government  
The William G. Baker, Jr. Memorial Fund  
Baltimore City  
Baltimore County Executive, County Council, and Commission on Arts and Sciences  
The Baltimore Sun Media Group  
Helen and Merrill Bank  
Bank of America  
Michael J. and Patricia K. Batza, Jr. <sup>F</sup>  
The Charles T. Bauer Charitable Foundation  
BD Diagnostic Systems  
The Herbert Bearman Foundation  
The Henry and Ruth Blaustein Rosenberg Foundation  
The Jacob and Hilda Blaustein Foundation, Inc.  
Winnie and Neal Borden/The Harry L. Gladding Foundation <sup>C</sup>  
Bunting Family Foundation  
Ms. Mary Catherine Bunting  
The Campbell Foundation  
Chesapeake Bay Trust  
The Classic Catering People  
The Coca-Cola Company  
Constellation  
Scott Corwon  
Coty, Inc.  
Deutsche Bank Alex. Brown  
Embassy Suites Baltimore Downtown & Grand Historic Venue  
Environmental Protection Agency  
France-Merrick Foundation  
Mr. Randall M. Griffin  
H&S Bakery, Inc.  
LaVerna Hahn Charitable Trust  
Harford County Government  
William Randolph Hearst Foundation  
Hoffberger Family Philanthropies  
Howard County Government/Howard County Arts Council

Howard Hughes Medical Institute  
IMPACTS Research & Development <sup>G</sup>  
Institute of Museum and Library Services  
The Kresge Foundation  
Mr. George Lambillotte  
Legg Mason, Inc.  
Lockheed Martin  
M&M/Mars  
M&T Bank  
M&T Bank Charitable Foundation  
Ms. Ellen Madden <sup>V</sup>  
Maryland Port Administration  
Maryland State Department of Education  
McCormick & Company, Inc.  
The Sumner T. McKnight Foundation  
Mr. Harvey M. Meyerhoff  
Joseph and Harvey Meyerhoff Family Charitable Funds  
Middendorf Foundation  
Morgan Stanley  
The Curtis & Edith Munson Foundation  
National Fish and Wildlife Foundation  
National Oceanic and Atmospheric Administration  
National Science Foundation  
Northrop Grumman  
Mission Systems  
Mr. Scott Plank <sup>B</sup>  
PNC Bank  
Jennifer and George Reynolds <sup>B</sup>  
Betty and Tom Robinson <sup>B,F</sup>  
Rosemore, Inc.  
The Rouse Company  
The Ryland Group  
Richard H. Schwartz <sup>V</sup>  
Mr. and Mrs. Ivan Selin  
Sodexo  
Southern Maryland RC&D Board  
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State of Maryland  
Helene R. Swearer  
T. Rowe Price  
T. Rowe Price Foundation, Inc.  
The Times Mirror Foundation  
Toyota USA Foundation  
Toyota/Pivec Advertising, Ltd.  
Transamerica  
Transamerica Foundation  
Travelers Foundation  
Venable LLP  
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Verizon Maryland, Inc.  
W. R. Grace & Co.  
The Harry and Jeanette Weinberg Foundation  
The Whiting-Turner Contracting Company

## Strategic Initiatives

The National Aquarium is pleased to recognize donors who have made investments in strategic initiatives since 2010.

### \$1,000,000+

Baltimore City  
Scott Corwon  
Jennifer and George Reynolds <sup>B</sup>  
State of Maryland  
The Whiting-Turner Contracting Company

### \$500,000-\$999,999

Baltimore County Executive, County Council, and Commission on Arts and Sciences  
The Charles T. Bauer Charitable Foundation  
Mr. Scott Plank <sup>B</sup>

### \$250,000-\$499,999

The Campbell Foundation  
The Henry and Ruth Blaustein Rosenberg Foundation, Inc.  
The Joseph and Harvey Meyerhoff Charitable Family Funds  
Richard H. Schwartz <sup>V</sup>

### \$100,000-\$249,000

Winnie and Neal Borden/The Harry L. Gladding Foundation <sup>C</sup>  
Bob and Carol Carter <sup>B,F</sup>  
Colleen Dilenschneider <sup>B</sup>  
The Harvey M. Meyerhoff Fund, Inc.

### \$50,000-\$99,999

John and Gayle Bremer <sup>B,C</sup>  
Brown Advisory  
Bunting Family Foundation  
Middendorf Foundation, Inc.  
Betty and Tom Robinson <sup>B,F</sup>

### \$10,000-\$49,999

The Herbert Bearman Foundation  
Dorothy Jordan Chadwick Fund  
Mr. and Mrs. Philip Gallant

Allyson and Mohannad Jishi <sup>B</sup>  
Don and Joan Pettit <sup>C</sup>  
John and Susan Racanelli <sup>B,C,E,F</sup>  
Mr. W. Charles Rogers III  
The John Ben Snow Memorial Trust <sup>C</sup>  
Paul and Deborah Silber <sup>V</sup>  
SimEx-Iwerks  
Venable LLP

### \$5,000-\$9,999

The Hecht-Levi Foundation, Inc.  
Bruce, Caren, Bret, and Corie Hoffberger <sup>E</sup>  
NFP Advisor Services, LLC / Berman McAleer, Inc.  
Ms. Tamika Langley Tremaglio <sup>B</sup>  
Ms. C. Elizabeth Wagner <sup>BV</sup>

### \$2,500-\$4,999

National Oceanic and Atmospheric Administration  
BSq Wine Co. LLC  
Lee and Whitney Riley

### \$2,500 OR LESS

Dr. Carole C. Baldwin  
James and Martha Crowley Charitable Fund  
Mr. and Mrs. Mark Edward Gertrude's  
Dr. David Granite and Dr. Mary Lou Oster-Granite  
Charlotte and Armand Harris  
Ms. Diana Ramsay <sup>B</sup>

## National Aquarium Society

The following elite group of donors demonstrated their commitment to ocean conservation by supporting the National Aquarium with annual gifts of \$2,500 or more in 2016.

Anonymous  
The Honorable Sheila R. Tillerson Adams and Mr. Timothy Adams <sup>B</sup>  
Margot Amelia <sup>E</sup>  
Tyrone Armstead  
Mr. Gary K. Bahena and Ms. Regina McCoy  
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The National Aquarium wishes to extend special recognition and appreciation to those benefactors who had the foresight and interest to create these endowed funds.

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Gifts to the National Aquarium were made in honor of the following individuals in 2016.

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Gifts to the National Aquarium were made in memory of the following loved ones in 2016.

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